



# Gruppo El.En.

## Consolidated Sustainability Statement 2024

Pursuant to Italian Legislative Decree n. 125 of 2024

# **CONSOLIDATED SUSTAINABILITY STATEMENT AS AT 31 DECEMBER 2024**

This document has been translated into English for the convenience of readers who do not understand Italian. The original Italian document should be considered the authoritative version. The financial statements constitute a non-official version which is not compliant with the provisions of the Commission Delegated Regulation (EU) 2019/815

# 1. GENERAL INFORMATION

## 1. Criteria for drafting

### BP 1 - General basis for preparation of sustainability statements

This document constitutes the consolidated sustainability reporting (referred to hereafter also as “Report” or “Sustainability Report”) of the companies belonging to the industrial group consisting of El.En. S.p.A. (also the “Parent Company”) and its subsidiaries (also the “El.En. Group” or the “Group”). This Consolidated Sustainability Report of the El.En. Group was drawn up in accordance with the ESRS standards.

The reporting informs, to the extent necessary to ensure proper understanding of the business activity, about its progress, its results and the generated impacts, as well as the risks and opportunities related to the relevant sustainability issues, as envisaged by Articles 3 and 4 of It. Leg. D. 254/16 in light of the amendments brought forth by Directive (EU) 2022/2464 of 14 December 2022 (“Corporate Sustainability Reporting Directive” or “CSRD”), with reference to the 2024 fiscal year (from 1 January to 31 December), and by transposing It. Leg. D. no. 125 of 6 September 2024 (hereinafter also the “Decree”). This sustainability disclosure was drawn up by the Group in accordance with the provisions of the relevant It. Decree and the disclosure requirements of Article 8 of Regulation (EU) 2020/852 of the European Parliament and of the Council of 18 June 2020 (hereinafter also referred to as the “Taxonomy Regulation”). The reporting and drafting of this document involved all the functions in the areas in which the Group is active, which were coordinated centrally by the work team dedicated to this project.

The scope of the data and information is the same as in the consolidated financial report. The scope of the social and environmental data and information submitted refers to El.En. S.p.A. and the companies consolidated on a line-by-line basis in the consolidated financial report. For an overview of the Group, please refer to the diagram in the 2024 Management Report.

During the year, the El.En. Group announced it intended to sell its controlling interest in the Laser Cutting business unit. Subsequently, it was reported that only Chinese company Penta Laser Zhejiang and its subsidiaries would be divested when the ongoing negotiations for the transaction were concluded. With this stated intention, the group's consolidated financial statements as at 31 December 2024 were drawn up in accordance with IFRS 5, which combines the items of the income statement and statement of financial position of the assets for sale into a single line.

Within this document, only the table concerning the Turnover of Schemes Art. 8 of the Taxonomy Regulation does show the Chinese net consolidated revenues, while the Capex and Opex tables, as well as all tables within the sustainability reporting, report the Group results including the Chinese companies. It should be noted that no operational control was identified for any of the consolidated companies under the Shareholders' equity method.

It is noted that on 29 August 2024, subsidiary Ot-las S.r.l. repurchased 100% of the shares of Cutlite Penta S.r.l., previously held by Penta Laser Zhejiang.

During the fourth quarter of 2024, Cutlite Penta USA Inc. was incorporated as a wholly-owned subsidiary of BRCT Inc. The company falls within the scope of consolidation but was only established as an entity, it not being accounted for in Taxonomy data, human resources and environmental data in the sustainability reporting, as it has no employees and does not generate any consumption. For further details on corporate transactions in 2024, please refer to the Consolidated Financial Report as at 31 December 2024.

The information and data shown refer to the year 2024 (1 January 2024 to 31 December 2024). In order to allow for data to be compared over time, a comparison has been reported with data for the year 2023 and in some cases the year 2022 (which is the baseline for emission reduction targets). Any restatements of previously published comparative data are clearly indicated as such.

The frequency of non-financial information reporting and the publication of the consolidated sustainability reporting was set on an annual basis: this 2024 version was approved by the Board of Directors of El.En S.p.A. on 13 March 2025.

During the year, the El.En. Group conducted a double materiality analysis in accordance with ESRS standards, thoroughly assessing the impacts, risks and opportunities associated with its value chain, both upstream and downstream. This

analysis identified and updated the areas of greatest relevance as well as providing better insights into the interconnections between the Group's business and the stakeholders involved along the entire value chain.

Based on the assessments made, the Group confirmed its plan to reinforce the targets set in previous years, while implementing new monitoring tools to ensure greater control and more effective management of emerging risks and opportunities. In particular, in light of the new analyses, the Group is taking measures to improve the transparency and traceability of its supplies, strengthen collaborations with strategic partners and mitigate environmental and social impacts along the supply chain. The actions to be taken include, at an upstream level, strengthening ESG criteria in the selection and evaluation of suppliers by more stringently monitoring the environmental and social practices of our main business partners, which can also lead to a reduction in sourcing-related indirect emissions, whereas, on a downstream basis, we aim to develop new strategies to promote the circularity and reduction of impacts arising from the use and end-of-life of our products, in line with our corporate sustainability goals. Increasingly embedding the value chain into the reporting system will enable the Group to respond more effectively to new regulatory requirements and strengthen its resilience in the face of future challenges.

The Group has not availed itself of the option to omit classified, sensitive information or any data related to intellectual property, know-how or innovation results. Please also note that there is no information falling under the categories of "information about upcoming developments" or "matters under negotiation", pursuant to Articles 19-bis and 29-bis (3) of Directive 2013/34/EU.

## **BP 2 - Disclosure in relation to specific circumstances**

**Time horizons** - In drawing up its sustainability statement, El.En. Group selected time horizons consistent with the requirements of ESRS 1 section 6.4, namely, as a short-term time horizon, the period taken by the company as the reference time span for its financial statements, i.e. one year; as a medium-term time horizon, the time from the end of the short-term reference period up to the next five years; and as a long-term time horizon, the period beyond five years.

In order to provide a fair representation of the Group's performance, the use of estimates was limited as much as possible; where they do appear, they are based on the best available methods and appropriately reported. There were no quantitative metrics that are subject to a high degree of uncertainty. The metrics referred to in the Sustainability Report were not audited by an external body other than the party issuing the audit report, and where the metrics required currency as the unit of measure, the reference currency of the consolidated financial statements was used. To define the metrics, ESRS-based designations were used.

In line with international guidelines for measuring greenhouse gas emissions, the Group estimated its Scope 3 emissions related to the value chain. This was done in accordance with the provisions of the Greenhouse Gas Protocol (GHG Protocol), one of the most acknowledged standards for measuring and reporting greenhouse gas emissions, the guidelines set out in ESRS 1, which require the inclusion of relevant value chain information when necessary to understand the framework the company is active in, and ESRS E1, which sets forth the reporting requirements of climate change-related disclosures. These estimates are a key step towards aligning with global sustainability goals and ensuring effective emissions management, with a view to cutting down on the overall carbon footprint. For details about the metrics, the groundwork to prepare them, the level of accuracy and planned improvement actions, please refer to Chapter E 1-6 in the "Environmental Information" section of this document.

In the current reporting period, the El.En. Group switched from GRI standards to ESRS accounting standards, as required by the new European CSRD regulation, and, hence, some metrics and disclosure requests have changed with respect to last fiscal year, reflecting the new accounting standards and regulatory updates on sustainability. The El.En. Group has made no changes to how information was prepared and submitted other than to comply with ESRS requirements. In the event of discrepancies or missing data between different reporting standards, the Group, where possible, recalculated and updated comparative data to ensure consistency between reporting periods. However, for some information that was not required by the GRI standards, no comparative data could be provided.

Please note that voluntary disclosures were not reported, nor were those for which the *phase-in* option is available for the first year(s) of reporting.

## GOV 1 - The role of the administrative, management and supervisory bodies

Listed on the MTA stock market of Borsa Italiana, the El.En. Group has been part, since its inception in 2004, of the Star segment, where the securities of companies meeting specific requirements of excellence in terms of transparency and liquidity are traded.

The Model chosen by El.En. is a traditional administration and control system, based on a board of directors (hereinafter also "Board"), in charge of management, strategic planning, implementation of the corporate purpose, and guiding the Company and the Group by pursuing its sustainable success, and a board of statutory auditors ("Board of Statutory Auditors"), responsible for monitoring compliance not only with the law and the company's articles of association ("Articles of association"), but also with the principles of proper administration and the adequacy of the organisational set-up and internal control system. The other Italian-registered Group companies follow the traditional model and are therefore administered by a Board of Directors or a Sole Director and, where necessary, have a controlling body and are subject to auditing.

The Board of directors is vested with the broadest powers of ordinary and extraordinary administration for the performance of activities aimed at the pursuit of the corporate purpose, with a view to the creation of long-term value for the benefit of the shareholders and taking into account the interests of other stakeholders relevant to the Issuer. The Board pursues these goals by means of responsible management in line with the economic, social and environmental balances of the business context in which the Group is active. This is achieved by embedding targets geared towards sustainable, lasting success, which take into account the in-house and external settings in which all Group companies work, into the Issuer's and the Group's strategies as well as remuneration policy. The Board plays a primary role in corporate governance. This involves taking up responsibility for the strategic supervision and control of the company's business activities. Its core functions include overseeing those processes aimed at identifying, assessing and managing risks, impacts and opportunities that are relevant to the business and stakeholders. Through careful, ceaseless monitoring, the Board ensures that the Group works in a responsible and sustainable manner, based on preventing potential critical issues and seizing opportunities for growth, in an ever-changing environment. This supervision encompasses the approval of targeted policies and strategies as well as of the Sustainability Plan; the review of in-house control systems; the endorsement of the double materiality analysis in addition to checking the measures taken to mitigate risks and maximise long-term value for effectiveness. The Board ensures that business decisions are consistent with the goals of sustainability, ethics and transparency, thus contributing to the creation of value for the company and all stakeholders.

The Control and Risk, Related Party Transactions and Sustainability Committee has been entrusted with the task of supporting the Board in analysing relevant issues. Therefore, it plays a key role alongside the Board in investigating and managing strategic sustainability-related issues, with a specific focus on medium to long-term value creation and the Group's sustainable success. Within the scope of its responsibilities, the Committee ensures careful oversight of the processes intended to identify, assess and manage relevant ESG risks, impacts and opportunities, thereby contributing to embedding sustainability principles into corporate strategy.

In 2024, the new Board of Directors was elected; at that time, upon proposal of the Appointments Committee, it was decided to maintain the number of board members at seven, and to make some additions to the Composition and Diversity Policy. Along these lines, major emphasis was focused, from a qualitative standpoint, towards the need for specific skills in sustainability, ESG issues and social responsibility, and for attitudes and qualities that, in addition to independence of thought and moral integrity as well as combined with common sense and judgement, joint efforts and balance, can indeed embed sustainability issues into the *vision*. Such specific expertise in the field of sustainability, ESG issues and social responsibility can have been acquired through positions held within listed or large companies by carrying out professional and institutional activities or through university teaching.

The following players are expected to contribute to the chosen El.En. Governance system:

**Shareholders' Meeting:** It is the corporate body where the shareholders can take part in the Company decisions with respect to matters that the law and the Articles of Association have designated as their responsibility; the Shareholders' Meeting appoints the members of the Board of Directors and the Board of Statutory Auditors and approves the Financial Statements for the fiscal year.

**Board of Directors:** It is the central body of the Corporate Governance system and performs analysis and sharing tasks in addition to approving the Group's annual budgets and strategic, industrial and financial plans and monitoring their implementation. Appointed by the Shareholders' Meeting, it plays a strategic guiding role and evaluates the adequacy of the implemented Control System. There are no members representing employees and other workers in the Board.

It currently consists of seven members, five of whom are non-executive administrators and three of the latter qualify as independent (42.8%), under both Art. 148 (3), TUF (referred to in Art. 147-ter (4), TUF) and Art. 2 of the Code.

**Board of Statutory Auditors:** Appointed by the Shareholders' meeting, it monitors compliance not only with the law and the articles of association, but also with the principles adopted by El.En. S.p.A. in terms of proper administration and soundness of the organisational set-up of the latter expertise wise, of the in-house control and administrative-accounting systems and their actual functioning. It also acts as the Internal Control and Audit Committee, with the duties and responsibilities set out in Art. 19 of It. Leg. D. 39/2010. The Board of Statutory Auditors currently in office consists of three statutory auditors and two alternate auditors who meet the requirements of integrity, professionalism and independence.

**Independent Auditor:** It is an external body that is entrusted with the statutory audit of accounts and the sustainability reporting is chosen by the Shareholders' Meeting. The independent auditor currently in charge is EY S.p.A.

The Board of Directors is responsible, in its mandate and among other things, for the internal system in charge of managing impacts, risks and opportunities, in relation to which it defines its guidelines, while periodically checking fulfilment and actual functioning as well as ensuring that the main Group-related risks are properly identified, measured, monitored and handled. To strengthen sustainability governance, as early as in 2020 the Board of Directors entrusted the Executive Director in charge of the internal control system with devising strategic sustainability guidelines and the Sustainability Plan, besides reviewing the Sustainability Reporting.

The board members are all endowed with professionalism and skills appropriate to the tasks entrusted to them. As many as three of the five non-executive administrators are independent; the number and skills of the non-executive board members are such as to ensure that they have a significant weight in carrying out board resolutions and ensuring effective management monitoring. One of the non-executive and independent administrators was elected from a minority list. The Chairman of the Board of Directors (hereinafter also the "Chairman") plays a liaison role among the executive and non-executive administrators and ensures the effective functioning of the board proceedings. The Chairman is Managing director together with the current executive members of the Board and is one of the two founding partners who have been involved in the operational management of El.En. and the Group since 1981. The delegated powers attributed for the Board to properly function do not entail the exclusive concentration of offices and powers to manage the company in the hands of the Chairman, but, since pursuant to Art. 3 Recommendation no. 13 of the Corporate Governance Code, the Chairman of the Board of Directors holds significant management powers, on 14 May 2021 an independent director was appointed Lead Independent Director with a reference and coordination role in the proceedings and contributions of non-executive administrators and, in particular, of independent ones, as well as the task of coordinating the meetings of the latter only.

The Lead Independent Director works with the Chairman of the Board of Directors to ensure that information flows to the administrators in a comprehensive and timely manner, as recommended by the Corporate Governance Code. The Chairman takes care and ensures that pre-meeting information flows reach the administrators in a comprehensive and timely manner, as recommended by the Corporate Governance Code.

The members of the Board have extensive experience in the company's core sectors, its main products and the geographical areas in which the Group is active. All members have solid experience in the manufacturing and industrial sectors and, since 2017, have participated in various training sessions on sustainability issues and new regulations. Furthermore, one of the board members holds a role with a specific focus on sustainability. Some members also bring in expertise from previous experience in business consulting, thus enriching the decision-making capacity of the governing body. All of the members of the Board of Directors ensure in-depth knowledge of laser systems and their components, thereby guaranteeing a strategic vision aligned to market needs. Board members have gained significant experience in companies of different sizes, including multinationals, which has allowed them to develop deep insights into the dynamics of international markets. This experience enables them to understand the ins and outs as well as the opportunities of working in diverse geographical contexts. Their expertise is crucial to support company expansion, the management of global challenges and strategic adaptation to the hallmarks of different markets. The diverse and complementary experience of Board members contributes to the creation of value for the company and its stakeholders, supporting sustainable development and long-term competitiveness.

The five non-executive board members, three of whom are independent, are organised into three committees to perform advisory and recommendation functions in support of the Board: Committee for control and risk, related party transactions and sustainability; Remuneration Committee and Appointments Committee.

The Committee for control and risk, related party transactions and sustainability, which acquired its current name in 2021, is composed of five non-executive members, three of whom are independent, whereas the remaining two committees are made up of three all independent, non-executive members. The work of each committee is coordinated by a Chairman. Their composition, duties and powers are governed by specific regulations approved by the Board at the time of their establishment and subsequently amended based on the changes required by the Corporate Governance Code.

With reference to sustainability issues and the disclosure of such information in the sustainability reporting, as per It. Leg. D. 125/2024, the “Control and Risk, Related Party Transactions and Sustainability Committee”, which is an internal committee set up by the Board, was assigned, in its Regulation, the task of assisting the aforesaid Board of Directors with investigative, propositional and advisory functions, in assessments and decisions relating to sustainability issues in connection with the Company's business operations and its dynamics of interaction with all stakeholders, corporate social responsibility, the investigation of scenarios for the preparation of the strategic plan, and the Corporate Governance of the Company and the Group, as well as the identification and management of impacts, risks and opportunities related to sustainability issues. At the Board of Directors meeting held on 31 January 2025, the Control and Risk, Related Party Transactions and Sustainability Committee was also entrusted with investigating and assessing human rights impacts and risks of business activities, so as to meet the minimum guarantees provided for in Article 18 of European Taxonomy, where it is recommended that these responsibilities be assigned to a specific body or office<sup>1</sup>.

How to manage sustainability impacts, risks and opportunities is scrutinised by the Sustainability manager at least annually. This occurs through in-house checks and procedures, which are increasingly embedded into the company's risk management and compliance processes. The internal control system includes periodic checks both to monitor the effectiveness of sustainability policies and actions, in line with the requirements of the Plan, and to check the data in the sustainability report for accuracy.

On 31 January 2025, the Board of Directors of El.En. resolved to appoint the Executive in Charge of Sustainability Reporting, in accordance with the provisions of It. Legislative Decree of 6 September 2024 no. 125, transposing European Directive 2022/2464/EU (Corporate Sustainability Reporting Directive - CSRD), which came into force on 25 September 2024. The Board of Directors has considered it strategic to designate a figure separate from the Financial Reporting Executive, with a view to strengthening oversight of ESG issues and thus recognising sustainability as a centrepiece of corporate governance. This choice reflects the desire to give greater relevance, autonomy and specialisation to the management of sustainability reporting through the establishment of a targeted department with specific skills and adequate resources. This decision is part of a broader measure aimed at ensuring greater transparency, quality and reliability of non-financial information, in line with market best practices and stakeholder expectations. The creation of a targeted entity will enhance collaboration with the supply chain, improve ESG data collection and analysis, and ensure continuous alignment with regulatory developments and new European reporting standards. In terms of the necessary integration of Art. 20 G of the Articles of Association to be proposed to the 2025 Meeting, Art. 18 of (It.) Leg. D. no 125/2024 concerning transitional rules, expressly provides, in paragraph 10, that by way of derogation from Article 154-*bis*, paragraph 5-*ter* of TUF, the sustainability reporting may be certified, with reference to fiscal year 2024, by an executive other than that in charge of drawing up the corporate accounting documents, designated with a specific resolution of the administrative body even in the absence of a specific provision in the Articles, prior to the mandatory opinion of the control body.

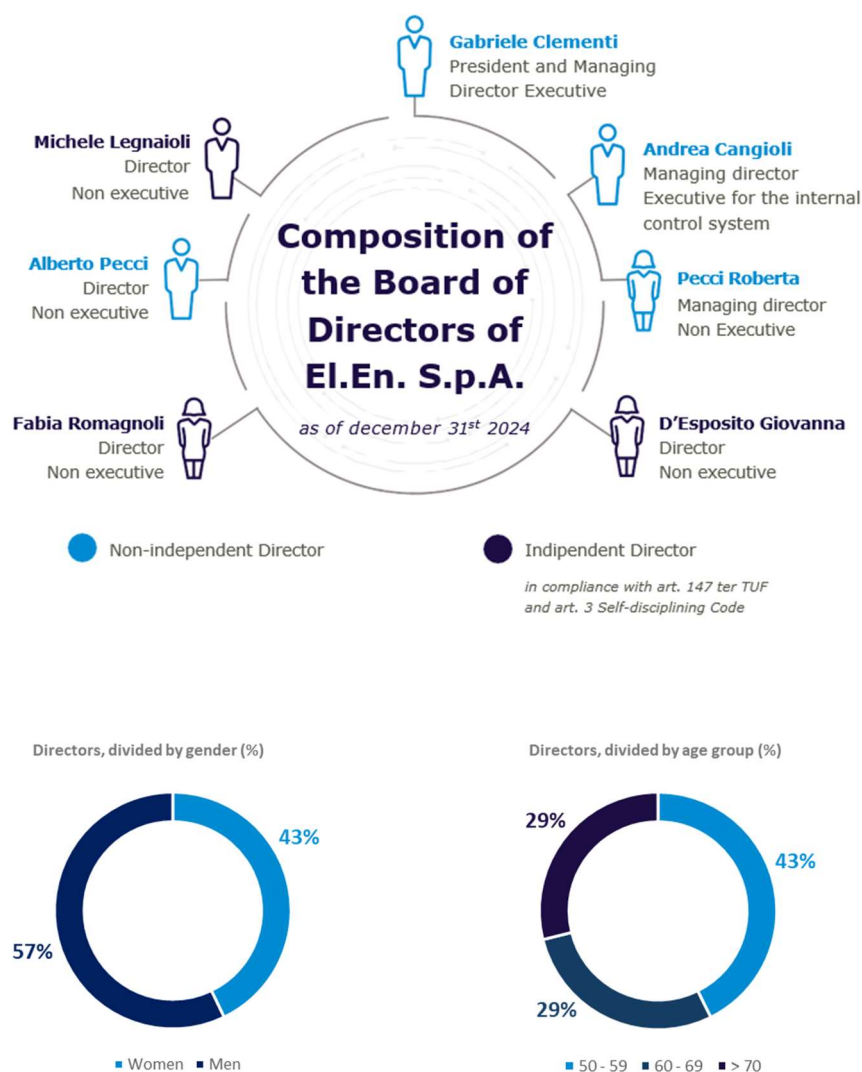
At least once every six months, the Control and Risk, Related Party Transactions and Sustainability Committee holds meetings with the *manager* in charge of sustainability (from 31 January 2025, Executive in charge of sustainability reporting, pursuant to Art. 154-*bis*, comma 5-*ter*, TUF) to discuss and be updated on the progress of the Sustainability Plan; on the activities carried out by the Group and on the management of *gap analysis* projects related to the alignment with the CSRD Regulation and the new ESRS accounting standards (European Sustainability Reporting Standards); on

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<sup>1</sup> These tasks were introduced in Art. 9 (paragraph 9.4) of the Control and Risk Committee Regulation.

the analyses for the identification of eligible activities, subsequently aligned to the six environmental objectives of the EU Taxonomy Regulation 852/2020; on the analysis and definition of double materiality, and then subsequently report to the Board on the issues discussed. The Board is therefore involved in and informed about all activities and sustainability analyses.

The Board actively participated in the double materiality analysis carried out during 2024 and was involved in the process of identifying and assessing impacts, risks and opportunities before formalising its approval. the meetings held during this fiscal year, the Sustainability Manager provided specific training on sustainability issues for both the Committee members and the Board of Directors, which mainly covered the activities to be carried out to respond to the requirements of the new European CSRD (Corporate Sustainability Reporting Directive) regulation, the new accounting standards ESRS (European Sustainability Reporting Standards) and EU Taxonomy Regulation 852/2020. During the training sessions, company projects for alignment and transposition of the new regulations were also outlined.



The Board of Directors, jointly with the Control and Risk, Related Party Transactions and Sustainability Committee and the Sustainability Executive, outlines the strategic sustainability goals and monitors their implementation and progress. At least once a year, progress in achieving the targets related to relevant impacts, risks and opportunities is monitored against the Sustainability Plan; targets are monitored, amended and, if necessary, new ones are added. The results are submitted to the Board for it to assess correction and/or improvement actions and develop the company's sustainability strategy.

The Board of Directors and, more generally, the administration, management and control bodies have, as a whole, expertise in sustainability matters; this stems both from the presence of figures with previous experience in

sustainability and circular economy issues, gained in relevant professional and academic contexts. In addition, since sustainability reporting was introduced by the El.En. Group in 2017, a training programme has been implemented in parallel for members of the Board of Directors and its committees, with a view to ensuring that they are constantly updated on regulatory developments, market trends and best practices in the ESG sphere. The Company's Sustainability Manager carried out this process, providing regular updates to the Board of Directors and paving the way for targeted in-depth discussions. Over the years, this figure has also been supported by external experts and consultants, in order to deepen certain sustainability issues and achieve the required regulatory compliance and thus develop targeted projects ensuring the El.En. Group's constant alignment with regulatory and market requirements.

The Board of Directors has sustainability expertise that enables it to steer corporate strategy in managing impacts, risks and opportunities related to key issues such as emissions reduction, climate change, human resources management, workplace health and safety as well as product security. These skills result from the experience gained by the Board members in strategic, regulatory and operational areas, as well as from access to internal documentation, reporting and discussions with the relevant corporate offices. As for emissions reduction and climate change, the Board can assess the impact of business activities by identifying solutions to improve energy efficiency, promoting the use of renewable energy sources and cutting down on the carbon footprint. With regard to human resources management, it proposes policies that foster employee well-being, inclusion and professional development, thereby contributing to a fair and motivating work environment. As concerns health and safety of products, processes and of workplaces, the Board ensures that high standards of quality and safety are provided, thus preventing any risks to workers and consumers. In addition, being able to understand the critical issues related to raw material supply and the efficient use of resources, it is committed to gearing corporate strategy towards sustainable and resilient production models. As a result of this approach, the El.En. Group ensures sound and effective governance of sustainability issues, ensuring that sustainability is fully embedded into its medium- and long-term strategy.

## **GOV 2 - Information provided to and sustainability matters addressed by the undertaking's administrative, management and supervisory bodies**

For periodic information received by the El.En. Group's administration, management and control bodies on sustainability impacts, risks and opportunities through a structured reporting and updating process, please refer to the previous paragraphs.

The El.En. Group has embraced a structured approach to due diligence in sustainability, in accordance with the provisions of the Corporate Sustainability Reporting Directive (CSRD) and the European Sustainability Reporting Standards (ESRS). The integration of ESG principles into the governance system makes it possible to identify, prevent and mitigate the negative impacts of corporate activities, as well as to continuously monitor the achievement of sustainability goals. The Board of Directors, jointly with the Control and Risk, Related Party Transactions and Sustainability Committee, performs a strategic oversight task on ESG issues, ensuring the integration of sustainability issues into decision-making processes.

The scope of the risk management system includes all relevant business areas, covering strategic, financial, operational and compliance risks. The risk prioritisation process used is based on an assessment of the inherent risk (calculated as a product of probability and impact to which a 1 to 5 score is assigned) and the effectiveness of the mitigation measures taken. The approach used by the Group ensures that sustainability issues are fully embedded into the corporate risk assessment so that the risks and opportunities identified, and especially those that have emerged as material, are assessed and addressed strategically. This approach helps to make sustainability a core item of corporate risk management, operational mitigation measures and information flow, by proactively involving the relevant in-house offices and governance bodies.

During 2024, the process of consolidating and verifying quantitative sustainability data, although required annually, was carried out on a quarterly basis in order to ensure more accurate and timely monitoring and to improve the quality and reliability of the data. To this end, targeted resources were allocated to improving sustainability reporting and related in-house control processes. Their task is performing data aggregation and control, through quarterly audits and in some cases ad-hoc compliance visits at the headquarters of certain subsidiaries, in order to ensure adequate supervision and compliance with corporate sustainability objectives.

At the same time, data collection improvement projects were carried out at Group companies by expanding in-house procedures (especially with regard to the reporting of data required for the calculation of Scope 3 emissions) and through the use of software tools or their improvement, in particular as concerns human resources data management.

During 2024, the sustainability department also worked on updating the El.En. Group's Code of Ethics and Environmental, Human Rights, Anti-Corruption and Diversity Policies, as well as on drafting internal procedures for sustainability reporting, ensuring compliance with regulatory requirements and the recommendations of the Taxonomy Regulation. The effectiveness of the actions taken is rated through key performance indicators (KPIs) and ESG metrics, which are monitored periodically.

To ensure better control and management of ESG risks, the company implemented an alignment of sustainability policies with the company's strategic targets, ensuring consistency with European Taxonomy criteria and industry regulations. In addition, for parent company El.En. and some subsidiaries, sustainability performance targets linked to the remuneration of certain executives and middle managers as of 2025 were defined with a view to providing tangible commitment to sustainability. The main results achieved during this fiscal year are reported in the following chapters, within the "Actions and Targets" sections for each ESRS reported; in addition, detailed information is provided on the initiatives taken, the objectives set, the results achieved and the related key performance indicators (KPIs).

For a detailed analysis of the significant impacts, risks and opportunities examined by the administrative, management and control bodies, as well as by the relevant committees during the reporting period, please refer to the double materiality matrix set out in section "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities" of this document.

This matrix represents the main tool for identifying the most significant sustainability issues that the management, administration and control bodies and their committees have assessed during the reporting period, considering both the size of the impact of the company's activities on the environment and society, and the potential financial effects that these aspects may generate on the business. Indeed, it is only through the constant monitoring of relevant impacts, risks and opportunities that the El.En. Group can ensure an informed decision-making process aligned with its medium-to-long-term targets, promoting a transparent and accountable governance model in line with stakeholder expectations and current regulatory provisions.

### **GOV 3 - Integration of sustainability-related performance in incentive schemes**

The Board of Directors, in order to ensure the most comprehensive information and broad transparency on the remuneration due to administrators, has appointed an internal Remuneration Committee since El.En.'s listing.

The aforementioned Committee ensures that the remuneration of Administrators and the General manager is defined in such a way as to align their interests with the pursuit of the priority goal of creating value for shareholders in the medium-long term, and that a significant portion of the total remuneration of Board members is linked to the achievement of specific goals, including non-financial, preset and measurable ones.

On the occasion of each approval of the annual draft financial statements, the achievement of the assigned pre-set goals is assessed, and the variable portion of the compensation actually accrued is attributed to the recipients of the incentive remuneration plan, based on the degree of achievement of the assigned goals. The Remuneration Policy for executive administrators and top management defines: a) a balance between the fixed and the variable portions that is appropriate and consistent with the strategic goals and risk management policy, providing in any case that the variable component represents a significant portion of the total remuneration b) maximum limits on the payment of variable portions for executive administrators c) performance goals - to which the payment of variable portions is linked - that are (i) predetermined, measurable and linked in a significant part to a long-term horizon; (ii) consistent with the Issuer's strategic goals and aimed at promoting its sustainable success, including, where relevant, non-financial parameters.

Variable remuneration paid to both Administrators, including the Chairman, and the General Manager is subject to a claw-back clause.

The evaluation for the achievement of performance goals is carried out: as for the economic-financial goals, based on the annual financial statements data as for sustainability goals by comparing the assigned goal with what has actually been achieved.

The verification is carried out by the Remuneration Committee and then by the entire Board based on the information flows received from the corporate positions in charge of the sector being evaluated. With regard to sustainability, criteria for the measurability of goals in the following areas were developed by the Committee and then approved by the Board: environment, human rights and corruption, and staff and human resources. The achievement of the assigned quantitative goals is reflected in the evidence published in the annual sustainability report, which is subject to revision. In the Administrators' Remuneration Plan the weight of financial and sustainability objectives is tantamount to 70% and 30%, respectively, always in a perspective of assigning targets that are aimed at pursuing the sustainable success of the Company and the Group. As of 2021, the Remuneration Committee decided to propose to the Board of Directors, which then approved it, a four-year incentive remuneration plan for the General Manager consisting also of sustainability goals, which weigh 30% on total remuneration. Also starting in 2021, the incentive remuneration plan for Administrators and the General Manager provides that 30% of the portion of variable remuneration accrued annually will be paid on a deferred basis at the end of the term of office, possibly re-evaluated based on the performance of the company and the Group.

## GOV 4 - Statement on due diligence

The *due diligence* process of the El.En. Group is integrated into the strategic framework and business model. This integrated approach ensures that due diligence is an integral part of the Group's business activities, particularly the identification and management of negative impacts. During the reporting year, the El.En. Group worked out a *due diligence process* to be applied to suppliers and agents starting from 2025. Entering into a business relationship with any third party, be it a supplier or an agent, may potentially expose Group companies to the risk of a breach of regulations and the commission of one or more offences, leading to the initiation of criminal proceedings against the Group. In order to mitigate these inherent risks, the El.En. Group developed the *due diligence* to be conducted before engaging the potential supplier or agent. Third parties must guarantee the highest standards of ethics and integrity as well as full acceptance of the principles contained in the Group Code of Ethics.

The third-party due diligence process is based on gathering information, analysing the information gathered and processing the results, including the identification of risk situations. This process is structured in three stages:

1. Preliminary *risk assessment*;
2. *Due diligence* activities;
3. Ex-post monitoring.

1. In the Risk Assessment stage, the classification of the third party is carried out and an assessment activity is conducted in order to identify any critical aspects of the counterparty (number of relationships with the counterparty; geographical context of the counterparty; level of dependence on relationships with the counterparty). In order to ensure the Group's perfect compliance with the regulations in force and the ethical principles defined in the Code of Ethics, the Group Companies undertake to carry out in-depth analyses in cases of business relations with third parties considered to have high exposure and not to engage in any form of business relations with parties belonging to the highest risk bracket.

2. The due diligence phase is the verification and investigation activity that follows the analyses carried out during risk assessment: following the results of these activities, the third-party screening process is activated. The third party screening process includes two types of due diligence whose degree of analytical detail increases in relation to the risk profile identified during the Risk Assessment: 1. Standard Due Diligence: Standard Due Diligence is the first level of due diligence and is triggered by default if the counterparty is found to be a supplier with a "Low" level of exposure. Standard Due Diligence is provided through acceptance and declaration of compliance with applicable regulations and through acceptance of and adherence to the El.En. Group's Code of Ethics and, when required, through completion of the basic ESG questionnaire of the platform identified for monitoring. Should the results of the questionnaire reveal risk profiles and/or residual concerns with regard to the risk profile of the third party, the enhanced due diligence level is activated. 2. Enhanced Due Diligence: is triggered for a supplier with a "Medium-High" exposure level and for Agents. Enhanced

*Due Diligence* provides for specific checks with regard to third parties with documentary requests. More in-depth investigations may also be envisaged if there are suspicions that the counterparty may be at fault. If the findings of enhanced Due Diligence are confirmed and/or critical profiles emerge with respect to the counterparty under analysis, these must be immediately reported to the bodies in charge of receiving the reports and to senior management, and relations with the counterparty must be terminated.

3. The last stage of the process involves the implementation of monitoring activities following the beginning of the relationship and the relations with third parties. The activities carried out in this stage concern: confirming the accuracy and adequacy of the information provided by the third party, updating the risk assessment related to the third parties involved and the adequacy of any improvement plans implemented.

The risks identified in customer and supplier due diligence must be analysed, classified and managed in a manner that ensures regulatory compliance and mitigates any potential negative impacts that may arise. This procedure is therefore structured to analyse, document and address the results of the risk assessment, ensuring proactive risk management in the context of due diligence. After having identified and categorised the possible risks that have emerged, one must proceed to the analysis and evaluation of each of them, identifying for each the risk areas and possible sub-categories, and to the prioritisation of risks. For those risks whose residual values are found to be high, an assessment will be made as to which risks should be acted upon, assigning a level of priority: the necessary corrective actions, the persons to be involved and the necessary timeframe will then have to be identified and, ultimately, the termination of the relationship. On the other hand, for all other risks considered to be of medium or low level, a periodic audit plan will be put in place to verify the effectiveness of the procedures in place and the controls put in place.

The due diligence activities carried out by the El.En. Group and their location in the Sustainability Statement:

- Integrating due diligence into governance, strategy and business model: refer to the above (paragraph GOV-4 - Due diligence statement);
- Involve stakeholders at all key stages of due diligence: see SBM 2 - Interests and views of Stakeholders;
- Identifying and assessing negative impacts: see IRO-1 Description of the process to identify and assess material impacts, risks and opportunities;
- Taking action to address negative impacts: see all thematic chapters;
- Monitoring the effectiveness of the actions taken and communicating: see all thematic chapters.

## **GOV 5 - Risk management and internal controls over sustainability reporting**

The El.En. Group has set up an internal control system in relation to sustainability reporting with the aim of ensuring the integrity, completeness, reliability and accuracy of sustainability data and information.

As early as the end of 2023, the Group started a path to reinforce, in light of the regulatory obligations introduced by the European Sustainability Reporting Directive (CSRD), its commitment by launching a work plan that would enable it to structure a robust Internal Control System based on the most widely used and globally disseminated reference framework: the CoSO Framework, which the Group already uses for internal control over financial processes (Savings Law 262/2005). The Committee of Sponsoring Organisations of the Treadway Commission developed a framework for internal control to be applied to sustainability reporting, based on the same five components as the traditional framework. On 30 March 2023, CoSO published a study providing additional guidance for organisations to achieve effective in-house control over sustainability reporting (ICSR), using CoSO's worldwide acknowledged Internal Control - Integrated Framework (ICIF) to strengthen confidence in ESG/sustainability reporting, public disclosure and corporate decision-making.

In the first work stage, the Group:

- Drew up the *Entity Level Controls* (ELC) Catalogue for sustainability reporting, supplementing it with the ELCs already defined for financial reporting and identifying the current level of supervision by the Group and the corporate office responsible;
- Defined the methods and criteria for identifying relevant areas and entities within the scope of the Internal Control System underlying sustainability reporting;
- *Scoping* was prepared to identify the main processes (quantitative indicators) and entities to be evaluated. The definition of *Scoping* envisaged: (i) the identification of the companies to which the Internal Control System should be applied, based on an assessment process that considers both quantitative and qualitative aspects; (ii) the identification of relevant sustainability information and its association with sustainability processes/indicators;
- High-level reconnaissance (Flow Maps) was carried out for Parent company El.En.: main flows of collection, transmission, consolidation and reporting of sustainability data as well as identification, for the main processes/indicators of the various macro-areas, of the activities carried out, offices involved, control macro-checks in progress per type, information systems used, in addition to any in-house procedures/documents and aspects for improvement in terms of process flows and/or checks.

In the second work stage, the Group began the analysis and design of the internal control system, which included the following activities:

- Development of *Risk and Control Matrix* (RCM) for the four main quantitative indicators for the parent company El.En., namely: direct and indirect emissions (Scope 1, Scope 2 and Scope 3), workforce and training;
- Development of the matrix containing the IT *General Controls* (ITGC) for the application used by the human resources office, which is still being finalised.

The El.En. Group's sustainability reporting includes a structured quarterly reporting process on data received from all subsidiaries. All data are subject to audits through the examination of the relevant supporting documentation to ensure accuracy and conformity. Audits are performed on both individual company data and consolidated data, which are subject to spot reconciliations to ensure the reliability and accuracy of the reported information. These procedures reflect the Group's commitment to maintaining high standards of transparency, accuracy and control over the data included in sustainability reporting. During the fiscal year, the main risks related to the sustainability reporting process were identified. These risks were associated with: (i) regulatory compliance, (ii) completeness and integrity of data, (iii) accuracy of results, and (iv) the timing with which information is made available. These risks were identified, analysed with the relevant supporting documentation, assessed for each Group company and then prioritised based on severity and probability of occurrence, in order to understand and define the most effective mitigation actions proportionate to the level of risk identified. For each risk that emerged as significant, mitigation actions were put in place: with regard to regulatory compliance risks during 2024, we organised several meetings with the contact persons of all departments involved in the collection of data and documentation, for all subsidiaries, on how to report, also involving consultants to ensure the correct application of the requirements. For the risks of completeness and integrity of data and accuracy of results, we implemented worksheets and *checklists* to ensure coverage of all reporting requirements, implemented data input within management systems to improve the reliability of reporting, defined standardised procedures for data collection and archiving, performed numerous spot checks to verify the accuracy and completeness of data, and re-checked the calculations and indices used. Finally, in order to avoid the risk of delays in data collection and thus processing, we have planned a quarterly reporting process and identified persons within each group company who are responsible for sending the data.

The El.En. Group has therefore implemented a structured approach to integrate risk assessment and internal controls within the sustainability reporting process, ensuring reliability, timeliness and compliance of the information provided. We are aware that we have only just started our journey in sustainability reporting and we want to work to improve further in order to ensure an increasingly robust, reliable and transparent process. In the coming years, we will introduce

targeted activities such as the mapping of further processes, the implementation of systematic testing and audits, and the establishment of an ongoing internal audit process dedicated to sustainability information. The goal is to build a *reporting* system that is increasingly integrated with our operational activities, which not only meets regulatory requirements, but is also a true tool for managing and improving our ESG performance. We are determined to continue on this path with a continuous improvement approach, aware that transparency and reliability of sustainability data are key elements in strengthening the trust of our *stakeholders* and actively contributing to a more sustainable future.

The risk assessments and controls carried out for the sustainability reporting process were reported to the Board of Directors, management and control bodies on several occasions; in particular, the sustainability reporting executive coordinates the process of identifying and curbing the risks associated with the sustainability reporting by apprising the Control and Risk, Related Party Transactions and Sustainability Committee, and then the Board of Directors.

## SBM 1 - Strategy, business model and value chain

El.En. S.p.A. leads a diverse group of companies active in the production, research and development, distribution and sales of laser systems. The activities of all the companies are coordinated with the aim of serving the target markets in the best possible way, exploiting the dynamism and flexibility of the individual business units without losing the advantages of coordinated management of certain technical, managerial, commercial and financial resources.

Today, the El.En. Group can count on an extensive national and international presence created over time through the establishment of new companies and the acquisition of control of others. Each is entrusted with a specific business, sometimes targeting a single geographical market, sometimes a particular market sector, sometimes more extensive activities across technologies, applications and geographical markets. The activity of all of the companies is coordinated by the Parent company so that the available resources make it possible to better serve the target markets, taking advantage of the dynamism and flexibility of the individual business units without losing the advantages of coordinated management of certain resources. The development of the El.En. Group has contributed in the past and contributes today to bringing “Made in Italy” to the world with technologically advanced and highly innovative solutions and products.

Two main sectors can be distinguished:



The medical sector of laser systems for medicine and aesthetics:

The medical division of the El.En. Group designs and manufactures lasers and light systems for all applications in the medical field, mainly in the fields of aesthetics, surgery and therapy. The competence and reliability of our systems have enabled us to be among the leading companies globally in this field. In over forty years of activity and research, we have achieved the excellence of our products.

The laser systems industry for manufacturing: The El.En. Group creates laser systems for cutting and marking for the industrial sector; these systems are suitable for many different processes and can be used on many different materials. Laser sources are also produced with increased performance in terms of speed and process quality, reliability, and safety.

The Group is also active in the cultural heritage preservation sector: for years, it has been contributing to the preservation of the world's historical and artistic heritage by proposing cutting-edge, minimally invasive solutions, developed together with leading national research centres and used on major restoration sites.

Associated with the sale of systems are also the after-sales service activities, indispensable support for the installation and maintenance of laser systems, for the management of spare parts, consumables and for technical support.

The Group's business presents a considerable variety of products and types of customers served, such as doctors, distributors, beauty centres, hospitals, clinics, or manufacturing companies in the industrial sector; even more so if one considers the fact that the Group sells all over the world and therefore its global presence means that it also has to deal with the peculiarities that each region of the world has in adopting technologies. Although both sectors use laser technology and share many strategic components and certain activities at the production and R&D level, they address profoundly different markets and the activities within them are organised in such a way as to meet radically different needs of the different types of customers they serve.

Furthermore, each market features specific dynamics of the demand and growth expectation linked to different key factors. The number of employees of the El.En. Group, equal to 2,080, is broken down as follows: Italy 1,087, China 690, Germany 220, Japan 37, Brazil 23, France 10, Spain 5, Poland 4, UK 4.

The El.En. Group is not active in any of the sectors listed in ERS2 SBM-1 Strategy, Business Model and Value Chain, paragraph 40(d) (fossil fuels, chemical production, controversial weapons, tobacco cultivation and production) and consequently has no revenues associated with these activities.

The El.En. Group has drawn up a five-year Sustainability Plan that represents the Group's strategic vision on sustainability issues and is an indispensable tool for setting its goals and the actions and projects to be implemented to achieve them.

As a matter of fact, the principles of sustainability are embedded into the Group's strategy, which is committed to implementing the Plan in line with the expectations of its *stakeholders*.

- We offer innovative products thanks to cutting-edge technologies and skills - We strive every day through intensive R&D activity to pursue continuous innovation that leads to the discovery of new applications of lasers or other laser sources, in the medical, industrial and restoration sectors. El.En. Group can thus boast the constant ability to innovate in order to forestall market needs and face new challenges. The cross-fertilisation of knowledge between the three sectors of El.En. Group and teamwork gives rise to projects that have never before been realised, with the use of high-tech tools.
- We improve people's well-being and quality of life - Every day, El.En. Group is committed to providing medical professionals with solutions to improve people's well-being and quality of life with non-invasive methods that are increasingly selective, effective, safe, and with minimal post-treatment recovery time. Our industrial lasers contribute significantly to reducing environmental impact in various production processes, reducing waste and harmful emissions, as they do not use chemical additives, inks, solvents, or glues.
- We select, develop and grow the best talents - We firmly believe that human resources are the company's most valuable asset: El.En. Group is committed on a daily basis to ensuring a healthy and safe working environment and to offering its employees a stimulus for professional growth, through information sharing and teamwork. Only through the development of individual skills and a stimulating environment is collective growth and the creation of shared value achieved.

Our corporate strategy fully integrates the principles of sustainability, recognising that environmental, social and governance (ESG) dimensions are key factors for long-term success. Our commitment translates into clear objectives and concrete actions that aim to reduce our environmental impact, promote the well-being of our employees and the communities in which we are active, and ensure transparent and ethical governance. The Sustainability Plan was approved in 2023 by El.En. Board of Directors and subsequently disclosed to all subsidiaries: the Plan includes objectives regarding the fight against climate change, circular economy, the promotion of a responsible supply chain, the enhancement of people and the contribution to the community and, through the setting of tangible and measurable

goals, confirms the Group's commitment to promoting sustainable development by embedding environmental and social responsibility into its business model.

The strategic elements related to sustainability:

- Environment: We are committed to reducing our ecological footprint through the efficient use of resources, the production or purchase of renewable energy, and improving the circularity of materials.
- People and Communities: We enhance human capital with training, inclusion and job security programmes, strengthening our positive impact on local communities.
- Innovation and Governance: We enhance transparency, ethics and ESG risk management to ensure a responsible and resilient business model.

The main challenges for the future:

- Decarbonisation: Achieve a significant reduction in CO<sub>2</sub> emissions and improve energy efficiency.
- Resource and waste management: Increase the content of recycled materials in our products and reduce waste.
- Regulatory developments: Aligning with increasing regulatory requirements and stakeholder expectations.
- Talent attraction and retention: Responding to the needs of a workforce increasingly oriented towards sustainability and wellbeing at work.
- Strengthening the sustainable supply chain: Working with suppliers aligned to our ESG standards.

Critical solutions and key projects:

- Energy transition: Investments in photovoltaic systems and partnerships for the purchase of green energy.
- Sustainable packaging: Monitoring and increasing the percentage of recycled materials in our packaging.
- Circular economy model: Reuse and recycling projects to reduce the consumption of virgin raw materials.
- Well-being and safety at work: New training programmes and corporate welfare initiatives.
- Digitalisation for sustainability: Implementation of ESG monitoring tools.

Through these initiatives, we strengthen our competitiveness and create shared value for all stakeholders, consolidating our role as a responsible and innovative company.

The Group is aware that it must be able to detect changes in the external environment, including the evolution of various stakeholders, in order to find internal responses to meet expectations, generate value and make the organisation more resilient. We take into account the constantly evolving market environment in which we are active (including major macroeconomic, industry and regulatory trends) and the changing needs of our stakeholders. We use our knowledge of the external environment to manage risks and seize opportunities effectively, maximising the value we create through the effective execution of our strategy. Listening to stakeholders is of utmost importance: intercepting their needs and expectations can guide us in making the right decisions regarding our product offering.

Upstream value chain - raw material suppliers: The company purchases metals (steel, aluminium, copper, etc.), plastics, biocompatible materials, electronic materials (motors, sensors, circuit boards), optical fibres, cables, fans, diodes, optical materials (lenses, mirrors, etc.). Component suppliers: Some specific components can be purchased from specialised suppliers who design and produce them. Subcontractors: suppliers offering manufacturing or processing services for components or products. These services may include machining, assembly, welding, painting, heat treatment or other specialised activities. Energy suppliers: The electricity required for the production process comes from external suppliers.

*Own operation:* Design and research: Research and development for product design, choice of materials, technological features (energy efficiency, intelligent functions, etc.) and innovative solutions. Assembly and production - Quality control - After-sales service - Recycling and disposal: at the end of the laser's life cycle, group companies, if requested, take back the old device, classified as WEEE waste, contributing to recycling and disposal.

Downstream Value Chain - Distribution and Logistics: Finished products are distributed via logistics channels to customers or distributors. Sale of its finished products (through a network of agents, directly to distributors or direct sale to the user). After-sales service: Sale of finished products and warranty, maintenance, repair and customer support services, including spare parts and technical assistance. Devices are recycled or disposed of by the end user.

The integrated and sustainable business model of the El.En. Group includes:

- Consolidation of competitive positions in national and international markets - Dialogue with all stakeholders and the provision of highly professional after-sales services are key to constantly improving the quality of our partners' work. This enables us to face technological challenges with competence, professionalism, and passion. Thanks to this practice, we consolidate and strengthen our competitive position in the markets on a daily basis. We face challenges with determination, achieving leading or top positions, while building strong and lasting relationships with our supply chain. We participate in the success of our customers by striving to develop products that meet their needs, improve people's quality of life and pay attention to environmental protection and energy efficiency;
- Promoting investment in research and development to bring technologically advanced products to the market - Research and development are at the core of our strategy and constitute the very essence of the El.En. Group. The ability to anticipate technological developments in the medical and industrial sectors and in the preservation of the artistic heritage is the result of a stimulating environment within a territorial and historical context that has made science and artistic beauty a natural breeding ground for talent. We continuously support Research and Development to ensure constant technological innovation in our products, improving existing ones, expanding their applications, and providing technologically advanced solutions in all areas of use;
- Creating value for people - Innovation and technological/scientific updating are the main sources of inspiration for El.En. Group. Our state-of-the-art solutions, designed to integrate seamlessly into the medical, industrial, and restoration sectors, are based on strong partnerships with the professionals who choose El.En. Group technologies. Our progress originates from constant dialogue, an active exchange of ideas, and the sharing of experiences, because it is from this interaction that ideas for mutual growth are born and nurtured;
- The push towards an increasingly sustainable future - For El.En. Group, being sustainable means creating value over time and being ready to accept and successfully face the challenges of tomorrow. During this last year, we have increased our initiatives to raise awareness of the impact and importance of sustainability issues, both through the dissemination to key stakeholders of the documents drawn up and through the disclosure of the new objectives set out in the Plan as well as the actions to be taken for all Group companies to achieve them, that can also be found on the Website.

## **SBM 2 - Interests and views of stakeholders**

For the El.En. Group, the process of listening to one's stakeholders is a priority in order to understand the extent to which their interests and expectations are being met and to identify issues on which to increase one's efforts, with a view to continually improving the impact of the company's activities on the environment and society. For many years, the Group has implemented a process of mapping and identifying its reference stakeholders, which has enabled the identification of the Group's stakeholders, both internal and external:



Also in 2024, in order to analyse stakeholders' expectations and ask them for their assessment of the main impacts generated by the Group, we carried out specific stakeholder engagement activities by submitting questionnaires to a selected sample of internal stakeholders, employees of some Group companies who assessed impacts, risks and opportunities and indirect involvement of external stakeholders (as a matter of fact, in carrying out their activities, corporate functions manage the relationship with external stakeholders and therefore know the potential impacts, risks and opportunities by which they could be influenced or could influence the organisation).

As early as last year, we started an initial ESG monitoring of the supply chain: the project, carried out by parent company El.En. and some of its main subsidiaries, involved new suppliers and suppliers of critical components and included the administration of a questionnaire with questions for the areas of environment, social, governance and respect for human rights.

Specific training on supply chain monitoring was carried out throughout 2024 and a supply chain due diligence procedure covering environmental, social and governance aspects was drafted at the end of the year. In order to structure the monitoring process in a uniform manner, the Group decided to adopt a platform for monitoring its supplier chain, which will come into effect in early 2025 for parent company El.En. S.p.A. and during the year for some of its main subsidiaries. For further details, please refer to section "G1-2 - Supplier Relationship Management" of this document.

The process of listening to customers and distributors took place mainly through Customer Satisfaction surveys by monitoring appropriate company indicators, administering questionnaires on the surveys carried out as well as through the analysis of deficiencies. Customer experience is measured through feedback obtained during dialogues with customers in which opinions, comments, expressions of interest in a product or service, or in interactions with both internal and external sales representatives are collected. For several years, the Parent Company and some subsidiaries have included questions on sustainability issues in the Customer Satisfaction process.

In order to intensify the process of listening to employees and to gather suggestions, opinions and assessments on the corporate climate, some Group subsidiaries in previous years carried out *Surveys* on part or all of the corporate population; *top managers* were instead listened to for the assessment of impacts, risks and opportunities as part of the double materiality analysis process carried out in 2024. During the year, the numerous initiatives aimed at supporting the process of listening to communities and local bodies, both through participation in events on the main sustainability innovations or initiatives and by responding positively to requests for discussion and collaboration, in order to develop tangible sustainability activities together with the authorities within the territory. The dialogue with local communities is also expressed through the promotion of numerous work-related learning projects by taking part in *career day* events. Also in 2024, we received major national sustainability awards and, at the request of shareholders and investors, obtained sustainability ratings from leading independent agencies. The policy of dialogue with shareholders is ensured through the publication on the company website of regulated information, with the publication of press releases and documents, through the Shareholders' Meeting, in direct contact between the Company and investors through the organisation of events, roadshows, meetings (one-to-one or collective) and conference calls with institutional investors, shareholders and financial analysts rather than through presentations of the main performance drivers and the main messages conveyed to the market and the financial community.

Establishing and maintaining partnerships with universities and research centres is crucial to keeping a constant dialogue with these bodies, both nationally and internationally. All Group companies consider these exchanges to be crucial both in research and development and for their own success in the talent search and selection process. Maintaining these channels is essential to increase opportunities to get to know people and to promote the development of technical and scientific skills in the areas where companies are active, including through curricular and extracurricular university internships.

The El.En. Group believes that close relationships with key stakeholders create long-term value and support individual and collective growth. Listening to all *stakeholders* is fundamental to the work of the Group, which continuously seeks their *feedback* to strengthen relations and improve the way it meets their needs. We encourage our stakeholders to share their opinions and concerns as collecting and analysing stakeholder feedback not only provides us with valuable insights into their needs, but also helps us manage the risks and opportunities we face and support our efforts to achieve long-term sustainability.

This process helps to identify and address the most important stakeholder issues, including emerging risks assessed by internal stakeholders. Recognising stakeholder expectations and efficiently managing the associated risks and opportunities is essential when it comes to developing strategies and defining objectives to increase positive impact and minimise negative impact, which are crucial for long-term value creation. The Group's objective is to understand stakeholders' opinions and interests and align them with its strategic approach.

The Group does not predict any further changes to its business strategy resulting from demands, interests and views of stakeholders. For the conduct of the double materiality analysis, a list of impacts, risks and opportunities related to ESG issues relevant to the Group was defined. This list was subjected to evaluation by the Executive Board and management in order to determine the material impacts, risks and opportunities followed by the corresponding relevant issues. This year, it was deemed sufficient that the assessment of the company's management, which through the conduct of its activities manages the relationship with external stakeholders and thus knows the potential impacts, risks and opportunities by which they might be affected or could affect the organisation, was also suitable to include the views of external stakeholders and thus could incorporate their input in the identification and assessment of material IROs. At a later stage, the list of IROs was presented, evaluated and subsequently approved by the Board of Directors.

Once fully in place, the due diligence process defined by the Group will help in understanding the interests and opinions of key stakeholders. In addition, the double materiality analysis and due diligence process may reveal elements useful for the Group to make some changes to its strategy and business model, especially with regard to the monitoring of the Group's supply chain.

Please refer to Section "IRO 1 - Description of the process to identify and assess material impacts, risks and opportunities" below for a description of the significant impacts arising from the company's strategy and business model on its workforce and value chain, affected communities and end users.

### **SBM 3 - Material impacts, risks and opportunities and their interaction with strategy and business model**

For a statement of the relevant impacts, risks and opportunities arising from the double materiality analysis performed by the El.En. Group during 2024, including a description of where, in its business model, operations and upstream and downstream value chain, these impacts, risks and opportunities are concentrated and with reference to how the company's negative and positive material impacts affect (or, in the case of potential impacts, may affect) people or the environment, whether and how the impacts originate from or are related to the company's strategy and business model, the reasonably expected time horizons of the impacts, and whether the company is involved in the relevant impacts through its activities or because of its business relationships, please refer to the information contained in the following Section "IRO 1 - Description of the process to identify and assess material impacts, risks and opportunities".

All targets within the Sustainability Plan, which represents the Group's strategic vision on ESG issues and is an indispensable tool for setting its own objectives as well as the actions and projects to be implemented to achieve them, were re-evaluated to see whether they were suitable for responding to the need to mitigate the negative impacts and risks identified or to improve the opportunities present; some targets (reduction of Scope 2 emissions, monitoring of packaging composition) were also added in the light of the analysis carried out to strengthen some aspects with targeted actions. The Group plans to include further objectives in the coming years to improve its strategy and better address material impacts or risks, or to pursue particular relevant opportunities. By combining the Sustainability Plan with the

company's mission, the El.En. Group is able to manage the response to the challenges posed by the market, proposing sustainable and long-lasting development. Please refer to the following sections of the thematic ESRS for further details. There are currently no implications on the business model and value chain as a result of the identification of IROs in the double materiality analysis. Considering the actions already taken, no changes are expected. The El.En. Group, it being its first sustainability reporting year according to the European CSRD regulation, did not carry out an assessment of the expected financial effects related to risks identified as significant, and focused on identification and qualitative information. It is specified that the risks identified as relevant are considered to be significant from a financial point of view in the medium-long term; therefore, no meaningful assessments on the financial statements estimates were recorded for this fiscal year. For this reason, to date the Group has not identified any possible current financial effects resulting from them and has therefore not assumed any changes to its corporate strategy and business model. Also with regard to impacts, no possible current financial effects have been identified, but the Group has defined a Sustainability Plan with the intention of reducing some of the main impacts generated in the medium to long term (2023-2027).

On the other hand, the current financial effects of the company's relevant risks and opportunities on its financial position, results of operations and cash flows were taken into account during the financial materiality analysis performed. To date, the El.En. Group has not conducted any resilience analysis of its strategy and business model with regard to its ability to cope with relevant impacts and risks and exploit relevant opportunities.

It is specified that there were no significant changes in the assessment of impacts compared to the previous reporting period: some considerations, especially related to indirect impacts on the value chain, biodiversity and local communities, were addressed in more detail. The dimension of financial materiality was analysed for the first time in 2024. The El.En. Group did not make use of entity-specific disclosures, but those required by ESRS were used.

#### Climate change

With reference to climate change, the main transition risks were assessed, i.e. the economic, financial and operational risks arising from the transition to a more sustainable and low-carbon economy identified by the El.En. Group, connected to the possible introduction of new environmental rules and regulations, to expectations regarding the use of low-impact energy sources and to the uncertainty of market signals with potential unexpected variations in energy prices; further risk factors identified may concern the failure to adapt product innovation in line with the technological developments necessary to curb the phenomena linked to climate change and the change in demand for products/services, increasingly attentive to environmental issues and which could require an adjustment of the supply and the increase in reputational risks: not undertaking a gradual decarbonisation process could indeed adversely impact the reputation of the Company and consequently the economic and financial results.

The main physical risks identified are those arising from progressively changing climatic conditions and extreme weather events that expose the Group to damage to infrastructure rather than potential disruptions to essential supplies and potential contraction of production capacity. Further risks identified concern the progressive increase in temperature with consequent overloading of power grids or blackouts, which could be followed by interruptions or decreases in activities, or increased energy supply costs related to higher thermal or electrical consumption.

The analysis focused on the Group's core business activities, considering the geographical areas and sectors in which it is active. With regard to transition risks, the El.En. Group has adopted two scenarios, IEA 450 and IEA B2DS, which were found to be the most suitable for the Group's business and the most consistent in the path undertaken to keep the temperature increase within 1.5° C; the selection of these scenarios was based on an integrated assessment that considered alignment with climate objectives, technological feasibility, economic impact and regulatory compliance. This analysis highlighted the consistency of the scenarios with the company's sustainability strategy. The IEA 450 scenario predicts that by 2030 there will be a significant penetration of renewables in the energy sector, an improvement in vehicle and process efficiency, and a major substitution of coal by natural gas. This scenario therefore describes an energy path consistent with maintaining global warming at 1.5° C. The IEA B2DS scenario, which envisages the achievement of emission neutrality by 2060, to limit temperature increases to 1.75° C by 2100, was considered to set greenhouse gas emission reduction targets, assuming the development of climate policies and the development of technologies to reduce these emissions. This path implies the activation of all available political initiatives, in all sectors and in all countries. Scenario analyses enabled the Group to identify risks and opportunities related to business development.

The main transition risks identified are: (a) risks related to legislative/regulatory changes associated with the fight against climate change: among the main risk factors to which the Group may be subject are the increasing reporting

obligations on emissions produced, the possible introduction of new environmental standards and regulations, new reporting obligations on emissions produced, or limitations on climate-altering emissions. (b) Risks related to technological evolution where there is a failure to adapt in the innovation and digitisation of products, services and processes in line with the technological evolutions required to contain climate change phenomena. (c) Risks linked to the evolution of the market where the demand for products/services will be increasingly attentive to environmental issues and an adaptation of the offer will be required. (d) Reputational risks linked to climate change, since not undertaking a gradual process of decarbonisation or even becoming aware that the activities carried out by the Group and by counterparties could have negative climate impacts would affect the Group's reputation and consequently its economic and financial results. After analysing each transition risk according to probability of occurrence and magnitude, none of them were considered relevant.

With regard to the identification of physical risks, the Group selected two different scenarios: RCP 2.6 and RCP 8.5. In line with the Paris Agreement, the RCP 2.6 scenario represents, from a medium-term perspective, an ambitious mitigation pathway in which global greenhouse gas emissions peak around 2020 and then decline rapidly through stringent climate policies. By 2030, climate variations under this scenario remain relatively contained, with an average global temperature increase of less than 1°C compared to pre-industrial levels; under this scenario, physical impacts remain moderate, but the Group still needs to adopt adaptation strategies to ensure operational resilience. The same scenario envisages zero greenhouse gas emissions by 2100 through massive regulation and policy intervention: this scenario predicts an increase in temperatures and a decrease in precipitation in the first half of the century with a decreasing trend in the second half.

RCP scenario 8.5, on the other hand, represents a high-emission pathway, in which fossil-fuel dependent economic growth leads to a steady increase in greenhouse gas emissions. By 2030, the average global temperature could increase by about 1-1.5°C compared to pre-industrial levels, with climate impacts more pronounced than under mitigation scenarios. In the medium term, acute and chronic physical risks include increased frequency and intensity of extreme weather events, such as heat waves, storms and violent rainfall, increased risk of local droughts or floods, with possible impacts on water availability and infrastructure, increased average temperatures, with effects on industrial operations and energy costs for cooling. Under RCP 8.5, the physical impacts assessed by the Group are already more significant in the medium term, necessitating proactive planning for adaptation and management of operational risks. The same scenario also predicts a gradual increase in emissions by 2100 resulting from a lack of effort to reduce emissions and thus a failure to curb global warming: in this second scenario in the second half of the century there will be an increasing trend of rising temperatures and decreasing precipitation.

For both scenarios, the Group has identified the main physical risks: as a chronic physical risk, the gradual increase in temperature has been assessed, which could lead to an overloading of the electricity grids, resulting in *blackouts* and thus a decrease in productivity of both offices and plants, as well as possible damage to the infrastructure due to a sudden power outage, which could result in a possible interruption of operations. Severe physical risks, on the other hand, include changing weather conditions, which could lead to a reduction or interruption of activity due to the occurrence of extreme events such as floods, floods, landslides, storm surges, water bombs, snowstorms, etc., or damage to the Group's infrastructure or damage to the infrastructure of its operating partners, which could lead to a reduction or interruption of activity.

Based on these findings, we have identified strategic actions to mitigate our impact, including: investments in low-emission and energy-efficient technologies, as well as investments in renewable energy to reduce CO<sub>2</sub> emissions into the atmosphere, integration of ESG criteria in supplier selection. The analysis will be repeated periodically to update the company's strategy and ensure an effective response to ongoing climate change.

In order to identify significant impacts, risks and opportunities related to climate change, the El.En. Group has integrated these considerations into its double materiality analysis, adopting a structured approach that starts with analysis of the context, monitoring current regulations and accounting standards, and using the climate scenarios identified above.

The only risks related to climate change that have emerged as significant for the Group are the physical risks related to the increase in extreme weather events (floods, floods, landslides, storm surges, water bombs, snowstorms), the occurrence of which could lead to a reduction or interruption of business or damage to the infrastructure of the Group or its operating partners, possibly resulting in business interruption. Such events could cause overloading of electrical networks and blackouts resulting in curbing offices and factories productivity as well as any damage to infrastructure

due to sudden power outage, with consequent potential business interruption. To mitigate these risks, the Parent Company and its Italian subsidiaries have taken out an insurance policy that guarantees coverage for direct damages resulting from extreme weather events such as hurricanes, storms, tempests, wind, hail, floods and earthquakes.

These risks are currently considered significant in the medium to long term. Therefore, there are no significant assessments of this fiscal year's financial statements estimates. The analyses performed will be updated annually in light of the *phase-in* deadline on the expected financial effects and additional detailed considerations arising from them that may affect the assumptions underlying the financial statements estimates. In view of this assessment, to date the Group has not planned any significant changes in its business model and strategy. For more information, please refer to section E - 1 Climate Change.

#### Biodiversity and ecosystems

The proximity of the organisation to a sensitive area could theoretically lead to impacts on biodiversity: however, considering the nature of the activities carried out, no possible impacts related to direct business activities have emerged. An indirect negative impact was noted concerning procurement practices, particularly with regard to the purchase of raw materials, as the extraction of these materials could have a negative impact on biodiversity in the countries where it takes place. We constantly monitor our activities to ensure that the Group's activities do not cause the deterioration of natural habitats and habitats of species or disturb species for which a protected area has been designated. The El.En. Group found that there is no need to implement biodiversity mitigation measures. For more information, see section E - 4 Biodiversity and Ecosystems.

#### Pollution and resource use and circular economy

Within the double materiality analysis, a pollution-related impact was found in the lack of eco-design of products, which could lead the organisation to not improve circularity, energy performance other aspects of environmental sustainability of products (e.g. increase in the use of recycled materials, decrease in the use of substances of concern, etc.), resulting in an environmental impact related to the raw materials and production processes in place. With regard to resources and the circular economy, the possible negative impacts relevant to the El.En. are related to environmental safety related to the quality and safety of the products and services offered, the failure to develop circular economy policies, the lack of eco-design, the generation of waste that could contribute to water, air and soil pollution, and the failure to monitor technological innovation that can offer more competitive and sustainable solutions; positive impacts were also noted in contributing to the scientific development of the community through the research and development of innovative and efficient products, the reduction of the environmental impact for the processing carried out with laser systems in the industrial (and restoration) sector, which allow them to minimise waste, not generate fumes containing chemical additives and eliminate the use of glues, inks or solvents within the production processes, and the possibility of contributing to social and economic development by promoting the principles of sustainable development within their supply chain. For the sake of completeness, a medium-relevance risk is also reported relating to the difficulty of finding raw materials useful for the production of finished products planned by the Group can be caused either by the scarcity of resources (supply lower than demand) or by political or economic unrest, such as international conflicts, which create disruptions or changes throughout the supply chain. This could cause delays or blockages in supplies, a decrease in the quality of supplies and lead to a reduction or loss of revenues and an increase in procurement costs.

At present, the risk related to the shortage of strategic raw materials is considered significant in the medium to long term. Therefore, there are no significant assessments of this fiscal year's financial statements estimates. The analyses performed will be updated annually, including those on the expected financial effects - in light of the phase-in deadline, which makes it possible to rule out this information in the first sustainability reporting year - and any additional detailed remarks arising therefrom that can affect the assumptions underlying the assessments of financial statements estimates.

### Own workforce

The company's workforce consists mainly of employees (and non-employees in a very residual manner). Employees include production workers, white collar workers, managers and executives. The non-employee workforce includes temporary workers, trainees, interns and self-employed workers in various company departments. All of the company's own workers on whom the company could have significant impacts are included in the scope of the disclosure. Workforce-related impacts, risks and opportunities arise from listening to employees' needs and from the company's choices on the mitigation actions to be implemented. The workforce is key to the Group; therefore, the definition of IROs and their mitigation strategies is a priority in business management.

It is specified that the significant negative impacts are generalised and not related to individual incidents. Please refer to section "IRO-1 below for a description of the positive impacts, risks and opportunities relevant to the company in terms of its own workforce. To date, the El.En. Group has not identified any possible significant impacts on its own workforce that may result from transition plans to reduce negative environmental impacts.

The Group has noted that the risk of forced, compulsory or child labour may occur in certain types of activities and in specific geographical areas, depending on economic, social and regulatory factors. Generally, the highest risk activities are manufacturing, extraction and processing of raw materials, while geographically, the areas with the highest risk are often characterised by socio-economic vulnerabilities, less stringent worker protection legislation and a high impact of the informal economy. The Group has not identified any specific types of workers among its workers who are or could be adversely affected or more exposed to risks due to the fact that they have particular characteristics, or work in particular contexts or perform certain activities. For more information on our workforce, please refer to section 'S1-Our workforce'.

### Workers within the value chain

Within the corporate strategy, there is currently no process of direct involvement of workers in the value chain or analysis of workers most exposed to risks with regard to the identification and management of impacts, risks and opportunities. However, the El.En. Group recognises the importance of promoting responsible practices throughout the supply chain and, to this end, incorporates these principles both within its Code of Ethics and, more specifically, within its Human Rights Policy. This policy is therefore an indirect but effective mechanism to promote greater responsibility along the supply chain. In this way, the Group contributes to disseminating and consolidating ethical and sustainable practices, strengthening the protection of workers even outside the company perimeter. This approach makes it possible to exert a positive influence on the operating environment, promoting an ecosystem characterised by respect for human rights and social sustainability. For more information on workers within the value chain, please refer to section "S.2 Workers within the value chain".

The value chain workers included in the disclosure are, in the upstream value chain, those involved in the raw materials that the Group procures, whereas those in the downstream value chain are temporary and non-temporary workers. No particularly vulnerable groups or specific geographical areas have been identified, and so far no correlation has been found with specific commodities for which there is a significant risk of child, forced or compulsory labour. Categories of workers in the value chain most exposed to risks were not analysed.

It is specified that two negative impacts, both of an indirect nature, have been noted; the first relates to the fact that the Group's activities involve a large number of suppliers and operations globally, and these suppliers may not work in full respect of workers' rights: the Group's activities may, therefore, contribute to unsafe working conditions for people employed by external suppliers due to business relations. The second impact relates to the possible increase in negative social impacts due to the implementation by companies along the Group's supply chain of practices that do not guarantee adequate working conditions, practices against equality, fair treatment, equal opportunities and respect for human rights; negative social impacts may also arise from the failure to implement sustainable practices as a result of

the lack of supervision of their supply chain in terms of governance policies, health and safety, human rights and working conditions. The impacts noted are generalised and do not relate to individual incidents or specific business relationships. For more information on workers within the value chain, see section "S2 Workers within the value chain".

### Communities concerned

All affected communities that may be significantly impacted by the company are included in the scope of the disclosure. The main communities are both those affected by the company's activities, living near operational sites or otherwise within the territory (universities, research centres, local communities, etc.) and communities along the value chain (e.g. those affected by the activities of the Group's suppliers).

The only significant negative impact is indirect and concerns procurement practices, particularly with regard to the purchase of raw materials, which could adversely affect local communities in the countries in which such materials are extracted. The impact is therefore not related to a single accident.

The significant positive impact is related to managing and maintaining relations with scientific and university research centres and schools and institutes in the local area, as well as sponsoring social and cultural events and donating equipment and know-how contribute to the development of scientific knowledge and the economic and social development of the community. As the Group's activities are numerous, so are the types of communities that are subject to positive impacts. For more information on workers within the value chain, please refer to section "S3 Affected Communities".

### Consumers and end-users

The Group is aware that the complexity of its business requires high quality standards, and therefore the commitment we promote and maintain to the Quality and Safety of our products is essential to its continued growth and success. A decrease in the quality and safety of products and services provided to the market may generate negative impacts on people and the environment, as well as the failure to monitor technological innovation, and the failure to digitise processes may have negative impacts on the attractiveness, traceability, quality and safety of products.

The double materiality analysis carried out by the El.En. Group to identify impacts, risks and opportunities revealed a significant risk related to the failure to monitor/deficient monitoring processes for product anomalies, with possible repercussions on the perception of quality, safety and innovation of our products. The Group assiduously monitors the risks related to the quality and safety of its products and implements numerous actions to minimise this risk by adopting a highly structured quality management system based on rigorous internal and external controls. Our Quality departments carry out constant checks throughout the production chain, through internal audits, supplier inspections and extensive testing of each product before final release. Our quality management system is certified according to the highest international standards and our companies are regularly audited to renew their certifications, which are indispensable for operating in international markets. To mitigate the risk also from a financial point of view, the Parent company and its Italian and European subsidiaries have taken out a product liability insurance policy, which covers any claims for damages arising from the use of its products by consumers or other people.

Currently, the risk related to the lack of processes for monitoring product anomalies, with potential repercussions on product quality, safety and innovation, is considered to be significant in the medium to long term. Therefore, there are no significant assessments of this fiscal year's financial statements estimates. The analyses performed will be updated annually in light of the *phase-in* deadline on the expected financial effects and additional detailed considerations arising from them that may affect the assumptions underlying the financial statements estimates. In view of this assessment, to date the Group has not planned any significant changes in its business model and strategy.

At the core of the strategy is Research and Development - the very essence of the El.En. Group and a pivotal asset to mitigate impacts and risks and maximise opportunities. The Group promotes continuous investment in Research and

Development to bring technologically advanced products to the market; the ability to anticipate technological evolution in the medical, industrial and artistic heritage conservation sectors is the result of a stimulating environment within a territorial and historical context that has made science and artistic beauty a natural breeding ground for talent. The Group is continuously committed to supporting Research and Development to ensure constant technological innovation in its own products, improving existing ones, expanding their applications, and providing technologically advanced solutions in all areas of use. Dialogue with all stakeholders and the provision of highly professional after-sales services are key to constantly improving the quality of our partners' work and consolidating competitive positions in national and international markets on a daily basis. The Group strives every day to provide valuable products to its own customers in order to establish a loyalty process based on quality, reliability and safety, thus ensuring that product requirements are recognised and valued and that every measure is taken to ensure regulatory compliance. The utmost attention is always paid to the design and development stages of own systems; value also lies in the study and application of increasingly selective, effective and safe methods. The El.En. Group's innovative capacity is based on continuous experimentation that, thanks to the development of cutting-edge systems and technologies, allows it to provide customers a wide range of outstanding products that stand at the top end of the market in terms of innovation and excellent performance. The Group also stands out for its attentive and scrupulous after-sales service, which uses increasingly advanced monitoring and response tools. All this enables to maintain a focus on customer care through a stable, reliable but also flexible organisation with fast response times. Within the Sustainability Plan, which provides the Group's strategic vision on these issues, the existing certifications and investments in research and development are monitored. For more information, please refer to section "S.4 Consumers and End-Users".

In the industrial sector, customers and end-users are the companies that use laser technology in their production processes, while in the medical sector, they are all the patients who receive treatment or care through the use of laser systems, but also healthcare professionals, such as doctors and technicians, who use them within the scope of patient treatment and monitoring. Some end users may need exact and accessible information in the user manuals to avoid potentially device harmful use. Please refer to section IRO-1 below for a description of the relevant risks and opportunities arising from impacts on end-users; there are no risks and opportunities related to specific groups of end-users. End-users who may be most exposed to impacts were identified through an in-depth analysis of the value chain, taking into account the production, distribution and use stages of devices. The main selection criteria include the type of device, where it is used as well as regulations, standards, and user feedback.

## IRO 1 - Description of the processes to identify and assess material impacts, risks and opportunities

### IMPACT MATERIALITY

ESRS	SUB-TOPIC	IMPACT MATERIALITY - Description of impacts	Stakeholders of reference	Actual/potential impact	Positive (+)/negative (-) impact	Direct/indirect	Time horizon	Scope	Materiality
ESRS E1	mitigation of climate change	In order to be carried out, the activities of El.En. Group require consumption of energy and therefore contribute to the emissions of Scope 1, 2 and 3 greenhouse gases (GHG) in the atmosphere, as a result of direct and indirect commercial activities. If energy-saving and emission reduction initiatives are not developed, the Group's activities could increasingly contribute to the effects of climate change on our planet.	Environment	actual	negative	Direct	Medium-long	Group	✓
ESRS E2	Pollution of water	The Group's companies, in their corporate activities, may unwittingly cause pollution of the water, compromising the quality of water resources and causing potential harm to the aquatic ecosystem.	Environment Suppliers	potential	negative	Indirect	Medium-long	Group Business Relations	✗
ESRS E4 ESRS S3	Factors of direct impact on the loss of biodiversity Economic, social and cultural rights of communities	The procurement practices, in particular with regard to the purchase of raw materials, may entail a negative impact on the local communities in the countries in which such materials are extracted, as well as on the biodiversity of such areas.	Suppliers	actual	negative	Indirect	Medium-long	Group Business Relations	✓
ESRS E5	Resource use and circular economy	The Group's activities and the end-of-life of products produce waste that, if not adequately disposed of, may generate negative effects on the environment due to the improper management of the products' end-of-life, the disposal of waste and any rejects in natural areas.	Environment	actual	negative	Direct/indirect	Medium-long	Production companies	✓
ESRS E5	Resource use and circular economy	Social and economic development thanks to the creation of an organisational process that involves the supply chain, promoting the principles of sustainable development, such as reuse, recycling, and reduction of materials.	Suppliers	potential	positive	Direct	Medium-long	Group	✓
ESRS E5	Resource use and circular economy	In the industrial sector, work performed with the Group's laser systems is highly significant in terms of reducing environmental impact due to a series of features that allow minimising waste, not generating fumes containing chemical additives and eliminating the use of glues, inks or solvents within the production processes. Machining performed with the Group's cutting systems instantly vaporise the material on which they act, making clean cuts in the material without producing swarf or other processing waste, while the marking systems allow for perforations or selective removal of thickness, reducing waste.  In the field of conservation for the restoration of works of art, the Group's lasers make it possible to restore the global artistic heritage, enable effective conservation processes that respect artistic artefacts, reduce the use of chemicals and make for higher operator safety.	Environment Local communities Customers and consumers Employees	actual	positive	Direct	Short	Industrial sector	✓
ESRS E5	Resource use and circular economy	Contribution to the scientific development of the community through constant research and development to place innovative, efficient and circular economy-friendly products on the market.	Universities and research centres Local communities	potential	positive	Direct	Medium-long	Companies with R&D	✓

ESRS E5	Resource inflows, Outflows of connected resources and Waste	Should the Group fail to develop circular economy policies could entail the non-use of certain products, resulting in an increase in the quantity of production waste that are not properly reused in the production activities and increased dependency on virgin raw materials, that may even be hard to procure on the market.	Environment Suppliers	potential	negative	Direct	Medium-long	Group	✓
ESRS E5 ESRS E2	Resource inflows, Outflows of connected resources and Waste substances of concern	Failure to design eco-compatible products could result in the organisation not complying with the European regulatory framework regarding the design of eco-sustainable products structured to improve the circularity of products, energy performance and other environmental sustainability aspects (e.g., increased use of recycled materials, reduced use of substances of concern, etc.), with a consequent environmental impact related to the raw materials and the actual production processes (BaU).	Institutions and regulatory bodies Customers and consumers Shareholders and investors	potential	negative	Direct	Medium-long	Companies with R&D	✓
ESRS S1	Work conditions	The corporate activities may entail an impact on the health and safety of the companies' employees because they expose them to various risk related to the performance of their tasks (e.g., physical risks, risk related to ergonomics, etc.).	Employees	actual	negative	Direct	Short	Group	✓
ESRS S1	Work conditions	El.En. Group guarantees its employees personal and professional growth on all levels thanks to continuous training, so as to boost and improve staff skills, respond efficiently to the market's demands and allow the organisation to grow, generating value for all stakeholders.	Employees	actual	positive	Direct	Short	Group	✓
ESRS S1	Work conditions	In order to remain competitive on the market compared to other organisations in developing countries, the Group may seek to reduce staff costs, increase working hours and not look after the working environment, resulting in non-compliance with its work standards.	Employees Institutions and regulatory bodies	potential	negative	Direct	Medium-long	Group, Chinese companies (turnover), Foreign companies (adequate wage analysis)	✓
ESRS S1	Work conditions	The inefficient management of compensation and benefits (e.g., non-competitive wage policies, unclear or inconsistent performance evaluation systems, benefit offers not aligned with the employees' needs) may have negative consequences on employee satisfaction, with a possible effect on talent retention.	Employees	potential	negative	Direct	Medium-long	Group	✓
ESRS S1	Equal treatment and opportunities for all	The Group may participate in the creation of specialisation pathways and professional profiles in line with the needs of the area in which its companies are established. The organisation of specific training pathways for the creation of the skills required by the sector could lead the Group to contribute to the development of the local area and to be able to use professional profiles that are in line with the requirements of its supply chain.	Employees Local communities	actual	positive	Direct	Short	Group	✓
ESRS S1	Equal treatment and opportunities for all	The skills required to perform certain types of work mean that the organisation strives to create an inclusive environment that can make the best use of employee diversity. The staff recruitment and management procedures adopted by the Group rather than the geographical location of certain subsidiaries may disadvantage certain categories of people, generating a negative impact in terms of inclusion and equal opportunities for employees.	Employees	actual	negative	Direct	Medium-long	Group	✓
ESRS S1	Working conditions and Other labour-related rights	The Group's business activities involve the creation of jobs along the entire value chain, generating a positive impact for the communities in which it operates and contributing to their economic and social development.	Employees Local communities	actual	positive	Direct	Short	Group	✓
ESRS S1	Other labour-related rights	Failure to protect the rights of workers (in relation to topics such as forced labour, child labour and the respect of human rights) could lead to employee dissatisfaction with the risk of protest, such as strikes or rallies.	Employees Shareholders and	potential	negative	Direct	Medium-long	Group	✓

			investors Institutions and regulatory bodies						
ESRS S1 ESRS S4	Equal treatment and opportunities for all Safety	The nature of El.En. Group's business requires the presence in the company of highly specialised professionals who are up-to-date on the latest regulations. A deficiency in the ability to train adequate professional profiles and to keep them in the organisation could have negative consequences also on the quality and safety of the Group's products.	Employees customers and consumers	potential	negative	Direct	Medium-long	Group	✓
ESRS S2	Working conditions and Other labour-related rights	The Group's activities involve a high number of suppliers and operations throughout the world, that may not operate in full compliance with workers' rights. The Group's activities may, therefore, even unintentionally, contribute to unsafe working conditions for individuals employed by foreign suppliers.	Suppliers Shareholders and investors Institutions and regulatory bodies	potential	negative	Indirect	medium-long	Group Business Relations	✓
ESRS S2	Working conditions and Other labour-related rights	Increased negative social impacts due by the implementation by the companies, along the Group's supply chain, of practices that do not guarantee adequate working conditions, practices against inequality, equal treatment and equal opportunities and lack of respect for human rights and sustainable practices due to a failure to monitor their supply chain in terms of governance, health and safety, human rights and working condition policies.	Suppliers	potential	negative	Indirect	Medium-long	Group	✓
ESRS S3	Economic and cultural rights of communities	Managing and maintaining relations with scientific and university research centres and schools and institutes in the local area, as well as sponsoring social and cultural events and donating equipment and know-how contribute to the development of scientific knowledge and the economic and social development of the community.	Universities and research centres Local communities	actual	positive	Direct	Short	Group	✓
ESRS S4	Safety	In the medical sector, the daily commitment that the Group dedicates to research and development of new or improved medical and aesthetic laser applications translates into the availability of tools and solutions that improve people's state of well-being and patients' quality of life, reducing both physical and aesthetic health problems and the associated psychological issues. In the surgery sector, the Group's minimally invasive laser systems minimise pain, side-effects, surgical procedure risks and hospitalisation days. In the aesthetics sector, the Group's laser systems meet the growing desire of people to improve their appearance, while also reducing pathological or painful imperfections.	Local communities Customers and consumers	actual	positive	Direct	Short	Medical sector	✓
ESRS S4	Personal safety of consumers or end users	Unclear and non-transparent communication about product information provided to customers, including information on sustainability, such as incomplete information about the products sold, could lead customers to buy products because of their characteristics and negatively affect customer satisfaction. Furthermore, non-compliance with legislative requirements imposed on product labelling and traceability could negatively affect the quality of the final service provided.	Customers and consumers Agents and distributors	potential	negative	Direct	Medium-long	Group	✓
ESRS S4 ESRS E5	Personal safety of consumers or end users Resource use and circular economy	Decreased quality and safety of the products and services supplied to the market may generate negative impacts on people and on the environment.	Customers and consumers Environment	potential	negative	Direct	Short-medium-long	Production companies	✓
ESRS S4 ESRS E5	Personal safety of consumers or end users Resource use and circular economy	The Group may fail to monitor or exploit technological innovation that can improve the quality of products and processes from the point of view of environmental impact and offer more competitive and sustainable solutions. Failure to digitalise processes could have negative impacts on the attractiveness, traceability, quality, and safety of the products.	Customers and consumers Shareholders and investors	potential	negative	Direct	Medium-long	Companies with R&D activities	✓

ESRS G1	Corporate culture	Failure to protect projects related to the development of innovative solutions not yet tied to a patent requires particularly strict protection: the dissemination and/or use of confidential projects would lead to the theft of intellectual property, with negative impacts on the patent owners.	Shareholders and investors Employees	potential	negative	Direct	Medium-long	Companies with R&D	✓
ESRS G1	Corruption and bribery Protection of whistleblowers	The sub-optimal handling of disputes, lack of whistleblower protection systems, anti-competitive behaviour and potential corruption events can generate a negative impact on the community in which the Group operates (e.g., limiting the effects of competition and more expensive products of lower quality).	Everyone except the environment and local communities	potential	negative	Direct/indirect	Short-medium-long	Group	✓

## FINANCIAL MATERIALITY

ESRS	SUB-TOPIC	FINANCIAL MATERIALITY - description of risks/opportunities	Time horizon short-medium-long	risk/opportunity	Direct/indirect	MATERIALITY
ESRS E1	Adaptation to climate change	An increase in extreme weather events could lead to a reduction or interruption of business due to the occurrence of extreme events (floods, landslides, coastal storms, torrential rain, snowstorms) or damage to the infrastructure of the Group or its operating partners, which could result in business interruption. Such events could lead to an overloading of power grids and blackouts with a decrease in productivity of offices and establishments, as well as possible damage to infrastructure due to the sudden power outage, with consequent possible business interruption. The effects would be a decrease in revenues, an increase in infrastructure repair costs, and a potential increase in insurance premiums.	medium-long	risk	direct	✓
ESRS E1	Adaptation to climate change	The organisation may fail to establish, test or update a business continuity plan and business recovery strategies, impacting its ability to continue production and/or provide essential services in the event of a catastrophic event resulting in its incurring unnecessary operating costs, but more importantly, having to suffer total or partial production downtimes (due to damage to its own facilities or to those of strategic business partners) that would result in a decrease in revenues. This situation could be exacerbated by the potential costs of damage to assets due to extreme weather events.	medium-long	risk	direct	✓
ESRS E1	Adaptation to climate change	The effects of global warming could result in permanent changes, such as rising temperatures, which could also lead to a reduction in productivity and possibly the resistance of certain materials and/or systems. The effects would be a decrease in revenues, an increase in infrastructure repair costs, an increase in energy supply costs related to higher thermal or electrical consumption, and a potential increase in insurance premiums.	medium-long	risk	direct	✗
ESRS E1	Adaptation to climate change	Rising temperatures could lead to a significant increase in demand for aesthetic and dermatological treatments. People may be more inclined to seek solutions for skin problems related to sun exposure, such as spots, wrinkles, etc. or other dermatological conditions. This increased demand could translate into increased revenues, improving our market position, and strengthening our ability to invest in new technologies to meet customer needs.	medium-long	opportunity	direct	✗

ESRS E1	Energy	Failure to implement energy-saving and emission reduction initiatives could lead to loss of trust and damage to the Group's reputation, resulting in reduced revenues, possible exclusion from sustainability ratings or worsening of ESG rating rankings, and increased consultancy costs to implement emission reduction actions and produce supporting documentation.	short medium-long	risk	direct	✗
ESRS E1	Adaptation to climate change	Failure to meet the targets for reducing GHG emissions into the atmosphere within the Sustainability Plan could contribute to worsening the Group's reputational image among all stakeholder categories, especially where shareholders/investors are concerned.	medium-long	risk	direct	✗
ESRS E1	Energy	The use of low-emission sources through the installation of renewable energy systems (photovoltaics) or the purchase of energy from renewable sources could have a positive impact in terms of reputation and, consequently, increase the demand for products and thus the Group's revenues in line with the expectations of consumers, who are increasingly sensitive to climate change issues.	medium-long	opportunity	direct	✗
ESRS E1	Climate change mitigation	<p>New regulatory obligations with regard to the environment (introduction of air emission limits, introduction of new environmental standards and regulations, and introduction of new reporting requirements) could lead to a failure of the Group to comply with regulatory requirements or an untimely response to what is required, with the following consequences:</p> <ul style="list-style-type: none"> <li>- increased operational and consultancy costs to ensure compliance with regulations and to produce mandatory reporting;</li> <li>- Increased staff costs to comply with new regulations and implement new internal procedures;</li> <li>- increased costs for possible adaptation of non-compliant or more efficient installations (heating, water, lighting, air conditioning);</li> <li>- introduction of taxes or charges linked to the emissions produced.</li> </ul> <p>Failure to comply with new regulatory requirements could also result in possible reputational damage due to non-compliance with rules and/or regulations with consequent loss of revenues.</p>	short	risk	direct	✗
ESRS E2	Pollution of water	Economic and reputational risk linked to water contamination incidents and possible fines, with possible negative effects on the local area and on the company's ability to attract stakeholders, particularly investors.	medium/long	risk	indirect	✗
ESRS E5	Waste, Resource outflow	Risk of causing environmental impacts that adversely affect the local area or taking inadequate measures to mitigate such environmental impacts: failure to comply with environmental standards could lead to reputational damage and financial penalties, reducing the attractiveness to stakeholders, particularly investors.	medium/long	risk	direct	✗
ESRS E5 ESRS G1	Resource inflows Management of relations with suppliers	The lack of a structured approach regarding the evaluation and selection of suppliers from an environmental point of view may lead to the selection of unsuitable business partners whose shortcomings could create increased costs for the organisation through lawsuits, fines, penalties or reputational damage. A supply chain that has not been adequately assessed on environmental aspects could cause delays or blockages in supplies, leading to reduced or lost revenues and increased procurement costs, while supplies or services related to the energy transition, due to highly unstable markets and/or limited supplier capacity could cause delays, cancellation of orders or increased costs of supplies.	short medium-long	risk	direct	✗

ESRS E5	Resource inflows	The difficulty in obtaining raw materials useful for the production of finished products planned by the Group can be caused either by the scarcity of resources (supply lower than demand) or by political or economic unrest, such as international conflicts, which create disruptions or changes throughout the supply chain. This could cause delays or blockages in supplies, a decrease in the quality of supplies and lead to a reduction or loss of revenues and an increase in procurement costs.	medium-long	risk	indirect	✓
ESRS E5	Resource inflows, Waste	The development of a sustainable and sustainability-aware value chain offers numerous advantages. First of all, the implementation of sustainable practices leads to greater operational efficiency, reducing costs by optimising resources and minimising waste. From a reputational point of view, companies that adopt sustainable practices gain customer trust, attracting investments and partnership opportunities. This commitment to sustainability also stimulates innovation, leading to the development of new eco-friendly products, thus increasing competitiveness in the market.	medium-long	opportunity	direct	✗
ESRS E5 ESRS E1	Resource inflows, Outflows of connected resources and Waste Energy	The development and expansion of options to increase the use of recycled or recyclable materials and reduce energy use and waste generation could lead to increased revenues due to a growing demand for more sustainable products from customers, investors, and other stakeholders.	medium-long	opportunity	direct	✗
ESRS E5 ESRS E1 ESRS E4	Resource inflows, Outflows of connected resources and Waste Energy Factors of direct impact on the loss of biodiversity	Failure to implement or inadequate implementation of circular economy policies by the Group could result in the inability to transition to a new economic model that envisages: elimination of wastefulness and waste, circulation of products and materials, and regeneration of nature. This could lead to environmental performance stalling or declining (because no approaches are followed to reduce CO2 emissions or to reduce wastefulness and waste) and a worsening in the use of available energy and resources (and, therefore, higher costs). Failure to contribute to the protection of the environment and the lack of a drive for innovation would lead to a deterioration of the company's image and reputation with consumers and institutions, which are increasingly attentive to the issue of sustainability, with a consequent decrease in revenues and gross margin.	medium-long	risk	direct	✗
ESRS E5 ESRS E1	Resource inflows, Outflows of connected resources and Waste Energy	Failure to design eco-compatible products could result in the organisation not complying with the European regulatory framework regarding the design of eco-sustainable products structured to improve the circularity of products, energy performance and other environmental sustainability aspects. This could lead to both an increase in operating costs to comply with new or more stringent regulations, increased consultancy costs to produce the mandatory reporting, increased staff costs to comply with new regulations, and a decline of the company's image and reputation with consumers and institutions, who are increasingly aware of the issue of sustainability, resulting in a decrease in revenues and gross margin.	medium-long	risk	direct	✗
ESRS E5 ESRS G1	Resource inflows Management of relations with suppliers	Dependence on a limited number of suppliers subjects the Group to the risk of being vulnerable to external damage and/or operational interruptions (including downtimes due to supply chain disruptions) due to special events (e.g., strikes or fines), geopolitical incidents, environmental and/or social non-compliance, compromising the continuity and efficiency of business operations. Such risks would result in delays or blockages in supplies, which could lead to increased procurement costs or reduced revenues.	short medium-long	risk	indirect	✗
ESRS S1	Work conditions	Potential accidents and an increase in work-related injuries and illnesses could be due to the failure to implement a proper corporate risk analysis, resulting in the non-implementation of all essential accident prevention measures. The increase in accidents and work-related injuries could also result from a lack of dissemination of a health and safety culture. All this can lead to work inefficiencies, increased legal costs, penalties, increased training costs, and reputational damage with loss of revenues.	short	risk	direct	✗

ESRS S1	Work conditions	Strengthening and improving staff skills, and developing talent and promoting welfare policies to improve the well-being of the Group's people could lead to numerous benefits, such as increased productivity, the reduction of costs related to recruitment programmes, the ability to attract key staff and talent and the reduction of employee turnover.	short	opportunity	direct	✗
ESRS S1	Equal treatment and opportunities for all	The lack of adequate training for the job profiles that are in demand within the organisation can affect employee satisfaction, which could lead to numerous disadvantages, such as decreased productivity, increased costs related to recruitment programmes, failure to attract qualified staff and an increased employee turnover rate. This could of course affect the Group's ability to innovate and competitiveness and result in the non-implementation of corporate objectives, reducing the organisation's ability to compete in the market and its financial results.	short	risk	direct	✗
ESRS S1	Work conditions	Failure to adhere to appropriate working standards, such as increased working hours or lack of care for the working environment and people's well-being, could affect employee satisfaction and lead to decreased productivity and increased costs for recruitment programmes. Such issues could not only increase costs for lawsuits and penalties, but also greatly affect the organisation's reputation, resulting in a deterioration of the company's image and a consequent decrease in revenues and gross margin.	medium-long	risk	direct	✗
ESRS S1	Work conditions	Non-competitive salary policies, unclear or inconsistent performance appraisal systems, benefit offers not aligned with employee needs could have an impact on employee satisfaction with consequent disadvantages such as decreased productivity, increased costs related to recruitment programmes, failure to attract qualified staff and an increased employee turnover rate. This could of course affect the Group's ability to innovate and competitiveness and result in the non-implementation of corporate objectives, reducing the organisation's ability to compete in the market and its financial results.	medium-long	risk	direct	✗
ESRS S1	Equal treatment and opportunities for all	The lack of social sustainability practices within the organisational structure and business model, such as valuing diversity, respecting equal opportunities and non-discrimination principles, can lead to a potential increase in legal costs, increased employee turnover rates and decreased ability to retain key personnel.	medium-long	risk	direct	✗
ESRS S1	Other labour-related rights	The lack of social sustainability practices within the organisational structure and business model, including respect for human rights, can lead to a potential increase in legal costs, employee turnover, and reduced ability to retain key personnel.	medium-long	risk	direct	✗
ESRS S1 ESRS S4	Equal treatment and opportunities for all Safety	Lack of ability to attract or recruit suitable professional profiles or deficiencies in the management and retention of qualified staff can have repercussions on employee satisfaction: inability to ensure adequate levels of training that enable employees to have profiles in line with the tasks they have to perform, decreased productivity, increased costs related to recruitment programmes, failure to attract qualified staff and an increased employee turnover rate. The lack of adequate professional skills could also lead to both a decrease in innovative capacity and a decrease in product quality, reducing the Group's competitiveness and the achievement of corporate goals. The above considerations would lead to a reduced ability to compete in the market and a decrease in financial performance.	medium-long	risk	direct	✗

ESRS S2	Working conditions and Other labour-related rights	Lack of social sustainability practices within the value chain (suppliers, agents, etc.) may cause dissatisfaction and lack of commitment to co-operation on the part of the organisation's own employees or the white-collar workers of external suppliers, affecting the organisation's reputation as a sustainable partner, increasing costs for lawsuits, fines and reputational damage.	short medium-long	risk	Indirect	✗
ESRS S2	Working conditions and Other labour-related rights	Lack of respect for human rights and sustainable practices along the value chain could lead to delays or blockages in supplies due to legal sanctions, protests, disruptions in supplier operations, difficulties in finding alternatives, and additional checks and audits. These factors compromise the stability and reliability of the supply chain, adversely affecting the timing of deliveries, leading to reduced or lost revenues.	medium-long	risk	indirect	✗
ESRS S3	Economic and cultural rights of communities	The creation of specialisation paths for the transmission of know-how to new generations, contributing to the creation of professional profiles in line with their needs and organising specific training paths for the transmission of the skills required by the sector could lead to numerous advantages, such as the reduction of costs related to recruitment programmes, the ability to attract key staff and talent, reduced employee turnover, and, consequently, increased productivity.	short	opportunity	Direct	✗
ESRS S3	Economic and cultural rights of communities	Supporting cultural, social and educational initiatives in favour of the community contributes to strengthening the relationship with the local area and the positive perception of the Group by the community. This leads to a greater economic development of the areas in which the Group operates, a greater ability to attract new talent with a reduction in costs related to recruitment programmes and a greater attraction of key personnel.	short	opportunity	Indirect	✗
ESRS S3	Economic and cultural rights of communities	Supporting community-based educational initiatives contributes to the creation of professionalism and thus jobs along the entire value chain, generating a positive impact for the communities in which the Group operates and contributing to their economic and social development.	short	opportunity	Indirect	✗
ESRS S3	Economic, social and cultural rights of communities	Constant research and development in the medical sector lets El.En. Group bring innovative or improved technological solutions to the market that increase people's state of well-being and patients' quality of life, as well as contributing to the development of scientific knowledge worldwide. Thanks to this, the Group maintains and increases a high level of reputation, which increases the demand for its products and thus the Group's revenues. The ability to generate positive social impacts on people and the community through day-to-day research and development work also leads to an increased ability to attract new talent with reduced costs related to recruitment programmes and increased attraction of key personnel.	Medium - long	opportunity	direct	✓
ESRS S3	Economic, social and cultural rights of communities	Constant research and development in the industrial sector (also including the restoration niche) allows El.En. Group to market innovative or improved technological solutions that make it possible to further reduce the environmental impact of production processes, minimising waste, fumes, the use of chemical additives and eliminating the use of inks, glues, solvents, guaranteeing ever greater safety for the operator. Thanks to this, the Group maintains and increases a high level of reputation, which increases the demand for its products and thus the Group's revenues. The ability to generate positive social impacts on people and the environment through day-to-day research and development work also leads to an increased ability to attract new talent with reduced costs for recruitment programmes and increased attraction of key personnel.	Medium - long	opportunity	direct	✓

ESRS S3 ESRS E5	Economic and cultural rights of communities Resource inflows	The organisation may fail to establish, test, or update a business continuity plan and business recovery strategies, impacting its ability to continue production and/or provide essential services during extraordinary geopolitical events and/or particular economic conditions, resulting in its incurring unnecessary operating costs, total or partial production stoppages that would result in a decrease in revenues and possible financing.	short medium-long	risk	indirect	✗
ESRS S3 ESRS E5	Economic and cultural rights of communities Resource inflows	Failure to update business continuity plans and business recovery strategies could impact the organisation's ability to continue production and/or provide essential services in the event of extraordinary socio-cultural events (e.g., global financial crises, wars, cyber-attacks, health crises, etc.). Failure to plan the actions to be taken following such events or to monitor them in their entirety could therefore lead to interruptions or delays in the procurement of materials and thus delays in production, resulting in difficulties in keeping to what was planned and impacting on customer activities and patient care.	medium-long	risk	indirect	✗
ESRS S4	Personal safety of consumers or end users	Any missing or incomplete information on the products sold and/or non-compliance with the legislative requirements imposed on product labelling and traceability could affect consumer behaviour with a reduction in demand for the products/services offered and also have repercussions in terms of harm to the organisation's reputation due to a lack of information requested by stakeholders, a reduction in the Group's market share due to the entry of products that are more circular and that better meet stakeholder requirements, with a consequent reduction in revenues and margin.	short medium-long	risk	indirect	✗
ESRS S4	Personal safety of consumers or end users	Inadequate or inefficient monitoring processes may not detect product anomalies in a timely or correct manner, leading to a decrease in the perception of quality, safety and innovation of our products, and thus to a loss of image and reputation with a consequent decrease in financial performance; increased health and safety risks may lead to increased costs for litigation, compensation and/or penalties. Failure to meet customer needs can lead to a reduction in market share with loss of revenues.	medium-long	risk	indirect	✓
ESRS S4	Personal safety of consumers or end users	The emergence of new technologies, the failure to adapt or the delayed adaptation of innovation and digitalisation of the Group's products, services and processes, or the failure to react/delayed reaction to changes required by the market could lead the organisation to fail to proactively identify, understand and respond to changes in strategy, business model, operations and activities of competitors, including barriers to entry, new competitors and business disruptions. Competitors might anticipate sudden and challenging changes in the market and regulatory scenarios by developing more technologically innovative products, establishing a sustainable competitive advantage, and El.En. might not be able to offer the same solutions, resulting in reduced revenues. This would lead to a decrease in revenues and margin.	medium-long	risk	direct	✗
ESRS G1	Corporate culture	Failure to implement cyber protection of sensitive data may expose the organisation to possible risks/opportunities related to intellectual property theft. The risk of circulating confidential designs would have a negative impact on future revenues related to the market launch of innovative products before competitors.	short medium-long	risk	direct	✗
ESRS G1	Corporate culture	The circulation of erroneous or not entirely truthful information could have possible consequences in terms of non-compliance (e.g., EU Directive 2024/825, so-called greenwashing) and, in the event a non-compliance is found, considerable operational and reputational damage.	short	risk	direct	✗

ESRS G1	Corruption and bribery	El.En. Group is subject to national and European competition and anti-corruption regulations (e.g., the European Union's Antitrust Regulation, which prohibits anti-competitive practices such as abuse of a dominant position, the Anti-Corruption Directive, which aims to prevent corruption and ensure transparency in business practices). Failure to comply with these regulations could result in the Group running the risk of sanctions, fines or reputational damage.	short	risk	direct	✗
ESRS G1	Corporate culture	If the specific targets that El.En. Group has identified in the Sustainability Plan were not achieved, this could have negative repercussions, both on a reputational level, by reducing the attractiveness of the Group for stakeholders, especially investors, and on the level of declining sustainability ratings. This could lead to an increase in operating costs and consultancy costs to implement projects to align stakeholder expectations and improve related reporting, increased staff costs to follow up on these projects, and a deterioration in the company's image and reputation with other stakeholder groups, which are increasingly concerned about sustainability, resulting in a decrease in revenues and gross margin.	medium-long	risk	direct	✗
ESRS G1	Corporate culture	If the independent sustainability ratings for which El.En. Group is assessed were to deteriorate, this could have negative reputational repercussions, reducing the Group's attractiveness for stakeholders, particularly investors. This could lead to an increase in operating costs and consultancy costs to implement projects to align stakeholder expectations and improve related reporting, increased staff costs to follow up on these projects, and a deterioration in the company's image and reputation with other stakeholder groups, which are increasingly concerned about sustainability, resulting in a decrease in revenues and gross margin.	short medium-long	risk	direct	✗

The El.En. Group identifies climate-related impacts, risks and opportunities not only by taking into account the main standards, context analysis and focusing on its specific activities, established business relations and the geographical context where the Group is active, but also by listening to internal stakeholders and indirectly involving external ones. Internal stakeholders' activities include managing the relationship with external stakeholders, thereby being aware of the potential impacts, risks and opportunities by which they might be affected or which might affect the organisation. As a result of their involvement, therefore, they are considered to be able to understand external stakeholders' views, and thus their input is key to identify and assess material IROs.

In identifying impacts, the El.En. Group takes into account the external context in which it is active, including its business activities and relationships, while, in defining risks and opportunities, it assesses how these may arise from the impacts generated by the Group, i.e. the existence of dependencies on natural and social resources as sources of potential positive and/or negative financial effects.

The list of impacts, risks and opportunities related to ESG issues was submitted for evaluation by the Company management and executives to determine the so-called impact materiality (material impacts, risks and opportunities) and financial materiality (material risks and opportunities). The El.En. Group's analysis of the sustainability aspects identified through "Impact materiality" was based on the analyses carried out in previous fiscal years to identify all the effects on the economy, environment, people and the direct human ones stemming from the organisation's activities or its business relations. For "financial materiality", on the other hand, the business risk analysis conducted by the Quality Department and the climate risk analysis already carried out for the definition of previous fiscal years' CDP rating, were used as a starting point. Initial phase: documentary analysis of internal and external sources to document the context in which the Group is active (reports and articles on trends at a global context, level, sustainability reports/non-financial statements of peers and competitors and Group stakeholder involvement, ESG ratings, regulatory developments - CSRD, ESRS and Taxonomy).

The next stage involved assessing the identified impacts: ratings were provided by internal stakeholders: Management, top management and Board members. Since stakeholder engagement analyses had been carried out in previous years, the responses of internal stakeholders were considered to also apply to external ones as the former, in managing the relationship with the latter, can get to know the potential impacts, risks and opportunities by which they could be affected or that could have an impact on the organisation. The people involved assigned each impact a value in relation to magnitude (1 to 5 scale) and probability of occurrence (1 to 5 scale). These assessments were provided during the year by means of interviews or by filling in questionnaires. Specifically, the magnitude of impacts considers scale, scope and, with regard to negative impacts only, the character of irreparability. As required by the new European Directive, the El.En. Group has carried out an analysis to identify the risks incurred or the opportunities from which the Group can benefit in financial terms. Indeed, accounting standard ESRS 1 provides that an issue can also be material from a financial perspective if it generates, or could generate, material financial effects on the organisation. In particular, this occurs when a material issue generates or could generate risks or opportunities that have a material impact on the organisation's development in terms of cash flow and operating income. Three time horizons were identified for the evaluation: short (1 year), medium (2-5 years) and long (5 years onwards). The next stage involved the assessment of the risks and opportunities identified by the stakeholders themselves, which took place during the year by means of interviews or questionnaires and the assignment of values in relation to magnitude (1 to 5 scale) and likelihood of occurrence (1 to 5 scale). The risks and opportunities were arranged starting with the highest risk rating level (probability per magnitude) and, for the highest ones, the financial impact was analysed.

The sustainability office first identifies or reviews the ESG (environmental, social and governance) risks relevant to the Group (double materiality analysis); then, the relevance and likelihood of each risk are examined; the impacts analysed; the financial, operational and reputational consequences of the identified risks assessed; and finally the risks prioritised and the measures already implemented or to be implemented for risk management and mitigation reported. The process of identifying, assessing and managing sustainability impacts and risks is integrated into the overall corporate risk management system, as ESG risks are assessed with the same methods used for other corporate risks, in order to ensure consistency in the overall risk profile; they are submitted to the Control and Risk, Related Party Transactions and Sustainability Committee, and then to the Board of Directors: in addition to the sustainability manager, this process involved the internal auditor, ensuring an interdisciplinary approach. As previously reported, the results of ESG risk assessment influence the company's strategic, financial and operational decisions, and actions to mitigate impacts and risks are integrated within the decision-making processes. At least once a year, this analysis is reformulated, and information on ESG risks is included into the sustainability reports to ensure transparency for *stakeholders*.

## IRO 2 - Disclosure requirements in ESRS covered by the undertaking's sustainability statement

### ESRS 2 – General information

Disclosure requirements and Section		Data point
BP-1	General basis for preparation of sustainability statements	BP-1, 5
BP-2	Disclosures in relation to specific circumstances	BP-2, 9 et at.
GOV-1	The role of the administrative, management and supervisory bodies	GOV-1, 20 et at.
GOV-2	Information provided to and sustainability matters addressed by the undertaking's administrative, management and supervisory bodies	GOV-2, 26
GOV-3	Integration of sustainability-related performance in incentive schemes	GOV-3, 29
GOV-4	Statement on due diligence	GOV-4, 32
GOV-5	Risk management and internal controls over sustainability reporting	GOV-5, 36 et at.
SBM-1	Strategy, business model and value chain	SBM-1, 39 et at.
SBM-2	Interests and views of stakeholders	SBM-2, 45 et at.
SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	SBM-3, 48 et at.
IRO-1	Description of the processes to identify and assess material impacts, risks and opportunities	IRO-1, 53 et at.
IRO-2	Disclosure requirements in ESRS covered by the undertaking's sustainability statement	IRO-2, 56 et at.

The ESRS 2 indicators MDR-P - Policies adopted to address relevant sustainability matters, MDR-A - Actions and resources related to relevant sustainability issues, MDR-M - in relation to material sustainability matters, and MDR-T - Tracking effectiveness of policies and actions through targets were reported in the different sections of the Thematic ESRS and BP-2 - Disclosure in relation to specific circumstances.

### E1 – Climate change

Disclosure requirements and Section		Data point
ESRS 2 GOV 3	Integration of sustainability-related performance in incentive schemes	E1,13
E1-1	Transition plan for climate change mitigation	E1,17
ESRS 2 SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	E1,18
ESRS 2 SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	E1,19
ESRS 2 IRO-1	Description of the processes to identify and assess material climate-related impacts, risks and opportunities	E1,20
ESRS 2 IRO-1	Description of the processes to identify and assess material climate-related impacts, risks and opportunities	E1,21
E1-2	Policies related to climate change mitigation and adaptation	E1-2-24
E1-2	Policies related to climate change mitigation and adaptation	E1-2-25
E1-3	Actions and resources in relation to climate change policies	E1-3-28

E1-3	Actions and resources in relation to climate change policies	E1-3-29
E1-4	Targets related to climate change mitigation and adaptation	E1-4-30
E1-4	Targets related to climate change mitigation and adaptation	E1-4-31
E1-4	Targets related to climate change mitigation and adaptation	E1-4-32
E1-4	Targets related to climate change mitigation and adaptation	E1-4-33
E1-4	Targets related to climate change mitigation and adaptation	E1-4-34 b
E1-4	Targets related to climate change mitigation and adaptation	E1-4-34 e
E1-4	Targets related to climate change mitigation and adaptation	E1-4-34 d
E1-5	Energy consumption and mix	E1-5-37
E1-5	Energy consumption and mix	E1-5-38
E1-5	Energy consumption and mix	E1-5-39
E1-5	Energy consumption and mix	E1-5-40
E1-5	Energy consumption and mix	E1-5-41
E1-5	Energy consumption and mix	E1-5-42
E1-5	Energy consumption and mix	E1-5-43
E1-6	Gross Scopes 1, 2, 3 and Total GHG emissions	E1-6-48
E1-6	Gross Scopes 1, 2, 3 and Total GHG emissions	E1-6-49
E1-6	Gross Scopes 1, 2, 3 and Total GHG emissions	E1-6-50
E1-6	Gross Scopes 1, 2, 3 and Total GHG emissions	E1-6-51
E1-6	Gross Scopes 1, 2, 3 and Total GHG emissions	E1-6-52
E1-6	Gross Scopes 1, 2, 3 and Total GHG emissions	E1-6-53
E1-6	Gross Scopes 1, 2, 3 and Total GHG emissions	E1-6-54
E1-6	Gross Scopes 1, 2, 3 and Total GHG emissions	E1-6-55

## E2 – Pollution

Disclosure requirements and Section		Data point
ESRS 2 IRO-1	Description of the processes to identify and assess material pollution-related impacts, risks and opportunities	E2,11
E 2-1	Policies related to pollution	E2-14
E 2-1	Policies related to pollution	E2-1-15 a
E 2-1	Policies related to pollution	E2-1-15 b
E 2-1	Policies related to pollution	E2-1-15 c
E2-2	Actions and resources related to pollution	E2-2-18
E2-2	Actions and resources related to pollution	E2-2-19
E2-3	Targets related to pollution	E2-3-22
E2-3	Targets related to pollution	E2-3-23
E2-3	Targets related to pollution	E2-3-24
E2-3	Targets related to pollution	E2-3-25

## E4 – Biodiversity and ecosystems

Disclosure requirements and Section		Data point
ESRS 2 SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	E4,16
ESRS 2 IRO-1	Description of processes to identify and assess material biodiversity and ecosystem-related impacts, risks and opportunities	E4,17
ESRS 2 IRO-1	Description of processes to identify and assess material biodiversity and ecosystem-related impacts, risks and opportunities	E4,18
ESRS 2 IRO-1	Description of processes to identify and assess material biodiversity and ecosystem-related impacts, risks and opportunities	E4,19
E 4-2	Policies related to biodiversity and ecosystems	E4-2-20
E 4-2	Policies related to biodiversity and ecosystems	E4-2-21
E 4-2	Policies related to biodiversity and ecosystems	E4-2-22
E 4-2	Policies related to biodiversity and ecosystems	E4-2-23
E 4-2	Policies related to biodiversity and ecosystems	E4-2-24
E 4-3	Actions and resources related to biodiversity and ecosystems	E4-3-25
E 4-3	Actions and resources related to biodiversity and ecosystems	E4-3-26
E 4-3	Actions and resources related to biodiversity and ecosystems	E4-3-27
E 4-3	Actions and resources related to biodiversity and ecosystems	E4-3-28
E 4-4	Targets related to biodiversity and ecosystems	E4-4-29
E 4-4	Targets related to biodiversity and ecosystems	E4-4-30
E 4-4	Targets related to biodiversity and ecosystems	E4-4-31
E 4-4	Targets related to biodiversity and ecosystems	E4-4-32

## E5 – Resource use and circular economy

Disclosure requirements and Section		Data point
ESRS 2 IRO-1	Description of the processes to identify and assess material resource use and circular economy-related impacts, risks and opportunities	E5,11
E5-1	Policies related to resource use and circular economy	E5-1-14
E5-1	Policies related to resource use and circular economy	E5-1-15
E5-2	Actions and resources related to resource use and circular economy	E5-2-19
E5-2	Actions and resources related to resource use and circular economy	E5-2-20
E5-3	Targets related to resource use and circular economy	E5-3-21
E5-3	Targets related to resource use and circular economy	E5-3-22
E5-3	Targets related to resource use and circular economy	E5-3-23
E5-3	Targets related to resource use and circular economy	E5-3-24
E5-3	Targets related to resource use and circular economy	E5-3-25
E5-3	Targets related to resource use and circular economy	E5-3-27
E5-4	Resource inflows	E5-4-30
E5-4	Resource inflows	E5-4-31 a
E5-4	Resource inflows	E5-4-32
E5-5	Resource outflows	E5-5-35
E5-5	Resource outflows	E5-5-36
E5-5	Resource outflows	E5-5-37
E5-5	Resource outflows	E5-5-38
E5-5	Resource outflows	E5-5-39
E5-5	Resource outflows	E5-5-40

## S1 – Own workforce

Disclosure requirements and Section		Data point
ESRS 2, SBM-2	Interests and views of stakeholders	S1,12
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S1,13
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S1,14
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S1,15
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S1,16
S1-1	Policies related to own workforce	S1-19
S1-1	Policies related to own workforce	S1-20
S1-1	Policies related to own workforce	S1-21
S1-1	Policies related to own workforce	S1-22

S1-1	Policies related to own workforce	S1-23
S1-1	Policies related to own workforce	S1-24
S1-2	Processes for engaging with own workers and workers' representatives about impacts	S1-2-27
S1-2	Processes for engaging with own workers and workers' representatives about impacts	S1-2-28
S1-2	Processes for engaging with own workers and workers' representatives about impacts	S1-2-29
S1-3	Processes to remediate negative impacts and channels for own workers to raise concerns	S1-3-32
S1-3	Processes to remediate negative impacts and channels for own workers to raise concerns	S1-3-33
S1-3	Processes to remediate negative impacts and channels for own workers to raise concerns	S1-3-34
S1-4	Taking action on material impacts on own workforce, and approaches to mitigating material risks and pursuing material opportunities related to own workforce, and effectiveness of those actions	S1-4-37
S1-4	Taking action on material impacts on own workforce, and approaches to mitigating material risks and pursuing material opportunities related to own workforce, and effectiveness of those actions	S1-4-38
S1-4	Taking action on material impacts on own workforce, and approaches to mitigating material risks and pursuing material opportunities related to own workforce, and effectiveness of those actions	S1-4-39
S1-4	Taking action on material impacts on own workforce, and approaches to mitigating material risks and pursuing material opportunities related to own workforce, and effectiveness of those actions	S1-4-40
S1-4	Taking action on material impacts on own workforce, and approaches to mitigating material risks and pursuing material opportunities related to own workforce, and effectiveness of those actions	S1-4-41
S1-4	Taking action on material impacts on own workforce, and approaches to mitigating material risks and pursuing material opportunities related to own workforce, and effectiveness of those actions	S1-4-42
S1-4	Taking action on material impacts on own workforce, and approaches to mitigating material risks and pursuing material opportunities related to own workforce, and effectiveness of those actions	S1-4-43
S1-5	Targets related to managing material negative impacts, advancing positive impacts, and managing material risks and opportunities	S1-5-46
S1-5	Targets related to managing material negative impacts, advancing positive impacts, and managing material risks and opportunities	S1-5-47
S1-6	Characteristics of the undertaking's employees	S1-6-50
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## S2 – Workers in the value chain

Disclosure requirements and Section		Data point
ESRS 2, SBM-2	Interests and views of stakeholder	S2,9
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S2,10
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S2,11
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S2,12
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S2,13
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S2-2	Processes for engaging with value chain workers about impacts	S2-2-24
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### S3 – Affected communities

Disclosure requirements and Section		Data point
ESRS 2, SBM-2	Interests and views of stakeholders	S3,7
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S3,8
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S3,9
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S3,10
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S3,11
S3-1	Policies related to affected communities	S3-1-14
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S3-1	Policies related to affected communities	S3-1-18
S3-2	Processes for engaging with affected communities about impacts	S3-2-21
S3-2	Processes for engaging with affected communities about impacts	S3-2-22
S3-3	Processes to remediate negative impacts and channels for affected communities to raise concerns	S3-3-27
S3-3	Processes to remediate negative impacts and channels for affected communities to raise concerns	S3-3-28
S3-3	Processes to remediate negative impacts and channels for affected communities to raise concerns	S3-3-31
S3-3	Processes to remediate negative impacts and channels for affected communities to raise concerns	S3-3-32
S3-3	Processes to remediate negative impacts and channels for affected communities to raise concerns	S3-3-33
S3-3	Processes to remediate negative impacts and channels for affected communities to raise concerns	S3-3-35
S3-3	Processes to remediate negative impacts and channels for affected communities to raise concerns	S3-3-37
S3-4	Taking action on material impacts on affected communities, and approaches to managing material risks and pursuing material opportunities related to affected communities, and effectiveness of those actions	S3-4-38
S3-5	Targets related to managing material negative impacts, advancing positive impacts, and managing material risks and opportunities	S3-5-41
S3-5	Targets related to managing material negative impacts, advancing positive impacts, and managing material risks and opportunities	S3-5-42

### S4 – Consumers and end-users

Disclosure requirements and Section		Data point
ESRS 2, SBM-2	Interests and views of stakeholders	S4,8
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S4,9
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S4,10
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S4,11
ESRS 2, SBM-3	Material impacts, risks and opportunities and their interaction with strategy and business model	S4,12
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S4-1	Policies related to consumers and end-users	S4-1-16
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S4-4	Taking action on material impacts on consumers and end-users, and approaches to managing material risks and pursuing material opportunities related to consumers and end- users, and effectiveness of those actions	S4-4-34
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## G1 – Business conduct

Disclosure requirements and Section		Data point
ESRS 2 GOV 1	The role of the administrative, supervisory and management bodies	G1,5
ESRS 2 IRO-1	Description of the processes to identify and assess material impacts, risks and opportunities	G1,6
G1-1	Corporate culture and Business conduct policies and corporate culture	G1-1-9
G1-1	Corporate culture and Business conduct policies and corporate culture	G1-1-10 a
G 1-1	Corporate culture and Business conduct policies and corporate culture	G1-1-10 c
G1-1	Corporate culture and Business conduct policies and corporate culture	G1-1-10 e
G1-1	Corporate culture and Business conduct policies and corporate culture	G1-1-10 g
G1-1	Corporate culture and Business conduct policies and corporate culture	G1-1-10 h
G1-1	Corporate culture and Business conduct policies and corporate culture	G1-1-11
G1-2	Management of relationships with suppliers	G1-2-14

G1-2	Management of relationships with suppliers	G1-2-15
G1-3	Prevention and detection of corruption and bribery	G1-3-18
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G1-3	Prevention and detection of corruption and bribery	G1-3-21
G1-4	Confirmed incidents of corruption or bribery	G1-4-24
G1-4	Confirmed incidents of corruption or bribery	G1-4-25
G1-4	Confirmed incidents of corruption or bribery	G1-4-26
G1-6	Payment practices	G1-6-33

## Appendix B - List of datapoints that derive from other EU legislation

Disclosure Requirement and related datapoint	SFDR reference	Pillar 3 reference	Benchmark Regulation reference	EU Climate Law reference	Section
ESRS 2 GOV-1 Board's gender diversity paragraph 21 (d)	Indicator number 13 of Table #1 of Annex 1		Commission Delegated Regulation (EU) 2020/1816(5), Annex II		GOV 1 – The role of the administrative, management and supervisory bodies
ESRS 2 GOV-1 Percentage of board members who are independent paragraph 21 (e)			Delegated Regulation (EU) 2020/1816, Annex II		GOV 1 – The role of the administrative, management and supervisory bodies
ESRS 2 GOV-4 Statement on due diligence paragraph 30	Indicator number 10 Table #3 of Annex 1				GOV 4 - Statement on due diligence

ESRS 2 SBM-1 Involvement in activities related to fossil fuel activities paragraph 40 (d) i	Indicators number 4 Table #1 of Annex 1	Article 449a Regulation (EU) No 575/2013; Commission Implementing Regulation (EU) 2022/2453(6) Table 1: Qualitative information on Environmental risk and Table 2: Qualitative information on Social risk	Delegated Regulation (EU) 2020/1816, Annex II		SBM 1 – Strategy, business model and value chain
ESRS 2 SBM-1 Involvement in activities related to chemical production paragraph 40 (d) ii	Indicator number 9 Table #2 of Annex 1		Delegated Regulation (EU) 2020/1816, Annex II		SBM 1 – Strategy, business model and value chain
ESRS 2 SBM-1 Involvement in activities related to controversial weapons paragraph 40 (d) iii	Indicator number 14 Table #1 of Annex 1		Delegated Regulation (EU) 2020/1818(7), Article 12(1) Delegated Regulation (EU) 2020/1816, Annex II		SBM 1 – Strategy, business model and value chain
ESRS 2 SBM-1 Involvement in activities related to cultivation and production of tobacco paragraph 40 (d) iv			Delegated Regulation (EU) 2020/1818, Article 12(1) Delegated Regulation (EU) 2020/1816, Annex II		SBM 1 – Strategy, business model and value chain

ESRS E1-1 Transition plan to reach climate neutrality by 2050 paragraph 14				Regulation (EU) 2021/1119, Article 2(1)	E1-1 – Transition plan for climate change mitigation
ESRS E1-1 Undertakings excluded from Paris-aligned Benchmarks paragraph 16 (g)		Article 449a Regulation (EU) No 575/2013; Commission Implementing Regulation (EU) 2022/2453 Template 1: Banking Book-Climate Change transition risk: Credit quality of exposures by sector, emissions and residual maturity	Delegated Regulation (EU) 2020/1818, Article 12.1 (d) to (g), and Article 12.2		E1-1 – Transition plan for climate change mitigation
ESRS E1-4 GHG emission reduction targets paragraph 34	Indicator number 4 Table #2 of Annex 1	Article 449a Regulation (EU) No 575/2013; Commission Implementing Regulation (EU) 2022/2453 Template 3: Banking book – Climate change transition risk: alignment metrics	Delegated Regulation (EU) 2020/1818, Article 6		E1-4 – Targets related to climate change mitigation and adaptation
ESRS E1-5 Energy consumption from fossil sources disaggregated by sources (only high climate impact sectors) paragraph 38	Indicator number 5 Table #1 and Indicator n. 5 Table #2 of Annex 1				E1-5 – Energy consumption and mix

ESRS E1-5 Energy consumption and mix paragraph 37	Indicator number 5 Table #1 of Annex 1				E1-5 – Energy consumption and mix
ESRS E1-5 Energy intensity associated with activities in high climate impact sectors paragraphs 40 to 43	Indicator number 6 Table #1 of Annex 1				E1-5 – Energy consumption and mix
ESRS E1-6 Gross Scope 1, 2, 3 and Total GHG emissions paragraph 44	Indicators number 1 and 2 Table #1 of Annex 1	Article 449a; Regulation (EU) No 575/2013; Commission Implementing Regulation (EU) 2022/2453 Template 1: Banking book – Climate change transition risk: Credit quality of exposures by sector, emissions and residual maturity	Delegated Regulation (EU) 2020/1818, Article 5(1), 6 and 8(1)		E 1-6 – Gross Scopes 1, 2, 3 and Total GHG emissions
ESRS E1-6 Gross GHG emissions intensity paragraphs 53 to 55	Indicators number 3 Table #1 of Annex 1	Article 449a Regulation (EU) No 575/2013; Commission Implementing Regulation (EU) 2022/2453 Template 3: Banking book – Climate change transition risk: alignment metrics	Delegated Regulation (EU) 2020/1818, Article 8(1)		E 1-6 – Gross Scopes 1, 2, 3 and Total GHG emissions

ESRS E1-7 GHG removals and carbon credits paragraph 56				Regulation (EU) 2021/1119, Article 2(1)	Not relevant
ESRS E1-9 Exposure of the benchmark portfolio to climate-related physical risks paragraph 66			Delegated Regulation (EU) 2020/1818, Annex II Delegated Regulation (EU) 2020/1816, Annex II		Not detectable (Transitional provision)
ESRS E1-9 Disaggregation of monetary amounts by acute and chronic physical risk paragraph 66 (a) ESRS E1-9 Location of significant assets at material physical risk paragraph 66 (c).		Article 449a Regulation (EU) No 575/2013; Commission Implementing Regulation (EU) 2022/2453 paragraphs 46 and 47; Template 5: Banking book - Climate change physical risk: Exposures subject to physical risk.			Not detectable (Transitional provision)
ESRS E1-9 Breakdown of the carrying value of its real estate assets by energy-efficiency classes paragraph 67 (c).		Article 449a Regulation (EU) No 575/2013; Commission Implementing Regulation (EU) 2022/2453 paragraph 34; Template 2: Banking book - Climate change transition risk: Loans collateralised by immovable property - Energy efficiency of the collateral			Not detectable (Transitional provision)

ESRS E1-9 Degree of exposure of the portfolio to climate- related opportunities paragraph 69			Delegated Regulation (EU) 2020/1818, Annex II		Not detectable (Transitional provision)
ESRS E2-4 Amount of each pollutant listed in Annex II of the E-PRTR Regulation (European Pollutant Release and Transfer Register) emitted to air, water and soil, paragraph 28	Indicator number 8 Table #1 of Annex 1 Indicator number 2 Table #2 of Annex 1 Indicator number 1 Table #2 of Annex 1 Indicator number 3 Table #2 of Annex 1				Not relevant
ESRS E3-1 Water and marine resources paragraph 9	Indicator number 7 Table #2 of Annex 1				Not relevant
ESRS E3-1 Dedicated policy paragraph 13	Indicator number 8 Table 2 of Annex 1				Not relevant
ESRS E3-1 Sustainable oceans and seas paragraph 14	Indicator number 12 Table #2 of Annex 1				Not relevant

ESRS E3-4 Total water recycled and reused paragraph 28 (c)	Indicator number 6.2 Table #2 of Annex 1				Not relevant
ESRS E3-4 Total water consumption in m3 per net revenue on own operations paragraph 29	Indicator number 6.1 Table #2 of Annex 1				Not relevant
ESRS 2- IRO 1 - E4 paragraph 16 (a) i	Indicator number 7 Table #1 of Annex 1				IRO-1 — Description of the processes to identify and assess material climate-related impacts, risks and opportunities
ESRS 2- IRO 1 - E4 paragraph 16 (b)	Indicator number 10 Table #2 of Annex 1				IRO-1 — Description of the processes to identify and assess material climate-related impacts, risks and opportunities
ESRS 2- IRO 1 - E4 paragraph 16 (c)	Indicator number 14 Table #2 of Annex 1				IRO-1 — Description of the processes to identify and assess material climate-related impacts, risks and opportunities

ESRS E4-2 Sustainable land / agriculture practices or policies paragraph 24 (b)	Indicator number 11 Table #2 of Annex 1				E4-2 — Policies related to biodiversity and ecosystems
ESRS E4-2 Sustainable oceans / seas practices or policies paragraph 24 (c)	Indicator number 12 Table #2 of Annex 1				E4-2 — Policies related to biodiversity and ecosystems
ESRS E4-2 Policies to address deforestation paragraph 24 (d)	Indicator number 15 Table #2 of Annex 1				E4-2 — Policies related to biodiversity and ecosystems
ESRS E5-5 Non-recycled waste paragraph 37 (d)	Indicator number 13 Table #2 of Annex 1				E5-5 – Resource outflows
ESRS E5-5 Hazardous waste and radioactive waste paragraph 39	Indicator number 9 Table #1 of Annex 1				E5-5 – Resource outflows

ESRS 2- SBM3 - S1 Risk of incidents of forced labour paragraph 14 (f)	Indicator number 13 Table #3 of Annex I				SBM-3 – Material impacts, risks and opportunities and their interaction with strategy and business model
ESRS 2- SBM3 - S1 Risk of incidents of child labour paragraph 14 (g)	Indicator number 12 Table #3 of Annex I				SBM-3 – Material impacts, risks and opportunities and their interaction with strategy and business model
ESRS S1-1 Human rights policy commitments paragraph 20	Indicator number 9 Table #3 and Indicator number 11 Table #1 of Annex I				S1-1 – Policies related to own workforce
ESRS S1-1 Due diligence policies on issues addressed by the fundamental International Labor Organisation Conventions 1 to 8, paragraph 21			Delegated Regulation (EU) 2020/1816, Annex II		S1-1 – Policies related to own workforce
ESRS S1-1 processes and measures for preventing trafficking in human beings paragraph 22	Indicator number 11 Table #3 of Annex I				S1-1 – Policies related to own workforce

ESRS S1-1 workplace accident prevention policy or management system paragraph 23	Indicator number 1 Table #3 of Annex I				S1-1 – Policies related to own workforce
ESRS S1-3 grievance/complaints handling mechanisms paragraph 32 (c)	Indicator number 5 Table #3 of Annex I				S1-3 – Processes to remediate negative impacts and channels for own workers to raise concerns
ESRS S1-14 Number of fatalities and number and rate of work- related accidents paragraph 88 (b) and (c)	Indicator number 2 Table #3 of Annex I		Delegated Regulation (EU) 2020/1816, Annex II		S1-14 – Health and safety metrics
ESRS S1-14 Number of days lost to injuries, accidents, fatalities or illness paragraph 88 (e)	Indicator number 3 Table #3 of Annex I				S1-14 – Health and safety metrics

ESRS S1-16 Unadjusted gender pay gap paragraph 97 (a)	Indicator number 12 Table #1 of Annex I		Delegated Regulation (EU) 2020/1816, Annex II		S1-16 – Compensation metrics (pay gap and total compensation)
ESRS S1-16 Excessive CEO pay ratio paragraph 97 (b)	Indicator number 8 Table #3 of Annex I				S1-16 – Compensation metrics (pay gap and total compensation)
ESRS S1-17 Incidents of discrimination paragraph 103 (a)	Indicator number 7 Table #3 of Annex I				S1-17 – Incidents, complaints and severe human rights impacts
ESRS S1-17 Non-respect of UNGPs on Business and Human Rights and OECD paragraph 104 (a)	Indicator number 10 Table #1 and Indicator n. 14 Table #3 of Annex I		Delegated Regulation (EU) 2020/1816, Annex II Delegated Regulation (EU) 2020/1818 Art 12 (1)		S1-17 – Incidents, complaints and severe human rights impacts

ESRS 2- SBM3 – S2 Significant risk of child labour or forced labour in the value chain paragraph 11 (b)	Indicators number 12 and n. 13 Table #3 of Annex I				SBM-3 Material impacts, risks and opportunities and their interaction with strategy and business model
ESRS S2-1 Human rights policy commitments paragraph 17	Indicator number 9 Table #3 and Indicator n. 11 Table #1 of Annex 1				S2-1 – Policies related to value chain workers
ESRS S2-1 Policies related to value chain workers paragraph 18	Indicator number 11 and n. 4 Table #3 of Annex 1				S2-1 – Policies related to value chain workers
ESRS S2-1Non-respect of UNGPs on Business and Human Rights principles and OECD guidelines paragraph 19	Indicator number 10 Table #1 of Annex 1		Delegated Regulation (EU) 2020/1816, Annex II Delegated Regulation (EU) 2020/1818, Art 12 (1)		S2-1 – Policies related to value chain workers
ESRS S2-1 Due diligence policies on issues addressed by the fundamental International Labor Organisation Conventions 1 to 8, paragraph 19	N/A		Delegated Regulation (EU) 2020/1816, Annex II		S2-1 – Policies related to value chain workers

ESRS S2-4 Human rights issues and incidents connected to its upstream and downstream value chain paragraph 36	Indicator number 14 Table #3 of Annex 1				S2-4 – Taking action on material impacts on value chain workers, and approaches to managing material risks and pursuing material opportunities related to value chain workers, and effectiveness of those action
ESRS S3-1 Human rights policy commitments paragraph 16	Indicator number 9 Table #3 of Annex 1 and Indicator number 11 Table #1 of Annex 1				S3-1 – Policies related to affected communities
ESRS S3-1 non-respect of UNGPs on Business and Human Rights, ILO principles or and OECD guidelines paragraph 17	Indicator number 10 Table #1 Annex 1		Delegated Regulation (EU) 2020/1816, Annex II Delegated Regulation (EU) 2020/1818, Art 12 (1)		S3-1 – Policies related to affected communities
ESRS S3-4 Human rights issues and incidents paragraph 36	Indicator number 14 Table #3 of Annex 1				S3-4 – Taking action on material impacts on affected communities, and approaches to managing material risks and pursuing material opportunities related to affected communities, and effectiveness of those actions
ESRS S4-1 Policies related to consumers and end-users paragraph 16	Indicator number 9 Table #3 and Indicator number 11 Table #1 of Annex 1				S4-1 – Policies related to consumers and end-users

ESRS S4-1 Non-respect of UNGPs on Business and Human Rights and OECD guidelines paragraph 17	Indicator number 10 Table #1 of Annex 1		Delegated Regulation (EU) 2020/1816, Annex II Delegated Regulation (EU) 2020/1818, Art 12 (1)		S4-1 – Policies related to consumers and end-users
ESRS S4-4 Human rights issues and incidents paragraph 35	Indicator number 14 Table #3 of Annex 1				S4-4 – Taking action on material impacts on consumers and end-users, and approaches to managing material risks and pursuing material opportunities related to consumers and end- users, and effectiveness of those actions
ESRS G1-1 United Nations Convention against Corruption paragraph 10 (b)	Indicator number 15 Table #3 of Annex 1				G1-1 – Corporate culture and bBusiness conduct policies and corporate culture
ESRS G1-1 Protection of whistle- blowers paragraph 10 (d)	Indicator number 6 Table #3 of Annex 1				G1-1 – Corporate culture and bBusiness conduct policies and corporate culture
ESRS G1-4 Fines for violation of anti- corruption and anti-bribery laws paragraph 24 (a)	Indicator number 17 Table #3 of Annex 1		Delegated Regulation (EU) 2020/1816, Annex II)		G1-4 – Confirmed incidents of corruption or bribery

ESRS G1-4 Standards of anti- corruption and anti- bribery paragraph 24 (b)	Indicator number 16 Table #3 of Annex 1				G1-4 – Confirmed incidents of corruption or bribery
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## 2. ENVIRONMENTAL INFORMATION

### Disclosure pursuant to Article 8 of Regulation (EU) 2020/852 (Taxonomy Regulation)

#### Presentation of the Taxonomy Regulation and Delegated Acts (including definitions of eligible and aligned activities)

The Taxonomy Regulation 852 of 2020 sets out the criteria for defining an economic activity as environmentally sustainable. The European Taxonomy has identified six environmental objectives to which economic activities can contribute:

- mitigation of climate change;
- adaptation to climate change;
- sustainable use and protection of water and marine resources;
- transition to a circular economy;
- prevention and reduction of pollution;
- protection and restoration of biodiversity and ecosystems.

As required by the Taxonomy Regulations, the El.En. Group The activities identified by the Group as eligible in order to be recognised as "aligned", i.e. aligned with the requirements defined by the Taxonomy Regulation, must comply with the relevant technical screening criteria, must not cause significant harm to any of the other environmental objectives (Do No Significant Harm - DNSH) to which they do not directly contribute, and must be carried out in compliance with the minimum social safeguards and governance guarantees. In 2021, the taxonomy regulatory framework was supplemented by a series of Delegated Acts: Delegated Regulation (EU) 2021/2139 of 4 June 2021 (Climate Delegate Act) and Delegated Regulation (EU) 2021/2178 of the Commission of 6 July 2021, which specifies the content and presentation of the information required by the Taxonomy Regulation (Disclosure Delegated Act). The Climate Delegate Act focused on activities that have a greater capacity to contribute to the first two objectives set out in the Taxonomy Regulation: climate change adaptation and mitigation.

In 2023, the European Commission passed the Taxonomy Environmental Delegated Act (EU) 2023/2486, which covers the remaining four environmental objectives of the Taxonomy and defines the technical accounting policies for assessing economic activities that contribute significantly to one or more of the four environmental objectives left uncovered in the previous regulatory phase.

Also in 2023, the El.En. Group conducted an eligibility analysis of the Taxonomy with respect to the four new environmental objectives introduced by the Environmental Delegated Act, with reference to each Group company. In previous years, an activity - that was also revised for this fiscal year - was carried out to determine the denominator items of revenues and Capex, along with an analysis of the Consolidated Chart of Accounts to identify the denominator items of Opex; following these analyses, the items attributable to those provided for by the Regulation were extrapolated.

#### Summary of the results of the assessment on minimum safeguards and the analysis carried out per activity (substantive contribution criteria and DNSH)

During 2024, the El.En. Group embarked on a journey to close identified gaps in adopted practices, policies and procedures, with the aim of achieving alignment for all activities identified as eligible for the six environmental objectives. Although some activities potentially eligible for the objective of Climate Change Adaptation ("adapted activities") were identified, they were not reported among the Group's eligible activities since an analysis of climate risks and vulnerabilities was not carried out.

During the course of the exercise, a very thorough GAP analysis was conducted to compare the required characteristics with those already in place. Over the past year, the El.En. Group has made a great deal of effort and significant progress in the process of aligning with the requirements of the minimum safeguards and defining the documentation needed

to meet the technical screening and DNSH requirements. For minimum safeguards, we analysed the areas of policy, due diligence and risk assessment, impact management and communication on human rights issues, redress mechanisms, consumer interests, anti-corruption, competition and taxation; although, formally speaking, full alignment has not yet been achieved, we are confident that we will be able to achieve the goal as early as next year and that we will be able to 'align' some activities for which procedures, policies and documentary evidence have been prepared.

## List of eligible activities and linkage with business activities (core and non-core), KPI presentation and context information

For the items in the numerator, we proceeded to identify the items associated with the mapped activities as eligible. With reference to revenues<sup>2</sup>, these amounts are associated with the following activities of the Circular Economy objective: - 1.2 Manufacture of electrical and electronic equipment; - 5.1 Repair, upgrading and remanufacturing; - 5.2 Sale of spare parts; - 5.4 Sale of second-hand goods. For activities 5.1, 5.2 and 5.4, reference was made only to companies with NACE code C26, as required by the Regulation.

Revenues from sales of products and services amounted to EUR 565,846,000, the eligible portion being 88% (EUR 498,002,000) and including revenues from sales of new and used laser systems, and revenues from service (net of consumables) of Group companies whose NACE codes are deemed eligible within these activities. These revenues come from contracts or orders signed with customers. 82% accounts for sales of new systems, 1% for sales of used systems, 4% for revenues from technical support and repairs and 2% for revenues from spare parts sales. Please note that the revenue presentation does not include the share of the revenue from the four Chinese subsidiaries: as an agreement for the sale of the majority of these companies was in place as at 31 December 2024, according to IFRS 5 they are reclassified in a single income statement line "Assets held for sale" and therefore their revenue is not reported in the 2024 Turnover table, as clarified by the *EU Commission Notice (C/2023/305)*, FAQ no. 17.

With regard to significant Capex related to the purchase of goods or services from taxonomy-eligible economic activities or individual measures that contributed to reducing the emission profile of our *assets*, the Group considers the investments as not aligned with the *Climate Delegated Act*: the Group has completed the analysis to identify all the characteristics for the investments to be considered aligned and we expect to be able to align a part of them as early as next year.

In particular, these amounts are associated with the following activities: EC 1.2. Manufacture of electrical and electronic equipment; EC 5.1. Repair, redevelopment and refurbishment; EC 5.2. Sale of spare parts; EC 5.4. Sale of second-hand goods; CCM 3.3 Manufacture of low carbon technologies for transport; CCM 6.5 Transportation by motorbikes, passenger cars and light commercial vehicles; CCA 7.2 /CCM 7.2 /EC 3.2. Renovation of existing buildings; CCA 7.3. - CCM 7.3 Installation, maintenance and repair of energy efficiency devices; CCA 7.4. - CCM 7.4 Installation, maintenance and repair of charging stations for electric vehicles in buildings (and building-related parking spaces); CCA 7.6. - CCM 7.6 Installation, maintenance and repair of renewable energy technologies; CCA 7.7 - CCM 7.7 Purchase and ownership of buildings.

Additions to tangible fixed assets and intangible assets in 2024 amounted to 15,544 thousand Euros: the allowable share of these increases is 56% (8,782 thousand Euros). These increases do not result from acquisitions or business combinations, nor do they relate to expenses incurred for activities aligned with the Taxonomy or to enable the alignment of economic activities to the Taxonomy. Eligible business-related investments consisted of 34% of increases for long-term car leases and the purchase of cars, 57% of increases for the purchase or renovation of buildings, 3% of increases for production-related equipment, and 6% of increases for energy-efficient equipment and renewable energy equipment (assets under construction and down payments relating to all the above categories are already included within the percentages reported).

In line with the Disclosure Delegated Act, for the calculation of the OpEx share, the Group considered the following values: - denominator: for the calculation of the denominator, a detailed analysis of the Group's chart of accounts was performed, identifying the items that can be associated with the cost categories expressly mentioned by the Disclosure Delegated Act. Specifically: Short-term leases, for which the items in the chart of accounts relating to leases recognised in the Income statement were considered, as they relate to contracts with a duration of less than 12 months and are therefore exempt from recognition under IFRS 16; • Costs relating to maintenance and repairs, incurred during the year, on owned and third-party buildings, systems and measuring instruments. For this category, the following costs were taken into account: costs related to employees involved in maintenance and repair work as well as maintenance

<sup>2</sup> It should be noted that income from the sale of self-generated energy fed into the grid was not considered in the Turnover analysis because, since it is an activity not material to the *business* it is negligible (it amounts to about €24,000, which represents 0.004% of the total value of production).

commissioned to third-party companies; costs related to maintenance and repairs, incurred during the fiscal year and associated with energy-efficient plants, electric vehicle charging stations, energy performance measurement and control devices, renewable energy plants, and manufacturing plants; costs arising from “day-to-day servicing of assets”, i.e., costs related to the reorganisation of plants and buildings. Non-capitalised research and development costs related to activities aimed at studying new and improved products. The OpEx identified for the denominator amount to 25,065 thousand Euros, the allowable share of these increases being 6% (1,491 thousand Euros). Eligible activity-related operating expenses consist of 42% of maintenance and repairs on owned and leased property, 22% of short-term leases related to cars, 33% of the cost of in-house staff for maintenance and cleaning of premises, and 3% related to maintenance of energy-efficient, renewable energy and production facilities.

The Group considers OpEx as not aligned with the Climate Delegated Act. In particular, these amounts are associated with the following activities of the Circular Economy objective: - 1.2 Manufacture of electrical and electronic equipment. Activities of the Climate Change Adaptation and Mitigation objectives: - 7.3 Installation, maintenance and repair of energy efficiency devices; 7.4 Installation, maintenance and repair of electric vehicle charging stations in buildings; - 7.6 Installation, maintenance and repair of renewable energy technologies; - 7.7 Purchase and ownership of buildings. Activities of the Climate Change Mitigation Objective: - 6.5 Transport by motorcycles, passenger cars and light commercial vehicles.

The following table summarises the revenues:

Fiscal Year 2024	2024			Substantial contribution criteria							DNSH criteria ("Does Not Significant Harm")										
Economic activities	Code(s)	Absolute turnover	Proportion of turnover	Climate change mitigation	Climate change adaptation	Water and marine resources	Pollution	Circular economy	Biodiversity and ecosystems	Climate change mitigation	Climate change adaptation	Water and marine resources	Pollution	Circular economy	Biodiversity and ecosystems	Minimum safeguards	Taxonomy-eligible or Taxonomy-aligned or proportion of turnover, year N-1	Category (enabling activity)	Category (transitional activity)		
A. TAXONOMY ELIGIBLE ACTIVITIES																					
A.1 Environmentally sustainable activities (Taxonomy-aligned)																					
CE 1.2. Manufacture of electrical and electronic equipment	CE 1.2	-	0%	N/EL	N/EL	N/EL	N/EL	N	N/EL	N	N	N	N	N	N	N					
CE 5.4. Sale of second-hand goods	CE 5.4	-	0%	N/EL	N/EL	N/EL	N/EL	N	N/EL	N	N	N	N	N	N	N					
CE 5.1. Repair, refurbishment and remanufacturing	CE 5.1	-	0%	N/EL	N/EL	N/EL	N/EL	N	N/EL	N	N	N	N	N	N	N					
CE 5.2. Sale of spare parts	CE 5.2	-	0%	N/EL	N/EL	N/EL	N/EL	N	N/EL	N	N	N	N	N	N	N					
Turnover of environmentally sustainable activities (Taxonomy-aligned) (A.1)			-	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%					
Of which enabling activities			-	0%															E		
Of which transitional activities			-	0%																T	
A.2 Taxonomy-Eligible but not environmentally sustainable activities (not Taxonomy-aligned activities)																					
CE 1.2. Manufacture of electrical and electronic equipment	CE 1.2	464.395	82%	N/EL	N/EL	N/EL	N/EL	EL	N/EL								86%				
CE 5.4. Sale of second-hand goods	CE 5.4	4.044	1%	N/EL	N/EL	N/EL	N/EL	EL	N/EL								1%				
CE 5.1. Repair, refurbishment and remanufacturing	CE 5.1	20.674	4%	N/EL	N/EL	N/EL	N/EL	EL	N/EL								5%				
CE 5.2. Sale of spare parts	CE 5.2	8.890	2%	N/EL	N/EL	N/EL	N/EL	EL	N/EL								2%				
Turnover of Taxonomy-eligible but not environmentally sustainable activities (not Taxonomy-aligned activities) (A.2)		498.002	88%	0%	0%	0%	0%	88%	0%												
Total (A.1 + A.2)		498.002	88%	0%	0%	0%	0%	88%	0%												
B. TAXONOMY-NON-ELIGIBLE ACTIVITIES																					
Turnover of Taxonomy-non-eligible activities (B)		67.843	12%																		
Total (A+B)		565.846	100%																		

	Proportion of turnover/Total turnover	
	Taxonomy-aligned for objective	Taxonomy-eligible for objective
CCM	0%	0%
CCA	0%	0%
WTR	0%	0%
CE	0%	88%
PPC	0%	0%
BIO	0%	0%

Below is a table summarising the Group's investments in 2024:

Fiscal Year 2024	2024			Substantial contribution criteria						Criteria DNSH ("Does Not Significantly Harm")											
Economic activities	Code(s)	CapEx	Proportion of CapEx	Climate change mitigation	Climate change adaptation	Water and marine resources	Pollution	Circular economy	Biodiversity and ecosystems	Climate change mitigation	Climate change adaptation	Water and marine resources	Pollution	Circular economy	Biodiversity and ecosystems	Minimum safeguards	Taxonomy-eligible or Taxonomy-aligned or proportion of CapEx, year N-1	Category (enabling activity)	Category (transitional activity)		
A. TAXONOMY ELIGIBLE ACTIVITIES																					
A.1 Environmentally sustainable activities (Taxonomy-aligned)																					
CE 1.2. Manufacture of electrical and electronic equipment	CE 1.2	-	0%	N/EL	N/EL	N/EL	N/EL	N	N/EL	N	N	N	N	N	N	N					
CCM 3.3 Manufacture of low carbon technologies for transport	CCM 3.3	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N					
CCM 6.5 Transport by motorbikes, passenger cars and light commercial vehicles	CCM 6.5	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N					
CCA 7.2 /CCM 7.2 /CE 3.2. Renovation of existing buildings	CCA 7.2 - CCM 7.2 - CE 3.2	-	0%	N/EL	N/EL	N/EL	N/EL	N	N/EL	N	N	N	N	N	N	N					
CCA 7.3 - CCM 7.3 Installation, maintenance and repair of energy efficiency equipment	CCA 7.3 - CCM 7.3	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N					
CCA 7.6 - CCM 7.6 Installation, maintenance and repair of renewable energy technologies	CCA 7.6 - CCM 7.6	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N					
CCA 7.7 - CCM 7.7 Acquisition and ownership of buildings	CCA 7.7 - CCM 7.6	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N					
CapEx of environmentally sustainable activities (Taxonomy-aligned) (A.1)		-	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%					
Of which enabling activities			0%															E			
Of which transitional activities			0%																T		
A.2 Taxonomy-Eligible but not environmentally sustainable activities (not Taxonomy-aligned activities)																					
CE 1.2. Manufacture of electrical and electronic equipment	CE 1.2	287	2%	N/EL	N/EL	N/EL	N/EL	EL	N/EL								3%				
CCM 3.3 Manufacture of low carbon technologies for transport	CCM 3.3	646	4%	EL	N/EL	N/EL	N/EL	N/EL	N/EL								2%				
CCM 6.5 Transport by motorbikes, passenger cars and light commercial vehicles	CCM 6.5	2,299	15%	EL	N/EL	N/EL	N/EL	N/EL	N/EL								10%				
CCA 7.2 /CCM 7.2 /CE 3.2. Renovation of existing buildings	CCA 7.2 - CCM 7.2 - CE 3.2	2,752	18%	EL	N/EL	N/EL	N/EL	EL	N/EL								4%				
CCA 7.3 - CCM 7.3 Installation, maintenance and repair of energy efficiency equipment	CCA 7.3 - CCM 7.3	106	1%	EL	N/EL	N/EL	N/EL	N/EL	N/EL								1%				
CCA 7.6 - CCM 7.6 Installation, maintenance and repair of renewable energy technologies	CCA 7.6 - CCM 7.6	478	3%	EL	N/EL	N/EL	N/EL	N/EL	N/EL								0%				
CCA 7.7 - CCM 7.7 Acquisition and ownership of buildings	CCA 7.7 - CCM 7.6	2,213	14%	EL	N/EL	N/EL	N/EL	N/EL	N/EL								15%				
CapEx of Taxonomy-eligible but not environmentally sustainable activities (not Taxonomy-aligned activities) (A.2)		8,782	56%	55%	0%	0%	0%	2%	0%												
Total (A.1 + A.2)		8,782	56%	55%	0%	0%	0%	2%	0%												
B. TAXONOMY-NON-ELIGIBLE ACTIVITIES																					
CapEx of Taxonomy-non-eligible activities (B)		6,762	44%																		
Total (A+B)		15,544	100%																		

	Proportion of CapEx/ Total CapEx	
	Taxonomy-aligned for objective	Taxonomy-eligible for objective
CCM	0%	55%
CCA	0%	0%
WTR	0%	0%
CE	0%	20%
PPC	0%	0%
BIO	0%	0%

Below is a summary table for the Group's Opex for 2024:

Fiscal Year 2024	2024			Substantial contribution criteria						DNSH criteria ('Does Not Significant Harm')											
Economic activities	Code(s)	OpEx	Proportion of OpEx	Climate change mitigation	Climate change adaptation	Water and marine resources	Pollution	Circular economy	Biodiversity and ecosystems	Climate change mitigation	Climate change adaptation	Water and marine resources	Pollution	Circular economy	Biodiversity and ecosystems	Minimum safeguards	Taxonomy-eligible or Taxonomy-aligned or proportion of OpEx, year N+1	Category (enabling activity)	Category (transitional activity)		
A. TAXONOMY ELIGIBLE ACTIVITIES																					
A.1 Environmentally sustainable activities (Taxonomy-aligned)																					
CCM 6.5 Transport by motorbikes, passenger cars and light commercial vehicles	CCM 6.5	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N	N/EL				
CE 1.2. Manufacture of electrical and electronic equipment	CE 1.2	-	0%	N/EL	N/EL	N/EL	N/EL	N	N/EL	N	N	N	N	N	N	N	N/EL				
CCA 7.7 - CCM 7.7 Acquisition and ownership of buildings	CCA 7.7 - CCM 7.7	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N	N/EL				
CCA 7.3. - CCM 7.3 Installation, maintenance and repair of energy efficiency equipment	CCA 7.3 - CCM 7.3	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N	N/EL				
CCA 7.4. - CCM 7.4 Installation, maintenance and repair of charging stations for electric vehicles in buildings (and parking spaces attached to buildings)	CCA 7.4 - CCM 7.4	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N	N/EL				
CCA 7.6. - CCM 7.6 Installation, maintenance and repair of renewable energy technologies	CCA 7.6 - CCM 7.6	-	0%	N	N/EL	N/EL	N/EL	N/EL	N/EL	N	N	N	N	N	N	N	N/EL				
OpEx of environmentally sustainable activities (Taxonomy-aligned) (A.1)		-	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%		E			
Of which enabling activities			0%																		
Of which transitional activities			0%																		T
A.2 Taxonomy-Eligible but not environmentally sustainable activities (not Taxonomy-aligned activities)																					
CCM 6.5 Transport by motorbikes, passenger cars and light commercial vehicles	CCM 6.5	328	1%	EL	N/EL	N/EL	N/EL	N/EL	N/EL								1%				
CE 1.2. Manufacture of electrical and electronic equipment	CE 1.2	505	2%	N/EL	N/EL	N/EL	N/EL	EL	N/EL								8%				
CCA 7.7 - CCM 7.7 Acquisition and ownership of buildings	CCA 7.7 - CCM 7.7	622	2%	EL	EL	N/EL	N/EL	N/EL	N/EL								4%				
CCA 7.3. - CCM 7.3 Installation, maintenance and repair of energy efficiency equipment	CCA 7.3 - CCM 7.3	17	0%	EL	EL	N/EL	N/EL	N/EL	N/EL								0%				
CCA 7.4. - CCM 7.4 Installation, maintenance and repair of charging stations for electric vehicles in buildings (and parking spaces attached to buildings)	CCA 7.4 - CCM 7.4	2	0%	EL	EL	N/EL	N/EL	N/EL	N/EL								0%				
CCA 7.6. - CCM 7.6 Installation, maintenance and repair of renewable energy technologies	CCA 7.6 - CCM 7.6	18	0%	EL	EL	N/EL	N/EL	N/EL	N/EL								0%				
OpEx of Taxonomy-eligible but not environmentally sustainable activities (not Taxonomy-aligned activities) (A.2)		1.491	6%	4%	0%	0%	0%	2%	0%												
Total (A.1 + A.2)		1.491	6%	4%	0%	0%	0%	2%	0%												
B. TAXONOMY-NON-ELIGIBLE ACTIVITIES																					
OpEx of Taxonomy-non-eligible activities (B)		23.574	94%																		
Total (A+B)		25.065	100%																		

	Proportion of OpEx/ Total OpEx	
	Taxonomy-aligned for objective	Taxonomy-eligible for objective
CCM	0%	4%
CCA	0%	0%
WTR	0%	0%
CE	0%	2%
PPC	0%	0%
BIO	0%	0%

## **E.1 Climate change**

### **ESRS 2 GOV 3 - Integration of sustainability-related performance in incentive schemes**

It is specified that climate-related aspects were also taken into account for the incentive systems of the administration, management and control bodies. For further details, please refer to "GOV 3 - Integration of sustainability performance into incentive schemes" in the "General Information" section.

#### **E1-1 - Transition plan for climate change mitigation**

At present, the Group has not yet adopted a climate transition plan because setting tangible targets and targeted actions requires a full understanding of emissions along the entire value chain, including Scope 3 emissions. In 2024, the Group completed a detailed analysis of indirect emissions, and in 2025, this analysis will make it possible to structure an effective, data-driven transition plan. This allows targeted and truly impactful measures to be taken, aligning corporate strategy with decarbonisation goals in a responsible and realistic manner.

### **SBM-3 - Material impacts, risks and opportunities and their interaction with strategy and business model**

For the identification of impacts, risks and opportunities related to climate change, please refer to paragraph SBM-3 of the "General Information" section. With specific reference to ESRS E1, the double materiality analysis of the El.En. Group identified some relevant impacts and risks that can be found in the table in the previous paragraph "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

#### **IRO-1 - Description of the processes to identify and assess material climate-related impacts, risks and opportunities**

The only risks related to climate change that have emerged as significant for the Group are the physical risks related to the increase in extreme weather events (floods, floods, landslides, storm surges, water bombs, snowstorms), the occurrence of which could lead to a reduction or interruption of business or damage to the infrastructure of the Group or its operating partners, possibly resulting in business interruption. Such events could lead to an overloading of power grids and blackouts with a decrease in productivity of offices and establishments, as well as possible damage to infrastructure due to the sudden power outage, with consequent possible business interruption. To mitigate these risks, the Parent Company and its Italian subsidiaries have taken out an insurance policy that guarantees coverage for direct damages resulting from extreme weather events such as hurricanes, storms, tempests, wind, hail, floods and earthquakes.

These risks are currently considered to be significant in the medium to long term. Therefore, there are no significant assessments of this fiscal year's financial statements estimates. The analyses performed will be updated annually in light of the *phase-in* deadline on the expected financial effects and additional detailed considerations arising from them that may affect the assumptions underlying the financial statements estimates. In view of this assessment, to date the Group has not planned any significant changes in its business model and strategy.

For the identification of impacts, risks and opportunities related to climate change, please refer to the IRO paragraph in the "General Information" section. With specific reference to ESRS E1, the El.En. Group's double materiality analysis identified one material impact, no risks and no opportunities, which can be found in the table in the previous paragraph "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

## E1-2 - Policies related to climate change mitigation and adaptation

The El.En. Group has not adopted policies on climate change adaptation. The Group Environmental Policy was adopted for the first time in November 2019, but since its establishment, parent company El.En. and subsequently all its subsidiaries have attached fundamental importance to the environment and its protection. The environment is a primary asset that the Group is committed to safeguarding; to this end, it plans its activities by seeking a balance between economic initiatives and unavoidable environmental needs, in consideration of the rights of future generations.

As part of the double materiality analysis, impacts, risks and opportunities related to climate change were analysed. In particular, a material impact related to climate change mitigation was found, which concerns the fact that the El.En. Group's activities, in order to be carried out, determine energy consumption and therefore contribute to scope 1, 2 and 3 greenhouse gas (GHG) emissions into the atmosphere: if energy saving and emission reduction initiatives were not developed, the Group's activities could increasingly contribute to the effects of climate change on our planet.

The Environmental Policy defines the El.En. Group's structured approach to the management of climate change impacts (energy efficiency, energy procurement and production, reduction of energy consumption and GHG emissions, management of impacts and risks related to the Group's activities and processes, including those related to climate change), integrating sustainability into corporate strategies. In particular, the Policy outlines the Group's commitment to cutting down on CO<sub>2</sub> emissions, improving energy efficiency through the use of better technologies and promoting an increase in the share of renewable energy both produced by its own plants and purchased.

The policy also sets short, medium and long-term improvement targets: to monitor the achievement of the CO<sub>2</sub> reduction commitments defined in our policy, we use specific performance indicators. In particular, we analyse the actual energy consumption by monitoring consumption within company bills, evaluate the installation of new photovoltaic systems to increase self-produced renewable energy, and monitor and sign contracts for the supply of green energy. In addition, we closely follow the installation of high-efficiency systems in our plants, especially during replacement, rebuilding or renovation work, to ensure continuous improvement of energy efficiency. Finally, value chain awareness and involvement initiatives are outlined to foster a sustainable transition. The Environmental Policy applies to all El.En. Group companies and all collaborators<sup>3</sup>, as well as to anyone acting on behalf of those companies. The Policy is periodically updated according to possible changes in the context and level of achievement of environmental objectives and to remain aligned with international best practices.

The Environmental Policy, approved by the Board of Directors of parent company El.En. S.p.A., which is responsible for monitoring and implementing this policy, has been transposed by the Group's subsidiaries, translated if necessary into local languages and sent to all employees. The policy is also available to all Group employees on the company intranet and/or noticeboards as well as to all stakeholders on the institutional website [www.elengroup.com](http://www.elengroup.com) in the Governance/Ethics, integrity and compliance section. The Policy applies to all El.En. Group companies and all collaborators, as well as anyone acting on behalf of these companies. There are no references to regulations or initiatives of third parties that the Group is committed to complying with by implementing the policy.

## E1-3 - Actions and resources in relation to climate change policies

The El.En. Group, as part of its strategy, has implemented and planned a series of climate change mitigation and adaptation actions, with the aim of reducing CO<sub>2</sub> emissions and strengthening the resilience of its business with respect to climate change risks. These actions are integrated in the Environmental Policy and contribute to the achievement of the strategic objectives defined in the Sustainability Plan 2023 - 2027.

Decarbonisation Lever: Transition to Renewable Energy

For this leverage, we have established actions and allocated resources, with the aim of reducing Scope 2 emissions through the installation of photovoltaic systems and the increase of renewable energy purchase quotas. The main mitigation measures adopted in the reporting year include:

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<sup>3</sup> The term "Collaborators" is used for administrators, executives, employees, as well as all those who work with the Group based on a contractual relationship, even on an occasional and temporary basis, at all levels of the organisation.

- the increase in the number of photovoltaic systems: the installation of the second photovoltaic system at the subsidiary Quanta System S.p.A. equal to 450 kW P was completed and entered into operation in 2024; the installation of a photovoltaic system at the subsidiary Cutlite Penta S.p.A. equal to 355 kW P was completed and entered into operation in early 2025; and the installation of a photovoltaic system at the subsidiary Lasit S.p.A. equal to 88.32 kW P was started and will be completed during 2025;
- an increase in the purchase of renewable energy: during 2024, the Calenzano hub purchased exclusively renewable energy (the contract was signed as of July 2023), as did the subsidiary Ot-Las S.r.l., which contracted to purchase 100% renewable energy as of 1 January 2024. Subsidiary Cutlite Penta S.p.A. signed a contract for the purchase of 100% renewable energy, which will be effective as of 1 January 2025 and will, therefore, result in emission reductions from next fiscal year.

All these measures are part of the objectives of the Sustainability Plan, which aims to improve the Group's energy efficiency and optimise resource consumption by reducing Scope 2 emissions.

The monitoring of these actions concerns all Group companies. At an activity level, it covers the Group's overall energy consumption, with a focus on operational efficiency and the transition to renewable energies. Concerning the value chain, the focus is mainly on internal activities (production plants and company sites), but also includes suppliers from which to purchase renewable energy. Among the main actors involved are internal functions (Operations, Energy Management, Procurement, Sustainability), energy suppliers and technology partners for the installation of photovoltaic or energy-efficient systems.

For the future, the Group's commitment will also extend to decreasing indirect Scope 3 emissions, which account for the most significant share of the carbon footprint and are reported from this fiscal year onwards. Through increased monitoring and broader collaboration with the supply chain, the El.En. Group wants to promote targeted initiatives for the adoption of sustainable practices by its suppliers, encouraging the use of materials with a lower environmental impact, optimising logistics and reducing the carbon intensity of purchased products.

The implementation of these measures was supported by dedicated investments: for the year under review, we allocated EUR 478,000 to the installation of new photovoltaic systems, which in the consolidated financial statements as at 31 December 2024 are to be found in the additions to intangible assets: please refer to the previous Taxonomy tables, which include the significant monetary amounts of CapEx required for the implementation of the actions undertaken or planned. For the investments to be made in the coming years, we plan to identify the share intended to support the decarbonisation pathway, energy efficiency and Scope 3 emission reductions once this first year of reporting is over; we cannot determine the size of the investments needed at this time, as we have not yet carried out a detailed analysis on the overall impact of indirect emissions. There is a need to better understand which categories contribute the most, both at Group level and for each of the individual subsidiaries, and then to identify the priority actions to focus on and their implementation difficulties.

The time horizons of the main actions are defined in line with our Sustainability Plan: 2027 is the intermediate target for achieving the GHG Scope 2 emission reduction targets. Additional Scope 2 emission reduction targets have been added for 2030 and approved by the Board of Directors (for further details see section E1-4 below), while new Scope 3 emission reduction targets, also with a 2030 deadline, will be added during the next fiscal year. The implementation of these actions already planned or yet to be implemented will contribute to the achievement of the objectives already defined in the environmental policy of GHG emission reduction.

The success of these initiatives also partly depends on external factors, including the evolution of the regulatory framework, technological progress and, in particular, the level of supply chain collaboration, which is essential to achieve decarbonisation targets along the entire supply chain.

From the perspective of climate change adaptation, our approach involves proactively identifying and managing climate risks that could affect our operations, ensuring greater operational resilience. We continuously monitor the development of climatic factors and take measures to prevent potential negative impacts on our production facilities, supply chain and resource availability.

The El.En. Group is committed to reducing its energy consumption through, where possible, improving processes and infrastructures and promoting energy-saving behaviour and habits, fostering the development of environmental

awareness among people. At the Calenzano hub, in previous fiscal years, an energy diagnosis of the production site was carried out, aimed at providing adequate knowledge of the energy consumption pattern as well as identifying and quantifying energy saving opportunities from a cost/benefit standpoint; based on the data collected during the inspection and the subsequent analysis carried out, certain measures were proposed to achieve the best results in terms of energy savings: the installation of photovoltaic systems, the restoration of the roof of a building in the Calenzano hub and the installation of an energy optimiser in the cabin that allows utilities with consistent current draw in applications, to decrease energy consumption under the same conditions of use.

With reference to the calculation of GHG emissions for Scope 3, in order to increase the accuracy of the data in the future and reduce the estimated impacts, the Group planned to evaluate possible actions to mitigate the environmental impact and, consequently, report the updated results. The actions identified for Group companies are:

- Improvement of inventory by entering detailed data on the purchase of raw materials, such as weight and material, into the company's management systems;
- Monitoring and analysing the supply chain to identify suppliers with more accurate data.

## E1-4 - Targets related to climate change mitigation and adaptation

E1 - CLIMATE CHANGE				
Objectives	Targets	Deadline	2024 results	Scope
<p>REDUCTION OF EMISSIONS RENEWABLE ENERGY</p> <ul style="list-style-type: none"> <li>Increase the purchase of energy from renewable sources;</li> <li>Install new systems for the generation of renewable energy.</li> </ul>	<ul style="list-style-type: none"> <li>Reduction of Scope 2 GHG emissions according to market-based methodology by 30% by 2027 compared to the 2022 baseline.</li> <li>Reduction of Scope 2 GHG emissions according to location-based methodology by 5% by 2027 compared to the 2022 baseline.</li> <li>Installation of a further three photovoltaic systems by 2027.</li> </ul> <p><b>NEW:</b></p> <ul style="list-style-type: none"> <li>Reduction of Scope 2 GHG emissions according to market-based methodology by 50% by 2030 compared to the 2022 baseline.</li> <li>Reduction of Scope 2 GHG emissions according to location-based methodology by 10% by 2030 compared to the 2022 baseline.</li> <li>Installation of an additional photovoltaic system by 2030.</li> </ul>	<p>2027</p> <p>2030</p>	<p>Reduction of Scope 2 GHG emissions according to market-based methodology by 32% compared to 2022 obtained.</p> <p>Reduction of Scope 2 GHG emissions according to location-based methodology by 2% compared to 2022 obtained.</p> <p>The second photovoltaic system at the premises of the subsidiary Quanta System installed and commissioned.</p> <p>Photovoltaic system installed at the premises of the subsidiary Cutlite Penta, commissioned in very early 2025.</p> <p>Work started for the installation of a photovoltaic system at the premises of the subsidiary Lasit S.p.A. which will be commissioned during 2025.</p> <p>The parent company El.En. and the subsidiaries GmbH, Lasit Iberica, Quanta System and Otla purchased energy from suppliers who declared having, in their turn, purchased it from renewable sources.</p> <p>Starting 1 January 2025, the subsidiary Cutlite Penta will also purchase energy from suppliers who have declared having, in their turn, purchased it from renewable sources.</p>	Group
<p>CERTIFICATIONS</p> <ul style="list-style-type: none"> <li>Implement internal activities aimed at obtaining ISO 14064 certification for El.En., Deko and Quanta.</li> </ul>	<ul style="list-style-type: none"> <li>Obtain ISO 14064 certification for the companies El.En., Deko and Quanta.</li> </ul>	2024	<p>The certification ISO 14064 for the companies El.En., Deko and Quanta and for the data relating to 2023 was obtained during 2024.</p>	<p>El.En. S.p.A.</p> <p>Deko Mela S.r.l.</p> <p>Quanta System S.p.A.</p>
<p>CLIMATE CHANGE</p> <ul style="list-style-type: none"> <li>Improve the analysis and management of climate change risks.</li> </ul>	<ul style="list-style-type: none"> <li>Define climate change risk analysis in accordance with the principles of the TCFD and obtain, at the end of the Plan, an improved score in the CDP rating compared to the result for 2022.</li> </ul>	2027	<p>Score C for the 2024 CDP rating obtained.</p>	Group
<p>EUROPEAN TAXONOMY</p> <ul style="list-style-type: none"> <li>Perform analysis of the Group's activities for the six environmental objectives of the European Taxonomy - Regulation 852/2020.</li> </ul>	<ul style="list-style-type: none"> <li>Perform analysis of the Group's activities for the six environmental objectives of the European Taxonomy - Regulation 852/2020.</li> </ul>	2024	<p>Completed the Gap Analysis to identify, within the eligible activities, the actions to be taken so that these activities can be in the coming years 'aligned' according to the requirements of the European Taxonomy.</p>	Group

The El.En. Group has identified specific objectives related to climate change mitigation, in line with its commitment to manage and mitigate its environmental impact. The objectives are included in the Sustainability Plan 2023 - 2027, (with 2022 as the base year from which progress is measured) developed by the Sustainability Manager, reviewed by the Control and Risk, Related Party Transactions and Sustainability Committee, and approved by the Management and Board of Directors of parent company El.En. These targets were adopted by the El.En. Group in support of its Environmental Policy to reduce GHG emissions to address relevant impacts, risks and opportunities. Key metrics,

including total energy consumption (MWh), the share of renewable energy used (%), and Scope 1 and 2 emissions, were used to define the targets, which are based on reliable data as they refer to consumption from the companies' billing system. Significant assumptions considered include the availability of renewable energy on the market and renewable energy plants and their affordability, as well as regulatory developments regarding energy transition and emission reduction, which could affect business strategies in the medium to long term.

The following is a brief description of the targets set by the El.En. Group, all of which are voluntary in nature, related to climate change mitigation and whose degree of prioritisation is defined by the order in which they are set out below: the El.En. Group in its Sustainability Plan has set targets to reduce GHG emissions by 30% by 2027 according to the Market-Based methodology and targets to reduce GHG emissions by 5% by 2027 according to the Location-Based methodology, both with respect to the 2022 baseline.

In 2024, the El.En. Group achieved a reduction in Scope 2 GHG emissions under the Market-based methodology of 32% compared to 2022 (we have identified this year as the *baseline* as the Group had not adopted any strategies to reduce its carbon footprint prior to this date) and under the Location-based methodology of 2%. Since the target set for the 30% reduction in Scope 2 emissions according to the Market Based methodology was achieved by increasing the share of electricity from renewable sources purchased by the Group (out of total purchased electricity) two years in advance, two new targets for 2030 (again compared to the 2022 baseline) were approved by the Board of Directors: reduction of Scope 2 GHG emissions according to the Market Based methodology by 50% by 2030 and reduction of Scope 2 GHG emissions according to the Location Based methodology by 10% by 2030.

. The GHG emission reduction target of Scope 2 is an absolute target, as it refers to a tangible reduction in the total amount of GHG emissions (expressed in tonnes of CO<sub>2</sub>) compared to the base year 2022. The company's objectives related to the use of renewable energy are based on a detailed analysis of the company's energy needs and the potential of renewable energy sources. The increase in photovoltaic installations and the purchase of green energy were planned considering the potential for reducing CO<sub>2</sub> emissions.

The second objective related to reducing emissions and increasing the use of renewable energy is related to the installation of new photovoltaic systems, linked to both the GHG emission reduction commitment and the commitment to invest in the installation of photovoltaic systems, both of which are also reported in the Environmental Policy.

A further objective relates to the continuous improvement of climate risk analysis, which must be aligned with the principles of the TCFD by 2027. Finally, the last two objectives, achieved during 2024, were to obtain ISO 14064 certification and to complete the analysis for the definition of eligible activities for the six environmental objectives of the Taxonomy Regulation.

During 2024, there were no significant changes to the metrics or calculation methodology.

In defining our greenhouse gas (GHG) emissions reduction strategy, we have adopted a targeted and progressive approach, focusing initially on the areas of greatest impact and the most effective levers for structural decarbonisation. At this stage, our priority was to reduce Scope 2 emissions, which required targeted investments to increase the supply of renewable energy and improve the energy efficiency of our production sites. As far as Scope 1 emissions are concerned, these stem mainly from the use of natural gas for heating buildings and from the fuels used in the company car fleet. Given their relatively small weight in relation to overall emissions and the limited scope for immediate reduction without major changes to the car fleet, we felt it was more effective to focus resources initially on measures with a more significant environmental impact. Starting next year, our commitment will extend to Scope 3 emissions, which account for the largest share of our carbon footprint (97%). We will initiate strategic initiatives, both internally and in collaboration with the supply chain, to reduce indirect emissions throughout the life cycle of our products. This step will be crucial to consolidate our decarbonisation pathway, ensuring a holistic and progressive approach to reducing GHG emissions.

We evaluate our performance on targets annually, but data is collected, checked and analysed quarterly. Progress is communicated externally in our annual reports and internally in meetings with the Control and Risk, Related Party Transactions and Sustainability Committee. The metric used for CO<sub>2</sub>e is tonnes. Performance on these metrics is broken down internally by segment and region to understand trends and define specific action plans. We ensure that our baseline is representative in terms of the activities covered by examining that the scope of activities remains nearly the same for all reporting years since the target was set, so that there is consistency year after year in the scope of measurement. If activities change after the original baseline of 2022, this will be changed so that the scope is consistent from the baseline year to subsequent reporting years. Our goal remains to implement concrete and measurable actions,

focusing investments on areas where we can achieve the greatest impact, in line with best practices and stakeholder expectations.

The El.En. Group does not use carbon offsets to achieve its goals: carbon offsetting means investing in environmental projects that work to reduce future carbon emissions, and it can certainly play an important role in accelerating the transition to Zero Carbon globally, but it does not exempt the Group from the obligation to reduce its own emissions directly. To ensure that we focus our actions on actually reducing emissions, we decided to pursue our climate targets without relying on emission-offsetting mechanisms.

The GHG emission reduction targets set by the El.En. Group, at the moment, are not based on scientific modelling... To determine our course of action in terms of climate change mitigation and adaptation, we have adopted a scenario-based climate and strategy approach. For transition risks, we used models developed by the International Energy Agency (IEA 450 and IEA B2DS), the independent energy policy agency working for the Organisation for Economic Co-operation and Development (OECD): these scenarios are part of the IEA's World Energy Outlook (WEO), which provides forecasts and analyses of global energy policies and climate change impacts. For the physical risks, we used the RCP(Representative Concentration Pathways) RCP 2.6 and RCP 8.5 scenarios, developed within the Intergovernmental Panel on Climate Change (IPCC), which is the United Nations' scientific body responsible for assessing climate change. RCP scenarios represent different trajectories of greenhouse gas concentrations in the atmosphere, which are used to model and project the possible impacts of climate change and to analyse how the climate might evolve in response to different policies and levels of emission mitigation. The Group's targets were not subject to external scrutiny and no reference was made to a sectoral emission reduction pathway compatible with limiting global warming to 1.5 °C.

Future developments, such as changing market and demand dynamics towards products with a lower environmental impact, reduced costs of renewables and possible regulatory incentives, and technological developments towards the adoption of new low-emission technologies, could accelerate the transition towards clean energy sources, increasing the potential for emission reductions. Maintaining a periodic review of assumptions allows strategies to be adapted to changes in the energy context, which is why the Group monitors these factors, ensuring that the decarbonisation path undertaken remains consistent with the evolution of the global context.

For the reduction of Scope 2 emissions, our strategy is based on the decarbonisation leverage of the transition to renewable energy, to be achieved through: 1. Installation of photovoltaic systems: We have initiated a plan to increase the number of photovoltaic systems installed at our production sites, with the aim of increasing the share of self-generated energy from renewable sources. The implementation of these solutions will allow a gradual reduction in dependence on the electricity grid and an estimated decrease in annual emissions that will reach 271 tonnes of CO<sub>2</sub> by 2030 according to the Location-based methodology. 2. Increased purchase of renewable energy: we are increasing the share of electricity purchased from certified renewable sources, through supply contracts and the purchase of guarantees of origin. This strategy, together with the previous one, contributes to the estimated overall reduction of 1,704 tonnes of CO<sub>2</sub> by 2030 according to the Market-based methodology. The Group has no plans at this time to adopt new technologies to pursue its emission reduction targets. The adoption of the IEA B2DS scenario, compatible with limiting global warming to 1.5°C, focuses on increasing the use of renewable energy. This scenario provides a clear *roadmap* for the transition to low-emission technologies, highlighting the importance of investing in clean energy sources to significantly reduce emissions and achieve climate targets.

#### Climate change mitigation and adaptation objectives

GHG emission reduction targets	Base year 2022	2027		Target year 2030		Target year 2050	
		t CO <sub>2</sub>	%	t CO <sub>2</sub>	%	t CO <sub>2</sub>	%
GHG emission reduction targets (Scope 1)	2.095	N/A	N/A	N/A	N/A	N/A	N/A
GHG emission reduction targets (Scope 2) - Location-based	2.710	136	5%	271	10%	N/A	N/A
GHG emission reduction targets (Scope 2) - Market-based	3.408	1.022	30%	1.704	50%	N/A	N/A
GHG emission reduction targets (Scope 3)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

## E 1-5 Energy consumption and energy mix

Energy consumption	2023	2024	Delta %
<b>Total energy consumption (MWh)</b>	<b>16.844</b>	<b>16.680</b>	<b>-1%</b>
Consumption from nuclear sources (MWh)	-	-	-
<b>Share of consumption from nuclear sources in total energy consumption (%)</b>	<b>0%</b>	<b>0%</b>	<b>-</b>
Fuel consumption for renewable sources including biomass, biofuels, biogas from renewable source, etc. (MWh)	95	95	-
Consumption of purchased or acquired electricity, heat, steam, or cooling from RENEWABLE sources (MWh)	1.936	2.624	36%
Consumption of self-generated non-fuel renewable energy (MWh)	461	609	32%
<b>Total renewable energy consumption (MWh)</b>	<b>2.493</b>	<b>3.328</b>	<b>34%</b>
<b>Share of renewable sources in total energy consumption (%)</b>	<b>15%</b>	<b>20%</b>	<b>35%</b>
Fuel consumption from coal and coal products (MWh)	-	-	-
Fuel consumption from crude oil and petroleum products (MWh)	6.243	5.904	-5%
Fuel consumption from natural gas (MWh)	3.231	3.286	2%
Fuel consumption from other fossil sources (MWh)	-	-	-
Consumption of purchased or acquired electricity, heat, steam, or cooling from fossil sources (MWh)	4.877	4.161	-15%
<b>Total fossil energy consumption (MWh)</b>	<b>14.352</b>	<b>13.352</b>	<b>-7%</b>
<b>Share of fossil sources in total energy consumption (%)</b>	<b>85%</b>	<b>80%</b>	<b>-6%</b>

Underlying the metrics used to calculate energy consumption and energy mix are: ,for electricity consumption the bills, for the calculation of the share of energy from renewable sources the certificates of origin and the contracts signed with renewable energy suppliers, for the actual consumption of natural gas the bills received from Group companies and for the fuel consumption of the company fleet (where the actual litres for each type of fuel are identified) there are the summaries received or extracted from the portals of the various suppliers (for company cars, 100% of total consumption was considered, while for cars for mixed use, 70% of total consumption was considered). Furthermore, the conversion factors used to obtain MWh are derived from Department for Environmental Food & Rural Affairs (DEFRA) 2024.

It is specified that only energy consumed by processes owned by the El.En. Group has been considered, using the same boundary applied to the reporting of GHG Scope 1 and 2 emissions.

In the fiscal year, total energy consumption was 16,680 MWh compared to 16,844 MWh in 2023. The share of renewables in total energy consumption increases from 15% to 20%, from 2,493 MWh in 2023 to 3,328 MWh in 2024. As a result, total fossil energy consumption decreases from 14,352 MWh in 2023 to 13,352 MWh in 2024.

In 2024, the second photovoltaic plant at the subsidiary Quanta System came into operation, adding to the six already present within the Group (one plant already at Quanta System, two plants at the Calenzano hub, one plant at Galli S.r.l., Asa and Asclepion respectively): the self-produced energy from the photovoltaic plants amounted to 1,118 MWh. By contrast, the amount of energy produced from non-renewable energy sources is 192 MWh.

It should be emphasised that subsidiaries Asclepion GmbH, Lasit Iberica, Quanta System, Ot-las S.r.l. and the Calenzano Hub companies purchased electricity exclusively from renewable sources in 2024, bringing the amount of electricity purchased from renewable sources during the year to 39% of the total.

Within the El.En. Group, companies are active in sectors C and G, which fall under the high climate impact sectors, as defined in sections A to H and section L of Annex I of Regulation EC 1893/2006 of the European Parliament and of the Council.

Energy intensity activities associated with activities in high climate impact sectors	2024 with China		
	Energy consumption	Net revenue	Energy intensity
Unit of Measure	MWh	Thousands of €	MWh/monetary UoM
Total energy consumption from activities in sector C and G (MWh/unità monetaria)	16.680	645.881	0,0258

Energy intensity activities associated with activities in high climate impact sectors	2024 without China		
	Energy consumption	Net revenue	Energy intensity
Unit of Measure	MWh	Thousands of €	MWh/monetary UoM
Total energy consumption from activities in sector C and G (MWh/unità monetaria)	16.680	565.846	0,0295

Regarding the formula used in the calculation of the tables above, the numerator corresponds to the Group's share of energy consumption, while the denominator corresponds to the Group's share of net revenues in line with IFRS 15 "Revenue from Contracts with Customers". Given that the consolidated financial statements of the El.En. Group as at 31 December 2024 were drawn up by reclassifying the contribution of the Chinese industrial cutting division to the assets, liabilities and income statement result from *discontinued operations*, as per IAS/IFRS accounting standards, due to the ongoing negotiations for the sale of the division, according to IFRS5, and, therefore, their contribution is not included in the net revenue item but rather in the Group's energy consumption for the full year 2024, we performed two calculations: in the numerator, the Group's share of energy consumption was referred to, whereas in the denominator, we considered both the Group's net revenue share in line with IFRS 15 "Revenue from contracts with customers", as required by ESRS, and the revenue inclusive of the Chinese industrial cutting division, so that the consumption of all Group's subsidiaries is related to the latter's revenue.

## **E 1-6 Gross Scopes 1, 2, 3 and Total GHG emissions**

Direct and indirect GHG emissions associated with the Group's main consumption can be divided into three categories:

- direct emissions (Scope 1): greenhouse gas emissions due to direct fuel consumption by the Group (e.g. natural gas, diesel);
- indirect emissions (Scope 2): greenhouse gas emissions from electricity purchased or consumed by the Group.
- indirect emissions (Scope 3): greenhouse gas emissions generated along the Group's value chain, outside the direct operating boundaries.

These include, among others, emissions from the procurement of raw materials, production and transport of purchased goods and services, waste management, business travel, employees' travel and the use and end-of-life of products sold.

The data boundary is that of the consolidated financial statements and includes all subsidiaries. There were no significant changes in the scope compared to the previous year that would affect year-to-year comparability of issues. The variation in total GHG emissions is due to the inclusion of GHG scope 3 emissions, reported for the first time this year. There are no biogenic CO<sub>2</sub> emissions from biomass combustion or biodegradation separately from GHG Scope 1,2,3 emissions. There are no GHG emissions covered by regulated emissions trading schemes (e.g. ETS, Emission Trading Scheme).

		Retrospective				Milestones and target years			
GHG emissions	Unit of measure	Base year 2022	2023	2024	Delta % 2023-2024	2027	2030	2050	Annual % target / Base year
Scope 1 GHG emissions									
Gross Scope 1 GHG emissions	tCO2e	2.095	2.209	2.131	-4%	N/A	N/A	N/A	N/A
Percentage of Scope 1 GHG emissions from regulated emission trading schemes	%	-	-	-	0%	N/A	N/A	N/A	N/A
Scope 2 GHG emissions									
Gross location-based Scope 2 GHG emissions	tCO2e	2.710	2.733	2.656	-3%	-5%	-10%	N/A	-1,25%
Gross market-based Scope 2 GHG emissions	tCO2e	3.408	2.509	2.302	-8%	-30%	-50%	N/A	-6,25%
Significant scope 3 GHG emissions									
Gross Scope 3 GHG emissions	tCO2e	N/A	N/A	168.988	0%	N/A	N/A	N/A	N/A
1) Purchased goods and services	tCO2e	N/A	N/A	73.166	0%	N/A	N/A	N/A	N/A
2) Purchased capital goods (asset)	tCO2e	N/A	N/A	872	0%	N/A	N/A	N/A	N/A
3) Fuel and energy-related activities	tCO2e	N/A	N/A	558	0%	N/A	N/A	N/A	N/A
4) Upstream transportation and distribution	tCO2e	N/A	N/A	1.633	0%	N/A	N/A	N/A	N/A
5) Waste disposal and treatment	tCO2e	N/A	N/A	72	0%	N/A	N/A	N/A	N/A
6) Business travel (aircraft, train, ship, bus, other)	tCO2e	N/A	N/A	3.817	0%	N/A	N/A	N/A	N/A
7) Commuting (smart working and home-work commuting)	tCO2e	N/A	N/A	2.203	0%	N/A	N/A	N/A	N/A
9) Downstream transportation	tCO2e	N/A	N/A	38.041	0%	N/A	N/A	N/A	N/A
11) Use of sold products	tCO2e	N/A	N/A	48.225	0%	N/A	N/A	N/A	N/A
12) End-of-life treatment of sold products	tCO2e	N/A	N/A	401	0%	N/A	N/A	N/A	N/A
Total GHG Emissions									
Total GHG emissions (location-based)	tCO2e	4.805	4.943	173.775	3.416%*				
Total GHG emissions (market-based)	tCO2e	5.503	4.718	173.420	3.575%*				

\*It should be noted that the deviation is due to not counting Scope 3 emissions in 2023.

GHG	Unit of measure	Scope 1 emission	GWP reference
CO2	tCO2	2.113	Defra 2024
CH4	tCH4	3	Defra 2024
N2O	tN2O	16	Defra 2024

In 2024, the El.En. Group made a significant effort to collect and analyse all the data required for the calculation of indirect Scope 3 emissions, addressing the complexities of traceability and availability of information along the entire value chain. This commitment is a fundamental step towards greater awareness of environmental impact both at Group and individual company level. The data collected not only provide a clear view of the emissions generated, but also allow for the identification of the main areas of action to be taken to reduce the carbon footprint. All emission data were calculated from data available in the company and not from data obtained from suppliers or other partners along the value chain.

Our Scope 3 emissions represent 97% of our total emissions, amounting to 169,000 tonnes of CO<sub>2</sub>.

For the calculation of Scope 1 GHG emissions, we started from the actual consumption of natural gas derived from the bills received from the Group companies and the fuel consumption of the corporate fleet, and identified the actual litres for each type of fuel, derived from the summaries received or extracted from the portals of the various suppliers. For company cars, we considered 100 per cent of total consumption, while for mixed-use cars, 70% of total consumption was considered. The emission factors used in the calculation of GHG Scope 1 emissions are derived from the DEFRA 2024 tables. For the calculation of GHG emissions, Scope 2 emissions were calculated according to two separate calculation methods: the *“Location-based method”* and the *“Market-based method”*. The calculation for Scope 2 emissions started with actual electricity consumption from the bills received by Group companies.

The calculation of Scope 1 and Scope 2 emissions is compliant and in line with the GHG Protocol guidance.

The location-based method is based on average emission factors for regional, sub-national or national power generation. The Market-based method, on the other hand, is based on the CO<sub>2</sub> emissions emitted by energy suppliers from whom the company purchases, by contract, electricity, or on market-related factors. This method provides that renewable electricity purchased with Guarantee of Origin (GO) certificates or other contractual instruments certifying its renewable origin is assigned an emission factor of zero for scope 2, so this calculation method favours the El.En. Group's strategy of increasing the share of energy both consumed and produced from renewable sources. The results achieved in 2024 are a 32% reduction of GHG Scope 2 emissions according to the Market-Based methodology (this reduction is relative to the 2022-2024 trend), evidence of the Group's commitment to the strategy of increasing the share of energy both consumed and produced from renewable sources in recent years.

Different factors were used for the calculation of Scope 2 emissions, depending on the calculation method and the reference country. Specifically:

- For the location-based method, average emission factors relating to domestic power generation for the various countries of operation were used, as reported in the International Comparisons and EEA publication in the latest most updated version;
- For the market-based method, average emission factors from the European electricity market production for Italy, France and Germany were used, as reported in the document Residual Mix Results, Association of issuing bodies (AIB), 2022 and 2023, for 2023 and 2024, respectively. For the remaining countries, the same factors were applied as for the location-based method. For 2024, considering the location-based calculation method for Scope 2, Scope 1 and Scope 2 total 4,787 tCO<sub>2</sub>eq: 55% accounts for electricity consumption whereas the remaining 45% can be attributed to the other items.

In 2024, the Calenzano hub and its subsidiaries Ot-las, Quanta System, Asclepion and Lasit Iberica purchased electricity from renewable sources through contracts with their energy suppliers. Therefore, 39% of the electricity purchased during the fiscal year came from certified renewable sources.

The El.En. Group conducted an estimate of its Scope 3 emissions related to the value chain. This was done in accordance with the provisions of the Greenhouse Gas Protocol (GHG Protocol), one of the most recognised standards for measuring and reporting greenhouse gas emissions, the guidelines set out in ESRS 1, which provides detailed information on the

value chain, and ESRS E1, which provides detailed guidance on how to integrate environmental considerations into corporate reporting.

The metrics considered for estimating Scope 3 emissions include upstream emissions in the value chain and downstream emissions. Upstream emissions relate to purchased or acquired goods and services and are generally generated from the cradle to the customer. The eight upstream categories are:

1. The production of purchased or acquired goods and services, such as the extraction and processing of raw materials, electricity consumed by upstream activities and transport between suppliers. 2. The production of capital goods purchased or acquired by a company, such as equipment, machinery, buildings, structures and vehicles. 3. Fuel and energy-related activities, including the extraction, production and transport of fuels consumed by a company. This includes coal mining, petrol refining, natural gas transmission and distribution, and biofuel production. 4. The transport and distribution of products and services purchased or acquired by a company in vehicles and facilities not owned or operated by it. 5. The disposal and treatment by third parties of solid waste and wastewater generated in owned or controlled operations. 6. Employee travel for company-related activities in vehicles owned or operated by third parties, including planes, trains, buses and cars. 7. The commuting of employees between their homes and workplaces in vehicles owned or operated by other companies. 8. The operation of assets leased to the company.

Downstream emissions, on the other hand, include indirect greenhouse gas emissions related to the goods and services sold. These emissions occur after the product has been audited by the company. The seven types of downstream emissions are: 9. The transport and distribution of products sold to end consumers in vehicles and facilities not owned or controlled by the company. 10. The processing of products sold by third parties (such as producers) that require further processing, transformation or incorporation into another product before use by the final consumer, such as agricultural or chemical products. 11. The use of the products sold, such as the energy required for the use of ovens or cleaning tools. 12. The end-of-life treatment of products sold, including the various methods of waste disposal and treatment. 13. The operation of assets that the company leases to third parties. 14. Franchise management. 15. Investments, including items such as equity investments, bonds, fund management, and others. Among the fifteen metrics, the categories eight, ten, thirteen, fourteen and fifteen were found to be insignificant or not applicable and therefore not reported.

Of the fifteen categories of the GHG Protocol, the categories excluded because they were not relevant to the Group's business activities were: assets leased to the company, processing of products sold, downstream leased assets, franchising and investments. Scope 3 greenhouse gas emissions are calculated using actual data when available, combined with emission factors and sector average data for categories such as purchased goods, services and transport when direct data are not available. The use of sector average data based on emission factors introduces uncertainty, especially in areas where direct data collection is limited. The El.En Group is actively implementing new systems and processes to improve the collection of direct and indirect data.

The calculation methodology used is based on the multiplication between the "Activity Data", which quantifies the activity through a numerical value, and the corresponding "Emission Factor":

$$\text{GHG emission} = \text{Activity data} * \text{Emission factor}$$

where:

- GHG emission is the quantification of GHG emitted by the activity, expressed in terms of tCO<sub>2</sub> eq;
- Activity data is the quantity, generated or used, that describes the activity;
- Emission factor (EF) is the emission factor that can transform the quantity into the resulting GHG emission, expressed in CO<sub>2</sub> eq. emitted per unit of data.

In most cases, emission factors were retrieved using SimaPro software version 9.6.0.1, Ecoinvent database 3.10 according to the IPCC 2021 GWP 100a analysis method. Where the calculation of Scope 3 emissions is not based on point data, the estimates are nevertheless accurate and the data robust, and are subject to internal audits and analyses. However, it is believed that the calculation of these values can improve as the data are progressively refined. This process of evolution will extend over the coming years, as it implies a strengthening of collaboration with our supply chain, to ensure greater completeness and reliability of the information reported.

For the calculation of Scope 3 emissions, various emission factor sources and calculation methodologies were used. Specifically:

- For category 1 - purchased goods and services, the source used is the SimaPro software version 9.6.0.1 and the Supply Chain GHG Emissions Factors v1.2 EPA database and the data were obtained by extracting purchase notes from management systems;
- For category 2 - purchased capital goods, the source used is the SimaPro software version 9.6.0.1, and the data was obtained by extracting the masters of the assets within the management systems;
- For category 3 - fuel and energy activities and the sources used were SimaPro software version 9.6.0.1 (photovoltaics), DEFRA 2024 (fuel), Country specific electricity grid GHG emission factors 2024 (electricity) and DEFRA 2024 (gas) and data were extracted from the portals of the various suppliers (fuel, electricity and methane) and from readings registers (photovoltaic installations);
- For category 4 - Transport Up stream and the source used is the SimaPro software version 9.6.0.1 and the data were obtained by extracting the masters and bills within the management systems;
- For category 5 - Waste Disposal and Treatment, the source used was the SimaPro software version 9.6.0.1 and data was obtained from waste forms;
- For category 6 - Business travel (planes, trains, ships, buses, other) and the sources used were DEFRA 2024 (accommodations), Simapro Software (business travel) while data was obtained by extracting reports from management systems where present, otherwise extracting masters or receiving summary reports from suppliers;
- For category 7 - Commuting (smart working and home-work commuting) and the source used is DEFRA 2024, while data was obtained by extracting reports from management systems where present, otherwise by extracting masters or receiving summary reports from suppliers;
- For category 9 - Downstream transport and the source used is SimaPro software version 9.6.0.1 and we obtained the data from sales reports and some extractions from management systems;
- For category 11 - Use of products sold and the source used is ISPRA for Italy and Carbon footprint Ltd's GHG emissions factors for international grid electricity for other countries. We obtained the data from sales reports and some extractions from management systems
- For category 12 - End of life of products sold and the source used is the SimaPro software version 9.6.0.1 and we obtained the data from sales reports and some extractions from management systems.

To determine the significant indirect GHG emissions of Scope 3, we followed the following methodology:

- a. analysis of direct and indirect activities;
- b. identification of emissions;
- c. evaluation of magnitude, correction factors and significance;
- d. registration of non-significant and significant GHG emissions.

For the identification of significant Scope 3 GHG emissions, the sustainability department, assisted by the contact persons of each Group company, ensures that all management processes of the organisation are evaluated. Once identified, these activities must be transcribed into appropriate significance assessment models, assigning each activity its category according to the GHG Protocol definitions.

Once the GHG emissions for each Group company have been identified, the impact risk score is determined, according to the following criteria; the magnitude is assessed by considering the following variables: Low (score=1) for emissions below 2.5% of the total ton CO<sub>2</sub>eq tonnes generated by the organisation; Medium (score=2) for emissions between 2.5% and 10% of the total tonnes CO<sub>2</sub>eq generated by the organisation; High (score=3) for emissions above 10% of the total tonnes<sub>CO<sub>2</sub>eq</sub> generated by the organisation. The method of assessing the "magnitude" parameter coincides with the method of reporting emissions for the organisation when activity data (e.g. expressed in mass and energy) is readily available, otherwise if access to information is difficult, emissions are estimated by means of conversion factors of the activity data expressed in economic terms.

The level of influence is then assessed based on those aspects whose monitoring is covered by corporate policies, according to the following accounting policies: Low (score=1) for emissions from sources over which organisations have no/marginal management control; Medium (score=2) for emissions from sources subject to company policies, and over which organisations have indirect management control; High (score=3) for emissions from sources subject to company policies, and over which organisations have direct management control. Significance is then determined through the product of magnitude and level of influence. An emission category can be considered insignificant if both parameters are assigned a score = 1 and if its weight does not exceed 5% of the indirect emissions of the company and subsequently of the Group. The significance of the different categories was assessed but, for the sake of transparency, all categories were reported.

Below are the percentage impacts of Scope 3 emission categories:

Percentage of GHG Scope 3 calculated using primary data	Unit of measure	Value Chain Phases		
		Upstream	Direct	Downstream
1) Purchased goods and services	%	43%	0%	0%
2) Purchased capital goods (asset)	%	1%	0%	0%
3) Fuel and energy-related activities	%	0%	0%	0%
4) Upstream transportation and distribution	%	1%	0%	0%
5) Waste disposal and treatment	%	0%	0%	0%
6) Business travel (aircraft, train, ship, bus, other)	%	0%	2%	0%
7) Commuting	%	0%	1%	0%
9) Downstream transportation	%	0%	0%	23%
11) Use of sold products	%	0%	0%	29%
12) End-of-life treatment of sold products	%	0%	0%	0%

The intensity of GHG emissions (total GHG emissions in CO<sub>2</sub>eq tonnes compared to net revenues) is shown below. As the consolidated financial statements of the El.En. Group as at 31 December 2024 were prepared by reclassifying the contribution of the Chinese industrial cutting division into assets, liabilities and income statement result from *discontinued operations*, in accordance with accounting standards IAS/IFRS, due to the ongoing negotiations for the disposal of the division, in accordance with IFRS5 and therefore their revenues are not included in the Turnover 2024 table, as required by Taxonomy Regulation 852/2020. and their contribution is not re-included in the net revenue item. Please note that, for a better understanding of the intensity of GHG emissions in the representation of net revenue, we have included two columns: the total that considers the share of revenue from the Chinese industrial cutting division and the total that considers only the amount of the “net revenues” item.

GHG emissions intensity	Unit of measure	2023	2024 including Chinese industrial cutting division	2024 excluding Chinese industrial cutting division
Total GHG emissions (location-based)	tCO <sub>2</sub> e	4.943	173.775	173.775
Total GHG emissions (market-based)	tCO <sub>2</sub> e	4.718	173.420	173.420
<b>Net Revenue</b>	Thousands of €	-	645.881	565.846
GHG Intensity based on net revenue (location-based) (GHG emissions/net revenue)	tCO <sub>2</sub> e/thousands of €	-	0,269	0,307
GHG Intensity based on net revenue (market-based) (GHG emissions/net revenue)	tCO <sub>2</sub> e/thousands of €	-	0,269	0,306

COUNTRY	Unit of measure	Scope 1	Scope 2, loc-based	Scope 2, mar-based	Scope 3 - 1 Purchased goods and services	Scope 3 - 2 Purchased capital goods (asset)	Scope 3 - 3 Fuel and energy-related activities	Scope 3 - 4 Upstream transportation and distribution	Scope 3 - 5 Waste disposal and treatment	Scope 3 - 6 Business travel (aircraft, train, ship, bus, other)	Scope 3 - 7 Commuting	Scope 3 - 9 Downstream transportation	Scope 3 - 11 Use of sold products	Scope 3 - 12 End-of-life treatment of sold products
Italy	tCO2e	1.592	1.205	968	50.794	788	407	1.022	39	1.373	1.213	17.707	9.373	201
France	tCO2e	52	1	-	-	1	13	-	-	16	2	4	-	-
Germany	tCO2e	243	135	18	9.376	25	60	193	9	220	100	552	1.197	7
Spain	tCO2e	9	1	-	-	1	3	-	-	7	4	-	-	-
Poland	tCO2e	64	62	62	-	-	14	-	-	5	11	-	-	-
UK	tCO2e	4	1	1	-	-	1	-	-	7	1	-	-	-
Japan	tCO2e	27	61	61	9	2	8	-	4	85	6	-	8	-
China	tCO2e	47	1.188	1.188	12.726	54	17	407	21	1.987	825	19.778	37.646	193
Brasil	tCO2e	92	4	4	260	1	35	11	-	118	41	-	-	-
<b>Total</b>	<b>tCO2e</b>	<b>2.131</b>	<b>2.656</b>	<b>2.302</b>	<b>73.166</b>	<b>872</b>	<b>558</b>	<b>1.633</b>	<b>72</b>	<b>3.817</b>	<b>2.203</b>	<b>38.041</b>	<b>48.225</b>	<b>401</b>

DIVISION	Unit of measure	Scope 1	Scope 2, loc-based	Scope 2, mar-based	Scope 3 - 1 Purchased goods and services	Scope 3 - 2 Purchased capital goods (asset)	Scope 3 - 3 Fuel and energy-related activities	Scope 3 - 4 Upstream transportation and distribution	Scope 3 - 5 Waste disposal and treatment	Scope 3 - 6 Business travel (aircraft, train, ship, bus, other)	Scope 3 - 7 Commuting	Scope 3 - 9 Downstream transportation	Scope 3 - 11 Use of sold products	Scope 3 - 12 End-of-life treatment of sold products
INDUSTRIAL	tCO2e	723	1.859	2.139	31.844	185	203	789	28	2.619	1.249	31.722	43.721	296
MEDICAL	tCO2e	1.408	797	163	41.322	687	355	844	44	1.198	954	6.318	4.504	105
<b>Total</b>	<b>tCO2e</b>	<b>2.131</b>	<b>2.656</b>	<b>2.302</b>	<b>73.166</b>	<b>872</b>	<b>558</b>	<b>1.633</b>	<b>72</b>	<b>3.817</b>	<b>2.203</b>	<b>38.041</b>	<b>48.225</b>	<b>401</b>

## E.2 Pollution

### IRO-1 - Description of the processes to identify and assess material pollution-related impacts, risks and opportunities

For the identification of pollution-related impacts, risks and opportunities, please refer to the IRO section of the "General Information" section. With specific reference to ESRS E2, the El.En. Group's double materiality analysis identified one material impact, no risks and no opportunities, which can be found in the table in the previous paragraph "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

### E2-1 - Policies related to pollution

The Group has adopted an Environmental Policy with the aim of reducing the pollution-related impacts that have been identified. These impacts are the possibility that Group companies, in their business activities, may unintentionally cause water contamination: this impact was deemed not material. The lack of eco-design of products, which could lead the organisation not to improve the circularity of products, their energy performance and not to improve other aspects of environmental sustainability (e.g. increase in the use of recycled materials, decrease in the use of substances of concern, etc.), resulting in an environmental impact related to the raw materials and production processes in place: this impact is the only material detected within the double materiality analysis. The El.En Group's Environmental Policy calls for attention to be paid to the management of waste produced, the impacts to the risks and opportunities associated with the possible use of substances that pollute the environment and human health; the pollutants are those covered by the RoHS and Reach Directives. In particular, the Policy requires for *own operations* the promotion, substitution and/or reduction in the use of substances of concern and the activation of procedures leading to the gradual abandonment, where possible, of substances of very high concern, particularly in the case of uses that are not essential for the Group. Finally, the policy calls for preventing, monitoring and continuously updating procedures governing the use of substances of concern for the prevention and control of pollution and for the protection of occupational health and safety. The results of any reports to the competent authorities are also included in these systems for preventing, monitoring and updating procedures. The Policy is periodically reviewed by management in order to update it if new commitments need to be incorporated or if it is assessed that it is no longer appropriate or up-to-date. It is specified that there are no references to regulations or initiatives of third parties that the Group undertakes to respect through the implementation of the Policy. The Environmental Policy has been transposed by the Group's subsidiaries, translated if necessary into local languages and sent to all employees. The Policy has been approved by the Board of Directors, which is responsible for monitoring and implementing the policy. The policy is also available to all Group employees on the company intranet and/or noticeboards as well as to all stakeholders on the institutional website at [www.elengroup.com](http://www.elengroup.com) in the Governance/Ethics, integrity and compliance section. The Policy applies to all El.En. Group companies and all collaborators, as well as anyone acting on behalf of these companies. To date, no feedback has been received from stakeholders on the above aspects.

### E2-2 - E2-3 Pollution-related actions, resources and targets

Currently, the El.En. Group has not yet defined specific actions and targets aimed at curbing pollution, but plans to identify and define them starting from next year. This is because having identified indirect impacts, the Group needs to understand the implications of its business relationships, where indirect impacts actually occur and what actions are most effective in mitigating them. It is specified that to date the Group has not implemented processes to evaluate the effectiveness of policies and actions. All Group companies that purchase products containing substances of concern comply with the relevant regulations to prevent and control all types of pollution and the health and safety of workers.

During 2024, the Group analysed the results of the analyses carried out for the alignment to the *Taxonomy* Regulation. With the aim of filling the *gaps* highlighted by this analysis, the actions already undertaken in some Group companies were considered, especially with regard to the progressive elimination of harmful materials or substances, compliance with operational regulations such as the adoption of Best Available Techniques, and adherence to the 'Do No Significant Harm' (DNSH) criteria for pollution prevention and reduction. Interviews and in-depth investigations revealed that the

Organisation has taken some steps towards pollution reduction, but these efforts need to be formalised and better addressed through a clear and measurable strategic plan. In the coming years, the aim will therefore be to transform these actions into tangible and monitorable objectives, and also to define new initiatives that can contribute effectively to curbing pollution.

## **E.4 Biodiversity and ecosystems**

### **Disclosure obligation related to SBM-3 - Material impacts, risks and opportunities and their interaction with strategy and business model**

For the identification of impacts, risks and opportunities related to biodiversity and ecosystems, please refer to section SBM-3 of the "General Information" section. With specific reference to ESRS E4, the El.En. Group's double materiality analysis identified some relevant impacts that can be found in the table in the previous paragraph "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

Biodiversity-related impacts occur along the value chain; therefore, there are no relevant company sites for biodiversity-related impacts, nor activities of *own operations* that adversely affect sensitive areas. The Group, therefore, did not identify any significant negative impacts with regard to soil degradation.

### **IRO-1 - Description of processes to identify and assess material biodiversity and ecosystem-related impacts, risks and opportunities**

The El.En. Group identifies biodiversity-related impacts, risks and opportunities by taking into account the analysis of the context in which the Group is active and by listening to both external and internal stakeholders (the latter, through the performance of their activities, manage the relationship with external stakeholders and thus know the potential impacts, risks and opportunities by which they could be affected or could influence the organisation). In identifying impacts, the Group takes into account the external context in which it is active, including its business activities and relationships, while the definition of risks and opportunities considers how these may arise from the impacts generated by the Group, i.e. the existence of dependencies on natural and social resources as sources of potential positive and/or negative financial effects. Please refer to the section on ESRS 2 for a description of how biodiversity dependencies are identified and assessed, including the criteria applied, biodiversity-related physical and transitional opportunities and risks, and systemic risks. The Group did not consult with the communities concerned. An impact related to biodiversity and ecosystems has been identified in the Group's procurement practices, particularly with regard to the purchase of raw materials, which could lead to an indirect negative impact on local communities in the countries where the extraction of these materials takes place, as well as on the biodiversity of these territories. The Group has identified and assessed dependencies on biodiversity, ecosystems and related services at its sites and along the upstream and downstream value chain in raw materials, processes and infrastructure.

Systemic risks were not taken into account and consultations with affected communities were not conducted. Since we have not yet developed supply chain monitoring that takes into account the Group's indirect impacts on biodiversity and ecosystems, and consultations with affected communities on sustainability assessments of shared biological resources and ecosystems have not been conducted, we do not currently have any mitigation measures. In the double materiality analysis conducted by the El.En. Group, no significant risks or opportunities related to biodiversity and ecosystems were identified. The El.En. Group has not used the analysis of biodiversity and ecosystem scenarios to guide its identification and assessment of relevant risks and opportunities in the short, medium and long term. Physical and transitional risks were assessed separately through scenario analysis only as far as climate risks are concerned: for further details, see ESRS 2 - SBM 3 in this document.

None of the El.En. Group's sites are located within biodiversity-sensitive areas, so the Group's activities do not cause the deterioration of natural habitats and habitats of species or disturb species for which a protected area has been designated. The El.En. Group found that there is no need to implement biodiversity mitigation measures.

## **E4-2 - Policies related to biodiversity and ecosystems**

With reference to its Environmental Policy, the El.En. Group takes into consideration the impacts, dependencies, risks and opportunities on biodiversity and ecosystems for its operations and is committed to assessing, together with its supply chain, the relevant impacts identified on the local communities present in the countries where the extraction of the raw materials procured takes place, as well as the impact on the biodiversity of these territories. The Group noted a material impact in its procurement practices, particularly with regard to the purchase of raw materials, as the extraction of these materials could have a negative impact on the biodiversity of these territories. Also within the Environmental Policy, it is required to assess, where possible, together with its supply chain, the possible impacts on local communities in the countries where the extraction of the raw materials supplied takes place, as well as the impact on the biodiversity of these territories. The Group is aware that it depends on raw materials for its business and that their extraction impacts on biodiversity, which is why it is committed to evaluating alternatives wherever possible. It is also committed to assessing and monitoring its supply chain so that it pursues a responsible use of natural resources, with targets to reduce environmental impact. While the policy contains commitments to reduce impacts on ecosystem services and dependencies on them, it does not include or address specific aspects related to: (i) drivers of direct impacts on biodiversity loss (climate change, land use change - e.g. soil artificialisation, freshwater use change and sea use change, direct exploitation, invasive exotic species, pollution); (ii) impacts on the status of species (population size and global extinction risk of a species); (iii) impacts of the company on the extent and condition of ecosystems, including through land degradation, desertification and soil sealing. The Environmental Policy addresses relevant (indirect) impacts related to biodiversity and ecosystems, related to the dependence on raw materials needed for the production of laser device products and components, and aims to facilitate the traceability of products, components and raw materials with relevant, actual or potential impacts on biodiversity and ecosystems along the value chain, to manage supply-related impacts and the social consequences of biodiversity-related impacts. The Policy is periodically reviewed by management in order to update it if new commitments need to be incorporated or if it is assessed that it is no longer appropriate or up-to-date. The Environmental Policy, approved by the Board of Directors of parent company El.En. S.p.A., which is responsible for monitoring and implementing this policy, has been transposed by the Group's subsidiaries, translated if necessary into local languages and sent to all employees. Within the Policy, there are no references to regulations or initiatives of third parties that the company is committed to complying with through the implementation of the policy. The Policy is available to all Group employees on the company intranet and/or noticeboards as well as on the corporate website at [www.elengroup.com](http://www.elengroup.com) in the Governance/Ethics, Integrity and Compliance section. The Policy applies to all El.En. Group companies and all collaborators, as well as anyone acting on behalf of these companies.

The Policy applies to all Group sites, which are not located in biodiversity-sensitive areas. No aspects relating to sustainable agricultural/land use policies or practices, sustainable use of the sea/oceans and policies aimed at facing deforestation have been addressed in the document.

## **E4-3 - Actions and resources related to biodiversity and ecosystems**

At present, the Group does not carry out specific actions related to the protection of biodiversity and ecosystems and, consequently, does not allocate resources for their implementation. This choice is motivated by the results of the analyses conducted, which did not reveal significant impacts, risks and opportunities related to biodiversity in the Group's operations. In particular, the evaluations carried out indicated that the impact of our organisation on this aspect is limited and indirect in nature.

As early as next year, the Group will be committed to making use of the platform that has been chosen to support the strengthening of the supply chain monitoring procedure; to reinforcing the monitoring of its supply chain in order to guarantee greater control over indirect environmental impacts; and to carefully monitoring the situation. Furthermore, it will consider taking specific initiatives if new risks or significant critical issues emerge in the future.

## **E4-4 - Targets related to biodiversity and ecosystems**

At present, the Group has not identified specific targets related to biodiversity and ecosystems. The Group's operating sites are not located within biodiversity-sensitive areas, and the double materiality analysis performed did not reveal any significant risks related to these aspects. The only impact noted was of an indirect nature and mainly concerned the

need to strengthen supply chain monitoring in order to ensure greater control over the environmental effects of procurement activities. The Group will continue to closely monitor the evolution of these issues, with the aim of promptly identifying any new impacts, risks and opportunities that may emerge in the coming years. Should future analyses reveal significant elements that have not been detected to date, the organisation will consider setting specific targets and concrete measures to protect biodiversity and ecosystems.

## **E.5 Resource use and circular economy**

### **IRO-1 - Description of the processes to identify and assess material resource use and circular economy-related impacts, risks and opportunities**

For the identification of impacts, risks and opportunities related to resource use and circular economy, please refer to the IRO section under "General Information". With specific reference to ESRS E5, the El.En. Group's double materiality analysis identified some material impacts and a medium-to-long-term materiality risk stemming from the possibility of the Group experiencing difficulties in obtaining raw materials, due to the scarcity of resources, political or economic unrest, or changes throughout the supply chain. The possible negative impacts relevant to the El.En. are the generation of waste, environmental safety related to the quality and safety of the products and services offered, the failure to develop circular economy policies, the failure to eco-design, and the failure to monitor technological innovation that can offer more competitive and sustainable solutions; positive impacts have also been noted in contributing to the scientific development of the community through the research and development of innovative and efficient products, the reduction of the environmental impact for the processing carried out with laser systems in the industrial (and restoration) sector, which allow minimising waste, not generating fumes containing chemical additives and eliminating the use of glues, inks or solvents within the production processes, and the possibility of contributing to social and economic development by promoting *the principles of sustainable development* for its supply chain. For further details, please refer to the elements in the table in the previous section "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

### **E5-1 - Policies related to resource use and the circular economy**

With reference to its Environmental Policy, the Group takes into account and monitors relevant impacts, risks and opportunities related to resource use and the circular economy in the Group's operations and along the value chain, as identified in the double materiality analysis.

In particular, the Group undertakes to:

- Promote a process so that waste from repair, upgrading and remanufacturing activities is, where possible, reused, recycled or disposed of, in the latter case in accordance with the sorting and/or disposal procedure that follows the destination of the waste;
- Pursue separate waste collection with a constant focus on the reuse and recycling of materials;
- Use means and materials that comply with current regulations and which are, where possible, energy-efficient, environmentally friendly and recyclable;
- Promote policies that lead, where possible, to the progressive substitution of the use of virgin resources, with the consequent increase in the use of recycled resources, especially on packaging and the sourcing, where possible, of renewable resources;
- Encourage understanding the environmental impact of products and services throughout their life cycle, with the aim of proposing increasingly environmentally friendly solutions to the market, making improvements in product "environmental performance" a stimulus to innovation and a competitive advantage for the Group;
- Adopt "circular economy" concepts at the product design stage to favour solutions that make resources that would otherwise be destined for waste available again;

- Ascertain and monitor that its supply chain pursues responsible use of natural resources, with targets to reduce the environmental impact or through defined improvement paths, providing products and adopting energy-efficient processes.

The Environmental Policy, approved by the Board of Directors of parent company El.En. S.p.A., which is responsible for monitoring and implementing this policy, has been transposed by the Group's subsidiaries, translated if necessary into local languages and sent to all employees. The Policy is also available to all Group employees on the company intranet and/or noticeboards as well as on the corporate website at [www.elengroup.com](http://www.elengroup.com) in the Governance/Ethics, Integrity and Compliance section. The Policy applies to all El.En. Group companies and all collaborators, as well as anyone acting on behalf of these companies. Within the Policy, there are no references to regulations or initiatives of third parties that the company is committed to complying with through the implementation of the policy. The commitments referred to in the policy are related to the targets outlined in the Group Sustainability Plan, and monitoring of the actions takes place at least annually. The Policy is periodically reviewed by management in order to update it if new commitments need to be incorporated or if it is assessed that it is no longer appropriate or up-to-date.

The El.En. Group takes a proactive approach to waste management, in line with the EU waste hierarchy, with a focus on improving recycling. Therefore, also within the Sustainability Plan we find objectives related to the optimisation of waste collection and the improvement of the composition of *packaging* reducing the use of plastic by favouring more sustainable materials, such as recycled paper and cardboard. The aim is to maximise material recovery, reducing environmental impact and promoting a circular economy.

## E5-2 - Actions and resources related to resource use and circular economy

In recent years, the El.En. Group has promoted and implemented initiatives to improve the circular economy and resource utilisation. In particular, the following actions, whose time horizons are defined in the Group Sustainability Plan, were carried out in the course of 2024:

### Reuse and recycling of packaging materials:

- Use packaging materials made of recycled or compostable paper;
- Reuse packaging materials;
- Replace packaging made of non-recycled materials with packaging that uses a higher percentage of recycled materials;
- Use packaging materials made of recycled or compostable paper.

As early as in the previous fiscal year, parent company El.En. had initiated a project aimed at banning plastic packaging in favour of recycled paper for the shipment of spare parts, introducing at the packing station two machines for the production of recycled paper padding. In early 2024, a third cardboard shredding machine was purchased and put into operation, dedicated to the reuse of secondary cardboard packaging from external players. Specifically, resources within the logistics area reuse the processed secondary packaging for use in the packaging of spare parts.. Turning used cardboard into packaging material has innumerable advantages: it gives new life to cardboard that would previously have ended up in disposal, frees up storage space occupied by used cardboard, and reduces disposal costs. Completely eliminating plastic from the packaging of spare parts is an excellent result in terms of sustainability and circularity (only some special packaging for particular materials remains in place to avoid non-compliance). This is the beginning of a path that will see us committed in the coming years to increasingly circular solutions at all Group companies.

During 2024, parent company El.En. and its subsidiaries Deka Mela, Esthelogue and Quanta System activated a process of analysis of the type of packaging used (to be concluded presumably by the end of 2025, and will also include the other Group companies), identifying for each item both the presence of possible certifications and the percentage of recycled material, if any.

With reference to its commitment to careful resource management, from responsible sourcing to utilisation, the El.En. Group will adopt supply chain monitoring to ensure compliance with ESG principles throughout the supply chain. As a matter of fact, suppliers will be selected through an evaluation process that will also include checking compliance with

environmental and social standards, and will verify commitment to responsible practices such as reducing the environmental impact of incoming materials and services.

Packaging:

- Implement actions to optimise communication on product packaging, including more detailed labels, recognisable environmental symbols and information messages to make proper disposal by consumers easier.

In the course of 2022, It. Legislative Decree no. 152 of 3 April 2006 on the mandatory environmental labelling of packaging came into force; consequently, all products that do not comply with the new requirements and that were already on the market or labelled on 1 January 2023 can only be marketed until stocks are exhausted. The It. Legislative Decree of 3 September 2020 no. 116 stipulates that all packaging must be “appropriately labelled in accordance with the modalities established by the applicable UNI technical standards and in compliance with the determinations adopted by the Commission of the European Union, in order to make it easier to collect, reuse, recover and recycle packaging, as well as providing consumers with correct information on the final destinations of packaging. Producers are also obliged to indicate, for packaging identification and classification purposes, the nature of the packaging materials used, based on Commission Decision 97/129/EC. Although the Ministry of Ecological Transition and the Ministry of Health have recognised medical device packaging as exempt from environmental labelling requirements, parent company El.En. and its subsidiary Dekamela S.r.l. have decided to pursue environmental labelling requirements immediately in order to align with the European vision and carry forward their sustainability projects set out in the Plan. El.En. and Dekamela started the project last year, setting up the actions related to the pursuit of compliance with the regulatory requirements for the environmental labelling of packaging. After taking a census of the packaging materials used and those coded in the product folders for all systems, packaging material suppliers were asked to identify within a database, the material of which the packaging was made. During 2024, the implementation work continued and was completed, with all labels being created and the information included in the labelling plans of all user manuals for both industrial and medical systems.

During 2024, the subsidiary Asa Laser also started and completed the project of implementing environmental labelling of packaging. In ASA beforehand, each type of packaging was associated with the disposal symbol, as per the EU decision. When the outer label is printed, a QR code is affixed to it, which links to a company web page where all the types of packaging used and their disposal symbols, including materials, are indicated. All the recipient of the packaging has to do is frame the QR-code to enter the page with the disposal instructions.

The actions just described contribute to the achievement of the commitments contained in the Environmental Policy, which calls for the progressive substitution of the use of virgin resources, with the consequent increase in the use of recycled resources and the use, especially on packaging and procurement, where possible, of renewable resources.

At present, no specific financial resources are allocated beyond those already earmarked within the framework of ordinary management activities.

### E5-3 - Targets related to resource use and circular economy

The following is a brief description of the objectives set by the El.En. Group, all of which are voluntary in nature, related to the use of resources and the circular economy, and whose degree of prioritisation is defined by the order in which they are set out:

E5 - CIRCULAR ECONOMY				
Objectives	Targets	Deadline	2024 results	Scope
<b>WASTE</b> <ul style="list-style-type: none"> <li>Improve the treatment and recovery process of collected waste;</li> <li>Increase information on the correct disposal of laser devices and device packaging.</li> </ul>	<ul style="list-style-type: none"> <li>Increase the share of waste sent for recycling to at least 35% of the total waste sent for recovery;</li> <li>Include more detailed information on the composition of system packaging in the manuals to facilitate proper disposal by customers. By the plan's end, review the manuals and include information on the composition of the packaging for at least 60% of systems sold.</li> </ul>	2027  2027	<p>In 2024, the share of waste intended for recycling is 29% of the total waste sent for recovery.</p> <p>El.En. has completed the project relating to the environmental labelling of packaging by including the information on the composition of the packaging in the manuals of both medical and industrial systems.</p> <p>Asa completed the project relating to the environmental labelling of packaging by including a QR code that links to a webpage which indicates the types of packaging used and the related disposal symbols, including materials.</p>	Medical production companies
<b>CIRCULAR ECONOMY</b> <ul style="list-style-type: none"> <li>Promote circular economy studies and initiatives, both in-house and in collaboration with universities and research centres, to identify possible actions to reduce the organisation's environmental impact or to use raw or secondary materials with a lower environmental impact.</li> </ul>	<ul style="list-style-type: none"> <li>Identify the activities that are eligible for the fourth objective of the European Taxonomy.</li> <li>Monitor the packaging purchased by all Group companies, with specific focus on certifications and on the percentage of recycled material. Implement initiatives aiming to increase the percentage share of recycled material in the packaging, promoting sustainable practices all along the procurement chain, to guarantee that all Group companies use more sustainable packaging by the end of the Plan.</li> </ul>	2024  2027	<p>Completed the Gap Analysis to identify within the eligible activities the actions to be taken so that the activities can be, in the coming years, 'aligned' for the fourth "Circular Economy" objective of the European Taxonomy.</p> <p>El.En. and the subsidiaries Deka Mela, Esthelogue and Quanta System have launched the packaging composition monitoring project.</p>	Group

The El.En. Group has identified specific objectives related to the use of resources and the circular economy, in line with its commitment to embark on a path towards more sustainable resource management and the reduction of environmental impact throughout the product life cycle. The targets are included in the Sustainability Plan 2023 - 2027 (with 2022 as the base year from which progress is measured) developed by the Sustainability Division, reviewed by the Control and Risk, Related Party Transactions and Sustainability Committee, and approved by the Management and Board of Directors of parent company El.En. S.p.A. These objectives were adopted by the Group in support of its Environmental Policy and in the areas of resource use and circular economy to address relevant impacts, risks and opportunities. In order to define the targets, which are not based on firm scientific data, an analysis of the waste produced was carried out to identify its composition and possible improvements, and monitoring of the percentage of recycled material in the packaging began. Significant assumptions concerned the availability of recycled materials and regulatory developments. The El.En. Group has identified as an objective related to the circular economy analysing the composition of packaging and increasing the percentage of recycled packaging by the end of the Plan. This objective is linked to the commitments adopted in the Environmental Policy to use means and materials that comply with current regulations and that are, where possible, low-consumption, low environmental impact and recyclable, to the commitment to promote policies that lead, where possible, to the gradual substitution of the use of virgin resources, with the consequent increase in both the use of recycled resources, especially on packaging and procurement, and of renewable resources; finally, a commitment to monitoring that its supply chain pursues a responsible use of natural resources, with objectives to reduce environmental impact or through defined improvement paths, providing products

and adopting energy-efficient processes. Once the entire composition of the packaging is identified for each Group company, the objective will become to identify improvement actions to make packaging more sustainable, gradually increasing the percentage of recycled content or replacing certain materials, through collaboration with suppliers, to improve the recyclability of products by making packaging easily separable and therefore more recyclable and trying to use mono-materials as much as possible, and to demonstrate a commitment to sustainability by trying to source certified materials wherever possible to reduce the overall environmental impact.

The packaging monitoring objective also aims to align the Group's activities with Activity 5.3 - Circular Economy of the European Taxonomy, particularly with respect to the requirements for primary and secondary packaging. According to these criteria, the packaging must consist of at least 65% recycled material. In the case of paper or cardboard packaging, the remaining primary raw material must be certified by recognised systems such as the Forest Stewardship Council (FSC) or the Programme for the Endorsement of Forest Certification Schemes (PEFC). Plastic packaging must only be made from mono-materials without coatings and without the use of halogen-containing polymers. This monitoring therefore allows us to start a path towards alignment with the Taxonomy criteria, improving the sustainability and transparency of our supply chain.

The El.En. Group has identified as a waste-related goal to increase the share of waste sent for recycling out of the total waste sent for recovery, which this year stands at 29%.

This objective ties in with the commitments adopted in the Environmental Policy to promote a process so that waste from repair, upgrading and remanufacturing activities is, where possible, reused, recycled or disposed of: in the latter case according to the sorting and/or disposal procedure that follows the destination of the waste, in order to pursue a separate collection constantly attentive to the reuse and recycling of materials.

This goal is very important as achieving it means participating in increasing the rate of circular utilisation of materials, as more volumes sent for recycling mean more materials re-entering production cycles as secondary materials: this directly contributes to increasing the rate of circular utilisation by reducing dependence on virgin raw materials. In addition, the use of primary raw materials is reduced as the increased use of recycled materials makes it possible to reduce their purchase and extraction. Implementing efficient waste collection and treatment systems supports compliance with European waste regulations and demonstrates a concrete commitment to sustainability on the part of the Group. This objective in the waste hierarchy refers to the recycling phase.

A further waste-related objective is to include more detailed information on the composition of the systems' packaging for easier proper disposal by customers.

This objective goes hand in hand with the commitments adopted in the Policy to pursue a constant focus on the reuse and recycling of materials and to encourage an understanding of the environmental impact of products and services throughout their life cycle, with the aim of proposing increasingly environmentally friendly solutions to the market.

By the end of the plan, the goal is for medical manufacturing companies to include packaging composition information for at least 60% of the systems sold. For the time being, the goal has been achieved by El.En. S.p.A., Deka Mela S.r.l. and ASA Laser S.r.l. The El.En. Group wants to increase information on the end-of-life of packaging because providing detailed instructions for proper disposal helps to ensure that packaging can be easily recovered and recycled; detailing the disposal of packaging also helps to increase the recycling of materials, stimulating a higher percentage of recycled materials in production cycles and increasing the rate of circular use. In addition to improving recycling, packaging life-cycle optimisation practices help educate consumers to maximise packaging recovery and recycling, reducing environmental impact. This objective in the waste hierarchy refers to the disposal phase.

Within the objectives related to the circular economy, the El.En. Group also included the objective of identifying activities eligible for the fourth objective of the European Taxonomy (which concerns the circular economy); this objective was achieved by 2024 and in the coming years the Group will begin to implement the necessary actions so that the identified activities can be aligned with the requirements of the Taxonomy (and will include these objectives within the Plan).

In providing the target information, the following was taken into account: the production phase - increasing the use of recycled or easily recyclable materials to minimise environmental impact; the use phase - increasing reusable or environmentally friendly packaging and promoting proper use and disposal by consumers; the end-of-life phase - encouraging recycling and reducing the share of waste going to disposal.

Please note that last year, in the Sustainability Plan 2023 – 2027, a target of maintaining the share of waste sent for recovery between 80% and 95% was included in the “waste” section, but this target was removed: the Board of Directors

approved the changes reported in the Sustainability Plan. The reason for the elimination of the target lies in the fact that, in some fiscal years, contingencies may occur that could cause the reported percentages to fluctuate without the Group's waste management activities having ceased. We therefore considered it significant to focus on the objective of increasing the percentage of recycled waste out of total recovered waste, described above.

Please note that within the 2023 – 2027 Sustainability Plan, in the “circular economy” section, the objective related to monitoring the composition of packaging and increasing the percentage of recycled material within it has been added; the Board of Directors approved the changes reported in the Sustainability Plan. The target was added as we undertook packaging monitoring (presence of recycled materials, % recycled, presence of certifications) for some Group companies in 2024. As a matter of fact, achieving at least 65% recycled packaging is one of the requirements to align the activities identified as 'Spare parts activities' (EC 5.2) and 'Sale of second-hand goods' (EC 5.4). Since the activity has started and will continue in the coming years, we decided to add it to our agenda.

It should be noted that stakeholders were not involved in the definition of the objectives. In providing target information, the production, use and end-of-life phase of the product was taken into account. For the remaining objectives, there were no changes in objectives and metrics or methodologies for measuring objectives, nor significant assumptions, limitations, sources and processes for data collection within the defined time horizon. Performance against targets communicated in the previous reporting period, including information on how targets were monitored and reviewed and the metrics used, and on progress, is in line with what was initially planned.

## E5-4 - Resource inflows

The Group includes manufacturing companies serving the medical and industrial sectors and trading companies for the medical and industrial markets. The specifications of the components of our systems are set by our technical departments and, depending on our stringent requirements, the components can be produced in-house, manufactured to our specifications by qualified external suppliers or purchased from a catalogue. The simplest stages of component assembly and processing can be carried out either in-house or externally by relying on third-party companies. The Group's own supplies mainly concern components and accessories for production (technical accessories, critical components, industrial accessories, etc.); other purchase categories may include office products, software and IT products, and shipping packaging.

Regarding the materials used, organic materials come exclusively from the “packaging” category and refer to wooden crates. The latter represented only 5% of the Group's total procurement weight, totalling 472 tonnes for the reporting period.

For the calculation, we divided the resource inflows of the different subsidiaries into three groups: reporting of procurement in 100 per cent kg, reporting of procurement in 100 per cent currency, and reporting of procurement in both kg and currency.

For the companies that had expressed supply in kg, no processing was necessary. For companies that reported supplies in both kg and currency, total kg were estimated based on available kg, multiplied by the ratio of total supply expenditure to available kg expenditure. Finally, for the companies that expressed their procurement in currency, an average weight in kg/USD was used from the group average for each procurement category (raw materials, packaging, chemicals, gases). To date, the Group has not gathered evidence that biological materials with a certified sustainable supply chain are present and that no reused or recycled secondary components or secondary intermediate materials are used.

	<b>Tonnes</b>	<b>%</b>
<b>Technical Products and Materials</b>	9.658	95%
<b>Biological products and materials</b>	472	5%
<b>TOTAL</b>	<b>10.130</b>	

## E5-5 - Resource outflows

The Group's systems are designed for high durability, facilitating the repair and replacement of components to extend their life cycle. The durability, reusability, reparability and reconditioning of our products are supported by the service department, which works daily to ensure the longevity of the products and simplify their maintenance and reuse. Packaging is also designed to minimise clutter and reduce the use of materials, favouring cardboard and wood solutions, which are easily recyclable and come from responsible sources. The assumption is that the use of cardboard and wood reduces environmental impact compared to plastic alternatives, based on market and LCA data.

The company is committed to identifying strategies to reduce the environmental impact of its operations and favouring, where possible, the use of raw and secondary materials with a lower environmental impact. We continuously support Research and Development to ensure constant technological innovation in our products, improving existing ones, expanding their applications, and providing technologically advanced solutions in all areas of use. The Group is committed to investing annually in research and development to advance scientific knowledge and improve the performance of its products.

In the industrial sector, work performed with the Group's laser systems is highly significant in terms of reducing environmental impact due to a series of features that allow minimising waste, not generating fumes containing chemical additives and eliminating the use of glues, inks or solvents within the production processes. Machining performed with laser cutting systems instantly vaporise the material on which they act, making clean cuts in the material without producing swarf or other processing waste, while the marking systems allow for perforations or selective removal of thickness, reducing waste. In the field of conservation for the restoration of works of art, the Group's lasers enable effective conservation processes that respect artistic artefacts, reduce the use of chemicals and ensure higher operator safety.

The average lifetime of our laser devices is set between 5 years and 10 years, in line with the industry average for laser devices. These estimates were determined by taking into account the following factors: component specifications and historical data, post-production data on similar devices, including the history of known failures and servicing performed, available literature on similar products on the market, and sales and marketing evaluations. Associated with the sale of systems are also the after-sales service activities, indispensable support for the installation and maintenance of laser systems, for the management of spare parts, consumables and for technical assistance. Currently, the Group does not have an established scoring system for the reparability of products. However, the design of our products follows principles of durability and ease of repair, supported by our service department, which guarantees service and reconditioning to extend their life cycle.

The El.En Group conducted its Scope 3 value chain emissions analysis, including the stages of the value chain that are indirectly influenced by its activities, including the procurement of materials and packaging used for the manufacture and distribution of laser products. 2024 was the first year in which we started reporting on indirect emissions, and from next year we will identify actions to be taken in order to reduce the environmental impact of our products and packaging, thus promoting sustainability. The recyclable content rate of products and packaging is zero. In 2024, the Group produced 837 tonnes of waste, of which 593 tonnes (71%) was non-hazardous waste diverted from disposal and 235 tonnes (28%) was non-hazardous waste sent for disposal, making a total of 828 tonnes (99%). All companies also use external companies for the collection and/or disposal service, and data are obtained directly from the waste forms or invoices of external companies performing the collection service; municipal pick-up and collection services are also used, especially for undifferentiated waste, organic waste and paper from offices. Waste disposed of with state agencies, which accounts for a very marginal share, is not included in the scope of the reported data.

	2023	2024
	KG	KG
<b>Waste generated</b>	<b>826.916</b>	<b>836.932</b>
<b>Hazardous waste diverted from disposal</b>	<b>14.911</b>	<b>5.875</b>
Hazardous waste diverted from disposal due to preparation for reuse	0	0
Hazardous waste diverted from disposal due to recycling	932	1.556
Hazardous waste diverted from disposal due to other recovery operations	13.979	4.319
<b>Non-hazardous waste diverted from disposal</b>	<b>700.917</b>	<b>593.269</b>
Non-hazardous waste diverted from disposal due to preparation for reuse	0	0
Non-hazardous waste diverted from disposal due to recycling	200.424	169.619
Non-hazardous waste diverted from disposal due to other recovery operations	500.493	423.650
<b>Hazardous waste directed to disposal</b>	<b>2.755</b>	<b>2.745</b>
Hazardous waste directed to disposal by incineration	0	798
Hazardous waste directed to disposal by landfilling	780	260
Hazardous waste directed to disposal by other disposal operations	1.995	1.687
<b>Non-hazardous waste directed to disposal</b>	<b>108.313</b>	<b>235.043</b>
Non-hazardous waste directed to disposal by incineration	0	192
Non-hazardous waste directed to disposal by landfilling	1.195	77.476
Non-hazardous waste directed to disposal by other disposal operations	107.118	157.375
<b>Non-recycled waste</b>	<b>625.560</b>	<b>665.757</b>
<b>Percentage of non-recycled waste</b>	<b>76%</b>	<b>80%</b>

Waste streams relevant to the production, distribution and sale of laser systems generally include waste materials such as metals and plastics, chemicals, plastic and cardboard packaging, batteries, electronic components, etc. The El.En. Group's non-hazardous waste comprises 42% mixed packaging, 17% mixed metals and the remainder mainly paper and cardboard packaging (7%), iron and steel (7%) and septic tank sludge (5%). Hazardous waste accounts for a marginal part and mostly consists of packaging, absorbents or filter materials containing residues of substances, exhausted solvents and disused equipment.

In 2024, hazardous waste produced by the Group amounted to 8.6 tonnes, i.e. 1% of the total waste, of which 5.9 tonnes (68.6%) was diverted for disposal and 2.7 tonnes (31.8%) was sent for disposal. The dismantling of an asbestos roof has been completed at the Calenzano site, a significant step towards safety and environmental protection. Furthermore, it is specified that the Group did not produce any waste of a radioactive nature.

## 3. SOCIAL INFORMATION

### S.1 Own workforce

#### SBM-2 - Interests and views of stakeholders

For this disclosure, please refer to section SBM-2 “Interests and views of Stakeholders” within the “General Information” section.

#### SBM-3 - Material impacts, risks and opportunities and their interaction with strategy and business model

For the identification of impacts, risks and opportunities related to the own workforce, please refer to section SBM-3 of the 'General Information' section. With specific reference to ESRS S1, the El.En. Group's double materiality analysis identified some relevant impacts that can be found in the table in the previous paragraph "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

#### S1-1 - Policies related to own workforce

The El.En. Group's policies address, manage and remedy the significant workforce impacts identified in the double materiality assessment, while no significant risks or opportunities were identified. The policies in question are the Code of Ethics, the Diversity Policy and the Human Rights Policy, which refer to the workforce as a whole. Human resources represent an indispensable element for the existence and development of the Group, which considers the professionalism and commitment of its employees and other collaborators as essential values for the achievement of its objectives.

The Code of Ethics, adopted by the Group since 2008, talks about social responsibility towards society and the environment and defines the corporate culture and values in which the Group has always believed, recognises itself and wants to share both internally and externally. The Code of Ethics, approved by the El.En. Board of Directors, which is responsible for monitoring and implementing the Code, has been implemented by all subsidiaries, translated into local languages if necessary, and disseminated to all employees. In this document, the Group expresses the principles of corporate ethics that must characterise every moment of the production process and must be constantly observed in relations of connection, collaboration and business relations. The Code also contains the rules of conduct aimed at preventing the commission of offences and all behaviour in conflict with the Group's values. The Code is an essential and functional element of all the Group's activities: the principles and rules it contains supplement the legislative, regulatory, statutory and contractual provisions governing the functioning of the corporate boards and the rights and duties of the addressees of the Code. The Code of Ethics is delivered to all new employees and is always available on the shared folders of the various companies; in some subsidiaries, a small training is carried out for new employees.

Within the Code of Ethics, there is a whole paragraph devoted to 'Human Resources' that defines:

- Protection of human resources: The Group respects and protects the dignity, health, safety and privacy of its employees and other collaborators. The Group protects, in particular, the physical and moral integrity of its employees and other Collaborators, ensuring working conditions that respect individual dignity, in compliance with current legislation on workers' health and safety.
- Impartiality and equal opportunities: one of the fundamental principles for creating a positive working environment is the way in which all those who work in and with the Group collaborate. The Group is committed to ensuring a positive, constructive and dynamic working environment that supports the diversity of people and their talents, opinions and views, guaranteeing equal opportunities for all based on the principles of impartiality. The Group undertakes to avoid any form of discrimination that is based on ethnicity, skin colour, sex, sexual orientation,

gender identity, disability, age, one's language, religion, political or philosophical opinions, national ancestry or social background, affiliation with political associations or trade unions as well as any other form of discrimination covered by EU and national law. The Group is also committed to avoiding and condemning any form of verbal or sexual harassment and gender-based violence in the workplace, as this represents a very serious violation of personal rights. These principles are, of course, also present in the Diversity Policy, which takes the contents of the Code of Ethics and expands on them by deepening specific aspects related to the inclusion and enhancement of diversity within the company and translating them into concrete actions and targeted strategies to promote a fair and inclusive working environment.

- Positive working environment: the Group is committed to ensuring a positive and productive working environment for all collaborators, guaranteeing fair treatment of all employees and other collaborators with equal dignity and respect.
- Practices for a healthy and safe environment: the Group is committed to providing a healthy and safe working environment that respects the environment and complies with all regulations for the protection of worker safety and the environment, for the prevention and management of accidents at work;
- Selection of employees and other collaborators: the staff to be recruited is assessed based on whether the candidates' profiles match those expected and the company's needs, while respecting equal opportunities for all concerned.
- Relationships with employees and other collaborators: the Group shall ensure that no conduct aimed at inducing or coercing, directly or indirectly, employees and other collaborators to behave in a manner contrary to the provisions of the law, the articles of association, the Code of Ethics or company procedures is adopted. The Group protects and promotes the training of its employees and other collaborators in order to enrich their experience and professional and cultural heritage.

The Diversity Policy, approved by the El.En. Board of Directors, which is responsible for the monitoring and implementation of this policy, has been transposed by all subsidiaries, translated if necessary into local languages and disseminated to all employees as well as made available on the notice boards or public folders of each company. Within the document, the Group commits to: maintain gender equality in staff selection and development processes; remove the causes that generate unequal treatment with regard to the definition of organisational roles and their assignment; create professional contexts that promote the exchange of skills and experience; promote work-life balance, through the development of mobility and flexibility programmes and initiatives; promote diversity and inclusion through the inclusion of differently-abled resources in the company; continue to implement innovative welfare solutions compared to traditional ones and monitor the projects implemented; promote training for all employees, with both refresher courses and courses dedicated to specific topics, in order to enhance the knowledge and specialisation of each resource within the organisation; promote a training programme on diversity and equal opportunities that reaches the majority of the company population. All these actions make it possible to avoid, mitigate and address incidents of discrimination, as well as support diversity and inclusiveness.

The Group, through its Human Rights Policy, expects all its collaborators, suppliers and business partners to abide by its rules, commitments and principles and to work according to the highest ethical standards and in compliance with all applicable laws. The Policy, approved by the Board of Directors of El.En., which is responsible for the monitoring and implementation of this policy, has been transposed by all subsidiaries, translated if necessary into local languages, and disseminated to all employees, as well as made available on the notice boards or public folders of each company. In this Policy, the Group describes its human rights policy commitments that are relevant to its own workforce, including processes and mechanisms to verify compliance with the UN Guiding Principles on Business and Human Rights, the ILO Declaration on Fundamental Principles and Rights at Work and the OECD Guidelines for Multinational Enterprises. The disclosure focuses on the relevant issues and general approach in relation to the following aspects: employee involvement, own measures to remedy and/or enable remedy of human rights impacts. The Group requires its collaborators, suppliers and business partners to undertake to condemn all forms and types of child labour and not to use or support child labour in any way, to condemn all forms of forced labour and condemn human trafficking, not to use or support forms of discrimination based on gender, age, sexual orientation religion, social origin or any other condition that could give rise to discrimination in hiring, remuneration, access to training, promotion or termination of employment, and adopt any form of protection of human resources, respect any form of association or collective bargaining, comply with the laws in force on remuneration, benefits, working hours and overtime. With the aim of checking for compliance with the principles to which the group adheres, a due diligence process on suppliers and agents has been approved and will enter into force, while for the involvement of workers, reference is made to the measures already in place (regular meetings with workers' representatives, meetings with trade union representatives, etc.).

The disclosure deals with relevant issues, outlining the Group's approach to respecting human rights, including labour and workers' own rights. To further strengthen its oversight on these issues, the El.En. Group has assigned responsibility

for analysing impacts and risks on Human Rights to the Control and Risk, Related Party Transactions and Sustainability Committee: a dedicated annual budget has been assigned to this Committee to allow for adequate oversight processes for this activity. The Committee also has the task of reviewing the Human Rights Policy and submitting, after consultation with the Sustainability Department, any updates and/or additions to the Board of Directors.

In all the Group's production companies, the issue of health and safety is managed and monitored through processes that, although not centralised and coordinated at Group level, ensure that in each *subsidiary* there are procedures related to the protection of workers' health and safety, worker training and the implementation of corrective and improvement actions. In Italian companies, the subject is regulated by It. Leg. D. 81/2008; likewise, the foreign production subsidiaries oversee health and safety in accordance with local regulations. The Group's Italian companies have also addressed the issue of Health and Safety within the framework of the Organisational model pursuant to It. Leg. D. 231/2001. The identification and allocation of health and safety responsibilities in the company offices, risk mapping and self-assessment as well as the preparation of training activities are planned. For the companies located in the Calenzano area, the central role of the HSE office in safety management has made a more coherent and uniform view of company policy towards this issue available over time. In all manufacturing companies, the process of identifying risks related to workers' health and safety is envisaged: in Italy, this activity is formalised in the Risk Assessment Documents (RAD); in Chinese companies, risks related to the workplace are formalised and communicated to workers through the "Worker's manual"; similarly, in German and Brazilian subsidiaries, risk analyses are formalised in dedicated documents that are periodically updated. Risk identification is subject to the subsequent identification and implementation of corrective and/or preventive actions.

During the year, the Group's Italian companies hold a periodic meeting in accordance with the provisions of Art. 35 of It. Leg. D. no. 81/08, attended by the Employer, the Company Physician, the RSPP (Health and Safety Officer) and the RLS (Workers' Safety Representatives) representing all workers. In line with a policy of maximum transparency, a member of the Supervisory Board and all persons within the corporate security organisation chart are also invited to attend the periodic meeting of the Parent Company.

In all manufacturing companies, offices and people responsible for health and safety are identified, and training and information sessions are provided for all employees regarding health and safety.

Given the nature of the production activity carried out, all companies have established safety procedures and provide for collective and individual protective equipment for artificial optical radiation risks. In particular, all production workers have personal protective equipment; in addition, in a different way, devices are provided for prevention or collective protection such as bulkheads, containment boxes and turnstiles to delimit the manufacturing areas. In non-manufacturing companies, the issue is also monitored through the collection and monitoring of accident-related data.

## **S1-2 - Processes for engaging with own workers and workers' representatives about impacts**

In relation to the impacts identified in the previous section, the Group adopts a structured approach to ensure the active involvement of workers and their representatives in decision-making processes and activities aimed at mitigating relevant, actual and potential impacts. Among the main tools for involvement are periodic meetings between management and workers' representatives; these meetings are a key moment for confrontation and discussion of issues related to working conditions, safety and the well-being of employees, as well as for gathering useful proposals and reports to improve the working environment. The frequency and structure of these meetings are defined according to operational needs and emerging issues, ensuring a continuous and constructive dialogue between the parties involved. The operational responsibility for ensuring that these activities are carried out correctly and that the results are integrated into the company's strategies lies with various high-level functions, depending on the subject matter. In some cases, it is the management itself that deals with involvement, while for health and safety issues the task falls to the Safety Officer. For issues related to staff management and organisational well-being, the Human Resources Manager plays a key role, while the Sustainability Manager deals with sustainability aspects and environmental and social initiatives. Most of the subsidiaries have procedures in place for workers' complaints and have elected workers' safety representatives. During the year, the Group's Italian companies hold a periodic meeting in accordance with the provisions of Article 35 of It. Leg. D. no. 81/08, attended by the Employer, the Company Physician, the RSPP (Health and Safety Officer) and the RLS (Workers' Safety Representatives) representing all workers. There is no global framework agreement or other agreements between the company and workers' representatives in relation to respecting the human rights of the company's own workforce, but the Group concludes agreements with workers' representatives in individual countries. In line with a policy of maximum transparency, a member of the Supervisory Board and all persons within the corporate security organisation chart are also invited to attend the periodic meeting of the Parent Company.

The following topics are discussed at the meeting: an update on any changes made to the risk assessment document; an assessment of the trend in accidents, occupational illnesses and health surveillance; the criteria for the selection, technical characteristics and effectiveness of any personal protective equipment added or modified; information and safety training programmes for managers, supervisors and workers. During each meeting, a new improvement plan is also presented, describing all objectives that the Prevention and Protection Service aims to achieve for the following year. The company ensures the involvement of its workforce and their representatives through a structured and differentiated approach, depending on the subject matter and the methodology for collecting feedback. Discussion takes place both directly with the workers and through their representatives. Planned meetings with employee representatives are a key moment to address mainly health and safety issues, while regular meetings with trade union representatives allow for the discussion of broader issues related to working conditions and employee welfare.

A further tool is questionnaires and surveys, which are administered to collect structured feedback on specific topics. In particular, these tools are used to monitor health and safety aspects, assess the effectiveness of internal initiatives such as training courses or team-building activities and collect opinions on any critical issues or improvements to be made. In addition, regular departmental meetings are organised, during which workers can directly propose improvement initiatives, report any operational problems and actively contribute to the development of concrete solutions. This approach makes engagement more targeted and effective, responding to employees' needs in a timely manner. The Group attaches great importance to the analysis of reports and *feedback*, considering them essential tools for identifying the main areas for improvement. To assess the effectiveness of involvement, the company carefully monitors the *feedback* received, analyses the results of the questionnaires and checks the tangible outcomes of the initiatives undertaken. This process makes it possible to measure the impact of the actions taken and to identify possible areas for improvement, with the aim of ensuring increasingly effective involvement and continuous improvement of working conditions and corporate welfare. Then there are the training courses dedicated to fundamental topics such as Model 231 (for Italian companies that have adopted it), Anti-Corruption policies (training is carried out every two years), the Code of Ethics (distributed to all employees), Human Rights policies, the Environmental Policy and the Diversity Policy (training was carried out in 2023 and will be carried out in 2025). These training courses not only foster an understanding of the company's values, but also enable workers to internalise the actions taken by the company to respond to the impacts, risks and opportunities identified in the double materiality analysis. Moreover, such initiatives help to publicise the measures taken to better understand the perspectives of workers who may be particularly vulnerable, ensuring a more inclusive and aware work environment.

In parallel, the Group promotes the active involvement of employees through the identification of sustainability goals in the departments most directly involved. This approach provides an understanding of how corporate strategy is geared towards sustainable growth, integrating multiple aspects in addition to the economic one, including environmental protection, social welfare and responsible governance. By involving employees in setting and monitoring these goals, the Group wants to strengthen the sense of ownership and make all workers an active part of the journey towards a more sustainable future. Through these tools of involvement, the El.En. Group therefore wants to promote a participative and transparent working environment, where workers have the opportunity to express their opinions and actively contribute to the continuous improvement of the organisation. At the end of 2024, the Head of Sustainability held a meeting with employee representatives to share the issues raised in the double materiality analysis, including respect for human rights, thereby strengthening the understanding of the perspectives of the workforce. These moments of sharing make it possible to define clear mechanisms for listening and responding to employees' needs, ensuring that their demands are taken into account in the formulation of company policies. The Group is committed to establishing dialogue relationships with its employees in order to reconcile people's needs with company requirements. This commitment is also reflected in the number of permanent hires and the management of different categories of contracts. Please refer to the following paragraphs for a more in-depth discussion of these issues.

Currently, there is no dedicated process to gather the perspectives of the most vulnerable workers (e.g. women, migrants, people with disabilities). However, they can express their concerns through the same channels available to all employees, as reported in this section.

### **S1-3 - Processes to remediate negative impacts and channels for own workers to raise concerns**

Consistent with the commitments undertaken within the Workforce Policies described in the previous paragraphs, aimed at avoiding potential negative impacts on its people, the El.En. Group makes available, through the Whistleblowing Procedure, a specific whistleblowing channel that allows all *stakeholder* employees, to make reports concerning, for example, episodes of discrimination, diversity, violation of human rights and inclusion in general. Within the procedure, the process used to remedy, or help remedy, where a negative impact has been caused is described. It is reported that no reports have ever been received and therefore no remedial plans have ever been put in place. Starting from 2023, El.En. set up a reporting channel for violations managed by its Supervisory Board and devoted a section on the company's website for the issue of reporting. The Whistleblowing Procedure of El.En., approved by the Board of Directors and therefore available on the website [www.elengroup.com](http://www.elengroup.com) in the Governance/ Whistleblowing section, regulates the operating procedures for making and transmitting reports, the relative reception, analysis and processing process, and provides indications on the forms of protection provided by the Company in compliance with the laws in force, and regulates the activities carried out by the person receiving and managing the report in order to ascertain the validity and grounding of the reports and to take, if necessary, the appropriate corrective and disciplinary actions. It also ensures that these channels, made available by the company, are effectively available and accessible to employees within their working environment.

All El.En. Group Policies, including the Code of Ethics, refer to the 'Whistleblowing Procedure' for the submission of reports and the procedure for handling them. El.En. has procedures in place to expeditiously, independently and objectively investigate incidents concerning the company's conduct, including cases of active and passive corruption. El.En. Group guarantees the confidentiality of sources and information that comes into its possession, without prejudice to legal obligations. The Group does not tolerate any form of retaliation against anyone who makes a report in good faith, nor against anyone who has refused to carry out actions contrary to this document, even if there have been negative consequences for the business as a result of such a refusal. Therefore, any employee, collaborator or stakeholder who becomes aware of a suspected or known violation of the Policies or laws in question must immediately report it, even anonymously, through the channels indicated in the Whistleblowing Procedure. In Italy, Group companies organise regular meetings with workers' representatives based on legal and industry regulations, to enable them to represent the interests and needs of workers. The Group considers that workers are aware of the existence of these communication channels, to communicate concerns or needs, as the procedure is published on the company website and is accessible to all. Within these procedures, the Group has policies in place to protect persons using these structures or processes, including employee representatives, from retaliation.

### **S1-4 - Taking action on material impacts on own workforce, and approaches to mitigating material risks and pursuing material opportunities related to own workforce, and effectiveness of those actions**

The El.En. Group recognises the importance of responsible workforce management, adopting a structured approach to address relevant impacts; no relevant workforce-related risks and opportunities were identified in the double materiality analysis.

For the management of relevant impacts, the company allocates specific resources in terms of budget or tools, including dedicated professionals such as HR managers, workers' representatives, etc. monitoring tools such as *surveys* internal surveys or analysis of *turnover* and corporate welfare and continuous dialogue mechanisms such as regular meetings with workers' representatives. The approach adopted ensures that relevant issues are constantly monitored, ensuring that any critical issues are addressed in a timely and effective manner. The double materiality analysis did not reveal any relevant risks or opportunities in relation to the workforce. As far as negative impacts are concerned, we have implemented targeted actions to improve working conditions, promote the safety and well-being of employees, and

strengthen inclusion and equal opportunity policies, which are reported in the Sustainability Plan and have as their maximum time horizon the conclusion of the Plan. In particular, we have introduced safety training programmes and work-life balance initiatives, such as flexible working hours and *smart working*. Actions to mitigate the negative impacts on the workforce were assessed through a process that mainly focused on listening to the workforce: the Group identified and assessed the extent of the impact through monitoring tools, such as internal *surveys*, worker reports and analysis of staff data. Subsequently, the most appropriate measures were identified and implemented, selected above all based on their ability to respond in a proportionate and targeted manner to the problem encountered.

At the same time, we have worked to enhance the positive impacts of our activities by encouraging professional growth through skills development and upgrading. The adoption of mentorship programmes and the strengthening of the corporate culture through workshops and team-building have helped to improve staff satisfaction and productivity. Finally, we actively seize opportunities for innovation in work, through the digitisation of internal processes and the promotion of more agile and inclusive organisational models. We remain committed to constantly improving working conditions, enhancing human capital and creating an increasingly sustainable and inclusive working environment.

The effectiveness of these actions is monitored over time through employee *feedback* and regular review of well-being and satisfaction indicators, ensuring continuous improvement of working conditions. The actions implemented to mitigate the negative impacts on the workforce are supported by the resources already foreseen in the company budgets. At present, no specific financial resources are allocated beyond those already earmarked under the ordinary activities of human resources management and organisational welfare. Likewise, no additional financial resources are foreseen for the future beyond those already included in the corporate spending plans.

The negative impacts that were detected within the double materiality analysis, which are assessed and managed within the Group Policies, are:

- The corporate activities may entail an impact on the health and safety of the companies' employees because they expose them to various risk related to the performance of their tasks (e.g., physical risks, risk related to ergonomics, etc.). Numerous daily activities are carried out by all Group companies, which are committed to ensuring a healthy and safe working environment that complies with regulations in the area of worker safety and the environment. The aim is to spread and develop awareness among people of the risks associated with their work activities and to promote responsible behaviour by all workers, with targeted programmes and training aimed at preventing potential personal injury. Please refer to section S1 - 14 of this document for further details on occupational health and safety activities.
- In order to try to remain competitive in the market compared to other organisations in developing countries, the Group may seek to reduce staff expenses, increase working hours and fail to take care of the working environment, leading to a failure to comply with appropriate labour standards; to mitigate these risks, the El.En. Group has adopted and disseminated the Code of Ethics, the Policy on Respect for Human Rights and the Policy on Diversity, approved by all Group companies and distributed to all employees. Key actions include complying with and monitoring international labour standards required by the Policy, implementing corporate welfare practices for the well-being of employees within each subsidiary, and promoting a corporate culture based on fairness and safety. Furthermore, investment in training and innovation allows productivity to be improved without resorting to cost-cutting strategies that compromise respect for workers' rights.
- Inefficient *compensation* and *benefits* management (e.g. non-competitive salary policies, unclear or inconsistent performance appraisal systems, benefit offers not aligned with employees' needs) could lead to negative consequences on employee satisfaction, with possible repercussions on *talent retention*; to mitigate the risks associated with inefficient *compensation and benefits* management, Group companies adopt strategies aimed at ensuring fairness and competitiveness. The actions carried out, which are managed unevenly by the various Group companies, include comparing their salaries to check that they are in line with market standards, implementing performance appraisal systems even if they are not formalised, and offering *benefits* tailored to the real needs of employees, such as work flexibility, welfare support and professional development plans. Such strategies foster talent engagement and retention, curbing the risk of turnover and dissatisfaction.

- The skills required to perform certain types of work mean that the organisation strives to create an inclusive environment that can make the best use of employee diversity. The staff recruitment and management procedures adopted by the Group rather than the geographical location of certain subsidiaries may disadvantage certain categories of people, generating a negative impact in terms of inclusion and equal opportunities for employees. In order to promote an inclusive environment and enhance diversity, the Group approved and disseminated first the Code of Ethics and then the Diversity Policy, which requires a commitment that all Group companies implement recruitment and staff management policies based on fairness and transparency, as well as awareness and training programmes on diversity and inclusion among their employees. During the year, some subsidiaries held meetings, promoted shows or moments of reflection on issues related to respect for diversity and inclusion. For more details, please refer to "S1-9 diversity metrics" and "S3-4 actions on relevant impacts on affected communities and approaches to manage relevant risks and achieve relevant opportunities for affected communities, as well as effectiveness of such actions".
- Failure to protect the rights of workers (in relation to topics such as forced labour, child labour and the respect of human rights) could lead to employee dissatisfaction with the risk of protest, such as strikes or demonstrations. To protect workers' rights and prevent potential protests, the Group ensures compliance with applicable regulations, encourages dialogue with employees through regular meetings, and takes measures and establishes whistleblowing channels to prevent discrimination and injustice.
- The nature of El.En. Group's business requires the presence in the company of highly specialised professionals who are up-to-date on the latest regulations. A deficiency in the ability to train adequate professional profiles and to keep them in the organisation could have negative consequences also on the quality and safety of the Group's products. To meet the need for highly specialised figures, the Group invests in continuous training programmes and collaborations with research institutes, thus ensuring high standards of quality and safety in production processes. For more on these issues, see "S1-13 training and skills development metrics" and "S3-4 actions on relevant impacts on affected communities and approaches to manage relevant risks and achieve relevant opportunities for affected communities, as well as effectiveness of such actions".

The positive impacts that were found within the double materiality analysis and that the Group's policies seek to improve and increase are:

- El.En. Group guarantees its employees personal and professional growth on all levels thanks to continuous training, so as to boost and improve staff skills, respond efficiently to the market's demands and allow the organisation to grow, generating value for all stakeholders;
- The Group may participate in the creation of specialisation pathways and professional profiles in line with the needs of the area in which its companies are established;
- The organisation of specific training pathways for the creation of the skills required by the sector could lead the Group to contribute to the development of the local area and to be able to use professional profiles that are in line with the requirements of its supply chain;
- The Group's business activities involve the creation of jobs along the entire value chain, generating a positive impact for the communities in which the Group is active and contributing to their economic and social development.

In order to maximise these opportunities, all Group companies are committed to ensuring employees' personal and professional growth through continuous training programmes aimed at strengthening skills and responding effectively to market needs, while fostering organisational development. Many companies actively participate in the creation of specialisation pathways and the definition of professional profiles in line with local needs, collaborating with educational institutions and local realities because they perceive the mutual benefit to be gained from such exchanges. The Group is increasingly active in organising targeted training courses to develop the skills required by the sector, thus contributing to the growth of specialised figures within its territory and the availability of qualified resources for the production chain. The Group is aware that through its business activities it generates employment opportunities along the entire value chain, creating a positive impact for local communities, and therefore engages even more actively in such activities. The Group ensures that its practices do not cause or contribute to negative impacts on its own workforce through the application of the Corporate Policies for which see section S1.1 and through constant monitoring and

integration of ESG principles into business processes. In particular, for procurement practices, the Group has implemented a due diligence procedure for suppliers and agents, assessing compliance with ethical and social standards. For sales and use of data, measures are taken to ensure responsible business practices and the protection of privacy.

Initiatives aimed at employees during 2024 include the following activities:

In addition to standard training, the El.En. Group proposed the 'Leadership & Managerial Empowerment' course for some Italian subsidiaries: a training course aimed at a group of selected employees within the parent company and some Italian subsidiaries, in cooperation with POLIMI Graduate School of Management. The project stemmed from the company's desire to invest in the professional and personal development of its managers by offering a stimulating training experience that not only deepened and consolidated leadership skills but also created cross-functional and inter-company synergies.

It should be noted that during 2024 the subsidiary ASA developed a prevention project through physiotherapy for its employees, held by Fisiolab 8.14 and developed through the following professional services: a screening for each employee to assess wellness status; four preventive physiotherapy sessions and a final follow up meeting on the person's wellness status.

Foosball Tournament: in June 2024, after the event held in 2023, the second Foosball tournament was organized at the Calenzano Hub, with the presence of the national president of the Foosball Federation, and the Italian National Team that ranked fourth at the 2022 World Championships. The Italian Football Table League provided its professional foosball tables for the occasion and referees ensured that the rules were respected in every competition. The tournament, which saw the participation of hundreds of players from the Group's various companies, was a major moment of aggregation.

During 2024, Quanta System launched an awareness-raising campaign on inclusive language issues in cooperation with professionals from the Dragonfly Association. The course was structured in three meetings and involved the entire company population. Topics covered included: unconscious bias and stereotypes, inclusive language and micro-aggressions, allyship and speaking up. The outcome of the Dragonfly course, which involved all employees, was the collection of feedback on the course and the proposal of new suggestions for actions and behaviour within the company. From this collection of suggestions, the "Manifesto of Quanta System Behaviours" will be drawn up, the principles of which will be included in Performance Management.

In addition, during 2024, in order to support prevention in health matters, the company organised three meetings with the Veronesi Foundation where topics related to food prevention, skin and breast cancer prevention were discussed. In addition, for STEM Women's Day, a post-interview with a female colleague, realised by the company's communication department, was disseminated in Quanta System to support and share how women in STEM contribute to success on a daily basis.

To mark 25 November, the International Day for the Elimination of Violence against Women, a 'Cineforum' was organised in which a film on the theme of violence against women was shared, followed by a debate on the topics.

The time horizons within which the Group intends to complete each of the above actions are defined in line with the duration of the Sustainability Plan; some actions are then planned on an annual basis, ensuring constant monitoring and alignment with the company's strategic objectives. At present, no specific financial resources are allocated beyond those already earmarked within the framework of ordinary management activities.

## S1-5 - Targets related to managing material negative impacts, advancing positive impacts, and managing material risks and opportunities

S1 - OWN WORKFORCE				
Objectives	Targets	Deadline	2024 results	Scope
<p>WELFARE, DIVERSITY AND EQUAL OPPORTUNITIES</p> <ul style="list-style-type: none"> <li>Develop innovative welfare policies;</li> <li>Promote equal opportunities by developing an inclusive culture through training and awareness-raising initiatives on diversity and inclusion.</li> </ul>	<ul style="list-style-type: none"> <li>Continue implementing innovative solutions compared to traditional ones and monitoring the projects implemented every year;</li> <li>Promote a training programme on diversity and equal opportunities that reaches at least 75% of the corporate population;</li> <li>Monitor the applications received, interviews and recruitment by gender.</li> </ul>	<p>2023-2027</p> <p>2027</p> <p>2027</p>	<p>At ASA Laser, a prevention project was carried out through physiotherapy offered to all employees.</p> <p>At Quanta System, an awareness-raising project was carried out for employees on the subject of inclusive language.</p> <p>The Cutlite Penta company renovated the canteen area at its plant to create a functional space for all its people to take their lunch break.</p>	Group
<p>HEALTH AND SAFETY</p> <ul style="list-style-type: none"> <li>Improve occupational health and safety performance with a view to reduce accidents to protect the health of workers and the working environment;</li> <li>Consolidate the plan of training and prevention activities, the updating of risk detection procedures and the use of protective PPE;</li> <li>Continuous improvement of health and safety conditions for workers through the development of new initiatives.</li> </ul>	<p>On an annual basis, implement and monitor the training and prevention plan on occupational health and safety.</p>	<p>2023-2027</p> <p>2023</p> <p>2023-2027</p>	<p>4,157 hours of health and safety training delivered during 2024.</p>	Group
<p>TRAINING</p> <ul style="list-style-type: none"> <li>Promote growth, training and enhance human capital;</li> <li>Promote awareness of relevant sustainability parameters and responsible sourcing principles for the supply chain.</li> </ul>	<ul style="list-style-type: none"> <li>Promote and implement annual training projects for the growth of people and the advancement of certain key figures within the organisation;</li> <li>Within the annual training sessions, provide specific courses on: leadership, team management, El.En. Group policy, sustainability issues;</li> <li>Training on the principles of responsible sourcing and monitoring of your Supply Chain.</li> </ul>	<p>2023-2027</p> <p>2023-2027</p> <p>2025</p>	<p>The Parent Company and some Italian subsidiaries conducted the Leadership &amp; Managerial Empowerment course in cooperation with the POLIMI Graduate School of Management.</p> <p>The partnership with the high-level training programme Big Academy, dedicated to the development of managerial skills, continues in 2024.</p> <p>A total of 33,028 training hours delivered (technical, language, health and safety, quality training, training for executives and salespeople, training related to sustainability topics, etc.)</p>	Group
<p>SURVEY AND COMMUNICATION</p> <ul style="list-style-type: none"> <li>Develop a working environment where people feel involved and motivated to build their professional future through the use of annual surveys.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure at the end of the Plan at least 70% participation in the Surveys with at least 80% of stakeholders expressing an overall positive opinion.</li> </ul>	<p>2027</p>		Group
<p>VARIABLE REMUNERATION MbO</p> <ul style="list-style-type: none"> <li>Assignment of sustainability targets within the corporate variable remuneration system</li> </ul>	<ul style="list-style-type: none"> <li>Allocation to at least 50% of staff (middle managers and executives) of a percentage of variable remuneration linked to sustainability targets;</li> <li>Allocation to the top management of subsidiaries of a percentage of variable remuneration linked to sustainability targets.</li> </ul>	<p>2024</p> <p>2025-2027</p>	<p>In 2024, at least 50% of El.En. staff (middle managers and executives) received a percentage of variable remuneration linked to sustainability targets.</p> <p>The project was launched for the subsidiaries by identifying the executives and middle managers to whom specific points for sustainability in the context of the subsidiaries' MbO will be assigned.</p>	Group
<p>HUMAN RIGHTS</p> <ul style="list-style-type: none"> <li>Targeted training to disseminate a broad understanding of human rights principles and how they are universally applied</li> </ul>	<ul style="list-style-type: none"> <li>Every two years carry out specific training on Respect for Human Rights for all the Group's companies;</li> <li>Dissemination of the Code of Ethics to all new employees.</li> </ul>	<p>2024-2026</p> <p>2023-2027</p>	<p>Dissemination of the Code of Ethics to all new employees.</p>	Group

The time targets, approved by the Board of Directors within the Sustainability Plan and related to the topics of the own workforce are numerous, demonstrating that for the Group, people are the most important corporate asset. The reference year for targets requiring this is 2022, as progress monitoring started in 2023. The methodologies and significant assumptions used to define the objectives are not based on scientifically proven data. The ability to innovate and pursue excellence depends on the people and collaborators involved in all activities and is the result of the specialisation, skills and passion that characterise all the people working in the Group. The objectives are geared towards enhancing the positive impacts and reducing the negative impacts observed on their own workforce. The company adopts an approach based on measurable, results-oriented objectives, using them as a tool to guide its initiatives and monitor progress over time. The Group did not interact directly with employees or their representatives to set targets, but closely monitored needs and requirements based on feedback and reports received. The most suitable actions were then selected based on these observations and based on the real possibility of realising them, in order to achieve the set objectives. Data are not provided by third-party sources. The methods and assumptions used to define these objectives are not based on sound scientific data, but on an analysis of company performance and monitoring of detected KPIs, with which the effectiveness of actions to address the detected impacts, risks and opportunities for the own workforce is assessed. In the area of welfare, diversity and equal opportunities, the Group wants to continue to develop innovative welfare policies and promote equal opportunities. This (relative) objective is also reflected in the Diversity Policy, where the Group is committed to developing an inclusive culture in order to remain more competitive in the market compared to other organisations, especially for organisations operating in developing countries, and to increasingly increase the skills needed to perform certain types of work, which also implies that the organisation strives to create an inclusive environment that enhances the diversity of employees. To this end, the Group implements and reports on the welfare solutions implemented each year. By 2027, the Group intends to implement a training programme on diversity and equal opportunities to reach at least 75 per cent of the corporate population and to improve the monitoring of applications received, interviews and hires made. This objective is related to the requirements of the Diversity Policy on the promotion of training for all employees, with both refresher courses and courses dedicated to specific topics, in order to enhance the knowledge and specialisation of each resource within the organisation and the provision of a training programme on diversity and equal opportunities that reaches the majority of the company population.

In the area of health and safety, the El.En. Group wants to maintain its high performance in protecting the health of workers and the work environment, consolidating its plan of training and prevention activities, updating risk detection procedures and the use of protective PPE, and promoting awareness campaigns on prevention and the physical and mental health of workers through the development of new initiatives. An annual occupational health and safety prevention and training plan is carried out and monitored for each Group company. These actions are aimed at reducing job-related risks (e.g. physical risks, ergonomic risks, etc.) and increasing awareness of the importance of one's physical and mental health both inside and outside work environments. This objective ties in with the requirements of the Human Rights Policy and the Code of Ethics, in which the Group is committed to ensuring a safe workplace by taking all appropriate measures to prevent accidents and injuries. For more details, see sections "8. Positive working environment" and 9. Practices for a healthy and safe environment" within the Human Rights Policy. Within the scope of such policy, the Group is committed to managing the hazards and risks associated with each task and activity, to providing competence and awareness of the risks associated with work environments and tasks to all staff through continuous training and information, to identifying the best PPE for each task, and to providing and training staff in its use. All work instructions and procedures relating to health and safety issues are periodically reviewed to make changes and improvements, to adopt rules of good practice in the management of contracts and sub-contracts, to reduce possible risks from interference and to always seek the best available technology for individual and collective protection. El.En. Group is committed to allocating adequate human and financial resources to the achievement of the goal of significantly reducing accidents and to the objective of constantly improving working conditions.

In the area of training, the Group's objectives are to promote the growth, training and development of its human capital and to promote awareness of relevant sustainability parameters and responsible sourcing principles for the supply chain. Each year, the promotion and implementation of annual training projects for the growth of people and the advancement of certain key figures within the various subsidiaries is monitored, the training programme of each subsidiary is monitored to check whether specific courses on leadership, team management, El.En. Group policy sustainability issues, etc. have been implemented, and, during 2024, given the introduction of the European CSRD regulation, which emphasises the principles of responsible sourcing and monitoring of one's own supply chain, an initial training on these issues was carried out for parent company El.En. and the subsidiary Deka Mela, which will continue in the coming years for the other Group companies. These activities are aimed at mitigating the possibility of a lack of highly specialised and up-to-date professionals in the company, and also the possibility of perceived shortcomings in the protection of workers' rights in the company that could generate dissatisfaction among employees. El.En. Group

guarantees its employees personal and professional growth on all levels thanks to continuous training, so as to boost and improve staff skills, respond efficiently to the market's demands and allow the organisation to grow, generating value for all stakeholders. Through these objectives, the El.En. Group seeks to increase the positive impacts identified in the double materiality analysis, which concern the creation of specialisation or specific training paths to contribute to the development of the territory by increasing the skills required by the sector and at the same time having available profiles in line with the needs of its supply chain. As a matter of fact, the Group's business activities involve the creation of jobs along the entire value chain, and by pursuing these objectives, positive impacts are generated for the communities in which the Group's companies are active, contributing to their economic and social development. As part of its Diversity Policy, the Group is committed to promoting training for all employees, with both refresher courses and courses dedicated to specific topics, in order to enhance the knowledge and specialisation of each resource within the organisation.

In the area of remuneration, the objective was identified of assigning variable remuneration parameters linked to sustainability issues for executives and middle managers of the El.En. departments most directly affected by the proximity to these issues and, in the coming years, of assigning sustainability targets also to the top management of subsidiaries. The awarding of sustainability-related MBOs is an effective tool for integrating ESG principles into corporate strategy, orienting the entire organisation towards common goals. This fosters greater awareness and empowerment at all levels, reinforcing a commitment to more sustainable practices. This objective contributes to improving the corporate climate, fostering employee motivation and engagement, which are essential for the company's growth and competitiveness. This absolute goal is linked to the evolving context towards an increasingly sustainable business model; indeed, this initiative testifies to the integration of sustainability principles into the Group's corporate strategy, making sustainability not only a core value, but also a key element of our approach to performance and growth. With this measure, the Group intends to incentivise behaviour and concrete results that contribute to the improvement of our environmental, social and governance performance.

In the area of respect for human rights, in order to provide training aimed at disseminating a broad understanding of human rights principles and how they are universally applied within the Group, all new employees are provided with and in some cases a brief introduction to the Group Code of Ethics. The presence of the Code of Ethics and the Human Rights Policy is ensured on notice boards or in shared folders, so that a copy is always available to all employees. Since both the Code of Ethics and the Group Policies were reviewed, discussed and approved by the El.En. Board of Directors in the course of 2024 to align with the requirements of the European CSRD Regulation and the ESRS accounting standards, and subsequently transposed by the subsidiaries, translated if necessary into local languages and disseminated to all Group employees, it was decided to postpone the Human Rights training to 2025 so that the introductions made during the 2024 training would already be transposed. These actions serve to mitigate the possibility that a lack of protection of human rights may be perceived in the Group and along its supply chain and this lack may generate dissatisfaction among its employees. This target is linked to the El.En. Group's commitment in monitoring, applying and adhering to the Human Rights Policy and the Code of Ethics within its corporate boundaries, expecting all its collaborators, suppliers and commercial partners to abide by the rules, commitments and principles and to work in line with the highest ethical standards and in compliance with all applicable laws.

Finally, by the end of the Sustainability Plan, the organisation would like to carry out a Survey asking people to evaluate their working environment and whether they feel involved and motivated to build their professional future. At least 70% of all employees are hoped to participate, with at least 80% of them giving an overall positive opinion. The Group's Diversity Policy is committed to ensuring a positive and productive working environment for all collaborators, guaranteeing fair treatment with equal dignity and respect.

## S1-6 - Characteristics of the undertaking's employees

As at 31 December 2024, the El.En. Group employed 2,080 people, compared to 2,084<sup>4</sup> last year. The El.En. Group's workforce therefore tends to be stationary. If we exclude the figures for the employees of the Chinese subsidiaries, we register a growth in the El.En. Group's workforce (+5%). We are an international Group called upon to work in very different contexts on the global stage. Ours is a multicultural team: out of 100 people in the El.En. Group 52 work in Italy, 33 in China, 11 in Germany and what remains is distributed among Japan, Brazil, France, Poland, Spain and the UK.

Gender	2023	2024
Male	1.595	1.577
Female	489	503
Other	0	0
Non reported	0	0
<b>Total</b>	<b>2084</b>	<b>2.080</b>

Year	2023				2024			
Gender	Female	Male	Other	Not reported	Female	Male	Other	Not reported
Italy	252	769	-	-	272	815	-	-
France	4	5	-	-	4	6	-	-
Germany	75	141	-	-	79	141	-	-
Spain	1	2	-	-	1	4	-	-
Poland	2	5	-	-	1	3	-	-
UK	1	2	-	-	1	3	-	-
Japan	25	21	-	-	17	20	-	-
China	124	632	-	-	123	567	-	-
Brasil	5	18	-	-	5	18	-	-
<b>Total</b>	<b>489</b>	<b>1.595</b>	<b>-</b>	<b>-</b>	<b>503</b>	<b>1.577</b>	<b>-</b>	<b>-</b>

The Group is committed to establishing dialogue relationships with its employees in order to reconcile people's needs with company requirements. This commitment is also reflected in the fact that 96% of the Group's employees are employed on a permanent basis, if we exclude the Chinese subsidiaries, where the labour market is much more dynamic and the tendency of people to constantly move from one region of the country to another in order to obtain a better standard of living means that there is a rapid turnover of employees. The percentage drops to 68% if Chinese employees are included. In addition, 96% of employees at Group level are employed on a full-time contract.

Gender	Female		Male		Other		Not reported		Total	
Year	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024
<b>Number of employees</b>	<b>489</b>	<b>503</b>	<b>1.595</b>	<b>1.577</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2.084</b>	<b>2.080</b>
Number of permanent employees	367	381	959	1.023	-	-	-	-	1.326	1.404
Number of temporary employees	122	122	636	554	-	-	-	-	758	676
Number of non-guaranteed hours employees	-	-	-	-	-	-	-	-	-	-
Gender	Female		Male		Other		Not reported		Total	
Year	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024
<b>Number of employees</b>	<b>489</b>	<b>503</b>	<b>1.595</b>	<b>1.577</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2.084</b>	<b>2.080</b>
Number of full-time employees	422	436	1575	1.562	-	-	-	-	1.997	1.998
Number of part-time employees	67	67	20	15	-	-	-	-	87	82

<sup>4</sup> The number of employees as at 31.12.2023 was updated to 2,084 and the adjustment of two employees concerns the company Asclepion.

The number of employees who left the company during the reporting period was 418, which drops to 123 if Chinese subsidiaries are excluded. The turnover rate<sup>5</sup> decreased from last year to 20%, compared to 27% in 2023. If we exclude figures for employees of Chinese subsidiaries, the turnover rate drops to 9%.

All Group workforce figures are shown in HeadCount (HC) at the end of the reporting period, i.e. 31 December 2024.

During the fiscal year, we had 414 new hires (168 people under 30, 227 people in the 30-50 age group and 19 people over 50) and 418 departures (118 people under 30, 269 people in the 30-50 age group and 31 people over 50). If we strip the figure from the entries and departures of the Chinese subsidiaries, the hires are 185 and the layoffs 123. The fluctuations recorded during the year are therefore highly influenced by the Chinese subsidiaries, where the labour market is an extremely complex and dynamic environment, influenced by various economic, social and political factors that drive people to continuously move from one region of the country to another in search of a better standard of living, resulting in high staff turnover.

Staff costs as of 31 December 2024 amounted to Euro 98,770, 000 excluding the contribution of the Chinese cutting division, the cost items of which are included in the income statement item "*discontinued operations*".

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<sup>5</sup> We calculated the employee turnover rate as the ratio between the number of employees who left the workplace voluntarily or due to dismissal or retirement and the number of employees as at 31.12.2023.

Country	Italy		France		Germany		Spain		Poland		UK		Japan		China		Brasil	
Year	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024
Number of employees	1.021	1.087	9	10	216	220	3	5	7	4	3	4	46	37	756	690	23	23
Number of permanent employees	976	1.043	9	10	208	212	3	5	7	4	3	4	46	37	52	66	22	23
Number of temporary employees	45	44	-	-	8	8	-	-	-	-	-	-	-	-	704	624	1	-
Number of non-guaranteed hours employees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Year	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024
Number of employees	1.021	1.087	9	10	216	220	3	5	7	4	3	4	46	37	756	690	23	23
Number of full-time employees	983	1.047	9	10	187	189	3	5	7	4	2	3	35	29	749	688	22	23
Number of part-time employees	38	40	-	-	29	31	-	-	-	-	1	1	11	8	7	2	1	-

## S1-7 - Characteristics of non-employee workers in the undertaking's own workforce

The number of non-employees in the own workforce is 26 as at 31 December 2024<sup>6</sup>. The Group collaborates with various types of non-employee workers, including self-employed workers, who provide specialised skills in the administrative, commercial and clinical areas, temporary workers through employment agencies, who provide support in production and warehouse activities, and trainees, involved in customer service activities. All figures for non-employees are shown in HeadCount (HC) at the end of the reporting period, i.e. 31 December 2024, and the figures are not subject to estimates.

	2023	2024
<b>Total number of non-employee workers in own workforce, during the period</b>	<b>60</b>	<b>26</b>
Total number of non-employee workers in own workforce - self-employed workers	6	4
Total number of non-employee workers in own workforce - workers provided by undertakings primarily engaged in employment activities	35	19
Internships	18	3
Other (e.g. vouchers ecc.)	1	0

## S1-8 - Collective bargaining coverage and social dialogue

The Group aims to build an open dialogue with its employees in order to reconcile people's needs with the needs of the company. This commitment translates into the management of different categories of contracts: from national and/or sectoral bargaining, to collective and/or company agreements, to individually concluded contracts. In particular, in Italy the Contratto Collettivo Nazionale di Lavoro is applied (100% of employees are covered by collective bargaining), in Germany the workers' council signs a collective agreement on an annual basis (about 98% of employees are covered by collective bargaining), in France the Convention Collective IDCC n°1982 is applied to all employees and in Spain all employees are covered by the Convenio Colectivo del Sector del Metal. At Group level, it should be noted that 63.4% of employees are covered by collective bargaining agreements, and this figure increases if we consider only those EEA countries where the Group has a significant level of employment: 100% in Italy and 98% in Germany, respectively.

For employees not covered by collective bargaining agreements within the EEA, the Group determines their working conditions and terms of employment in compliance with local legislation that ensures the protection of fundamental workers' rights and the balance of labour relations in the country. It is specified, however, that in Brazil, collective bargaining is conducted annually, while in China, Japan, Poland and the UK, local legislation is followed. The coverage rate by collective bargaining agreements is 82% for non-employees from EEA countries. Specifically, we have considered the category of temporary workers, all of whom work within the national territory and whose working conditions are the same as those applied to employees; the remainder are the self-employed. The same database as ESRS disclosure requirement S1-6 was used for the calculation.

The percentage of employees covered by employee representatives for the EEA countries is 95% for Italy and 94% for Germany. Currently, the company does not have any representation arrangements with a European Works Council (EWC), a European Works Council (SE) or a Works Council of a European Cooperative Society (SCE).

	Collective Bargaining Coverage		Social dialogue
Coverage Rate	Employees – EEA (For countries with > 50 employees who represent > 10% of the total employees)	Employees – Not-EEA (for countries with > 50 employees who represent > 10% of the total employees)	Workplace representation (EEA only)

<sup>6</sup> The number of non-employees as at 31.12.2023 was updated to 60 persons to align with the new reporting principle. Last year, workers of the various external contractors were also considered within this category, but according to the new CSRD regulations they are part of the company's value chain, so they have been excluded.

0-19%	-	China	-
20-39%	-	-	-
40-59%	-	-	-
60-79%	-	-	-
80-100%	Italy, Germany	-	Italy, Germany

## S1-9 - Diversity metrics

The Group recognizes the need to enhance principles such as the integration of diversity and gender equality as forms of protection of the individual within the workplace: these values are promoted both in the Code of Ethics and in the Policy on Human Rights and the Policy on Diversity, in which all the companies of the Group undertake to ensure that their employees are treated fairly and valued. Women make up 24% of the workforce, a figure that rises to 34% if only the category of white collar workers is considered; the markedly productive nature of the Group's activities determines, as a matter of fact, a wider presence of male workers in the blue-collar category. With regard to the enhancement of gender diversity, the female presence within the El.En. Group's top management is 22%, with a total of 46 women, an increase compared to 2023 (18%)<sup>7</sup>. Concerning the gender distribution in the administrative and controlling bodies, see section *GOV-1 - Role of Administrative, Management and Control Bodies*. The Group's staff is predominantly young, 63% of employees are in the age group between 30 and 50, 20% of employees are under 30, and 17% are over 50. Diversity metrics are reported in HeadCount (HC) at the end of the reporting period, i.e. 31 December 2024. The same database as ESRS disclosure requirement S1-6 was used for the calculation.

Year	2023	2024
<b>Number of employees</b>	<b>2.084</b>	<b>2.080</b>
Under 30	440	422
Percentage of employees under 30	21%	20%
Between 30 and 50 years old	1.320	1.308
Percentage of employees aged between 30 and 50	63%	63%
Over 50 years	324	350
Percentage of employees over 50	16%	17%

Number of employees top management level	2023	2024
Female	35	46
% of total at top management level	18%	22%
Male	157	163
% of total at top management level	82%	78%
Other gender	-	-
% of total at top management level	-	-
No data	-	-
% of total at top management level	-	-
<b>Total</b>	<b>192</b>	<b>209</b>

<sup>7</sup> We have included within the members of senior management those employees in the category of executives and middle managers.

## S1-10 - Adequate wages

All employees of the El.En Group<sup>8</sup> receive appropriate salaries that comply with the applicable reference standards. In Italy there is no legal minimum wage set by law, but they are mainly determined through national collective labour agreements (CCNL). Specifically, the El.En. Group applies the provisions of the relevant CCNLs (CCNL Metalmeccanici and CCNL Commercio) for all employees working in the national territory, while for other employees it respects the minimum wages set locally.

## S1-13 - Training and skills development metrics

	Female		Male		Other		Not reported		Total	
	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024
Percentage of employees and (or) non-employees that participated in regular performance and career development reviews	-	-	-	-	-	-	-	-	-	-
Average number of training hours per employee	20	15	21	16	-	-	-	-	21	16

Training has always been considered fundamental for the growth of staff and the development of the key skills essential for a company's success. We promote continuous training with both refresher and subject-specific courses in order to enhance the knowledge and specialisation of each resource within the company. The training activity aims to stimulate and expand the professional skills of its employees and is structured to ensure a differentiated offer aimed at involving all professional categories at all levels. During 2024, 33,028 hours of training were provided, with an average of 15 hours for female employees and 16 hours for male employees. The main training categories include technical training with 13,150 hours, health and safety training with 4,157 hours and management training with 3,561 hours. The residual category "Other" is very large with 5,438 hours as it includes all the trainings that do not fall under the above-mentioned trainings. It should be noted that specific managerial training in 2024 accounted for 11% of total training hours, an important sign that highlights the tendency of many Group companies to invest in these training courses, which are considered fundamental for the professional growth of their people. A total of 1,995 people were involved in at least one training session. It is also specified that the Group currently conducts periodic performance and career development reviews for employees, but that these are not formalised.

Training and competence development metrics are reported in HeadCount (HC) at the end of the reporting period, i.e. 31 December 2024. The average training hours per employee were calculated by dividing the training hours by gender and relating them to the total number of employees of the same gender.

## S1-14 - Health and safety metrics

We are committed to ensuring a healthy and safe working environment that complies with worker and environmental safety regulations. Our aim is to spread and develop awareness among people of the risks associated with their work activities and to promote responsible behaviour by all workers, with targeted programmes aimed at preventing potential personal injury, as established in the Code of Ethics and Group Policies. The percentage of employees covered

<sup>8</sup> It is specified that two employees of the Group, belonging respectively to the companies El.En. and Asclepion, are exempt from the minimum wage regulations for the following reasons: in the first case, it is a maternity employee who received the thirteenth month's salary share as his only remuneration during 2024; in the second case, it is a student employee who received as remuneration an expense allowance, subject to regular taxes and social security contributions.

by an occupational health and safety management system is 83%<sup>9</sup>. In all the Group's manufacturing companies that adopt a health and safety management system, the issue of health and safety is managed and monitored through processes that, although not centralised and coordinated at Group level, ensure that in each subsidiary there are procedures related to the protection of workers' health and safety, worker training and the implementation of corrective and improvement actions. In Italian companies, the subject is regulated by It. Leg. D. 81/2008; likewise, the foreign production subsidiaries oversee health and safety in accordance with local regulations. The Group's Italian companies have also addressed the issue of Health and Safety within the framework of the Organisational model pursuant to It. Leg. D. 231/2001. The guiding principle is that safety policy should be elevated to a corporate value, on a par with all the other values that characterise corporate strategy.

Just as organisational systems are used to manage economic resources, so too safety must be an essential value, to be constantly achieved and implemented, with the help of an organisational system that identifies the tools, responsibilities and motivations aimed at expressing and translating the commitment of top management in this respect. Based on the Organisational Model, it is planned to identify and allocate the responsibilities related to health and safety among the company departments, to map and self-assess the risk, and to prepare training activities. For the companies located in the Calenzano area, the central role of the HSE office in safety management has made a more coherent and uniform view of company policy towards this issue available over time. In all production companies, the process of identifying risks related to workers' health and safety is envisaged: in Italy, this activity is formalised in the Risk Assessment Documents (RAD); in Chinese companies, risks related to the workplace are formalised and communicated to workers through the "Worker's manual"; similarly, in the German subsidiaries, risk analyses are formalised in dedicated documents that are periodically updated. Risk identification is subject to the subsequent identification and implementation of corrective and/or preventive actions. Most of the subsidiaries have procedures in place for workers' complaints and have elected workers' safety representatives. During the year, the Group's Italian companies hold a periodic meeting in accordance with the provisions of Art. 35 of It. Leg. D. no. 81/08, attended by the Employer, the Company Physician, the RSPP (Health and Safety Officer) and the RLS (Workers' Safety Representatives) representing all workers. In line with a policy of maximum transparency, a member of the Supervisory Board and all persons within the corporate security organisation chart are also invited to attend the periodic meeting of the Parent Company. The following topics are addressed during the meeting - an update on any changes made to the risk assessment document; - an assessment of the trend in accidents, occupational illnesses and health surveillance; - the criteria for the selection, technical characteristics and effectiveness of any personal protective equipment added or changed; - safety information and training programmes for managers, supervisors and workers. During each meeting, a new improvement plan is also presented, describing all objectives that the Prevention and Protection Service aims to achieve for the following year. German company Asclepion also employs specific committees with expertise in health and safety, which meet periodically to assess the progress and management of the issue. In all manufacturing companies, departments and persons responsible for health and safety are identified (e.g. employer, RSPP and supervisors for the Italian company; general manager and department manager for the Chinese companies; employer and safety manager for the German company). In all production companies, training and information on health and safety is provided both at the time of recruitment and periodically thereafter. The structure and type of training courses are defined by the individual companies, however all provide both training for general risks and training for specific risks related to certain tasks, first aid training and periodic refresher courses. Given the nature of the production activity carried out, all companies have established safety procedures and provide for collective and individual protective equipment for artificial optical radiation risks. Specifically, all production workers have personal protective equipment available and then, prevention or collective protection devices such as bulkheads, containment boxes and turnstiles are provided in a different manner to delimit production areas. In non-manufacturing companies as well, the issue is also monitored through the collection and monitoring of accident-related data. In 2024, at Group level, there were no deaths due to work-related injuries and illnesses and 36 work-related accidents with an accident rate of 9.16 for a total of 451 days of sick leave. The main types were injuries and bruises, mainly of the limbs. Furthermore, there were no cases of work-related illnesses during the year. Following accidents, companies investigate the causes of accidents in order to develop possible preventive and ameliorative actions.

It is specified that there were no cases of accidents or occupational diseases involving the non-working category during the year. In addition, at Group level there is an 85% coverage rate by an occupational health and safety management system for non-workers.

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<sup>9</sup> We calculated the percentage of the company's own workers covered by the company's health and safety management system as the ratio of the sum of the number of employees covered by collective bargaining agreements and the employees of the Chinese companies certified by ISO 45001 to the total number of the Group's workforce.

The methodology for calculating occupational accidents and illnesses is based on data recorded and recognised by the competent bodies. Only accidents occurring at work are considered accidents, excluding commuting events. The types of injuries included include injuries, contusions, fractures, grazes and burns. With regard to occupational diseases, only those recognised by Inail were taken into account.

	Employees		Non-Employees	
	2023	2024	2023	2024
Percentage of own workers who are covered by health and safety management system based on legal requirements and (or) recognised standards or guidelines	88%	83%	-	85%
Number of fatalities in own workforce as result of work-related injuries and work-related ill health	-	-	-	-
Number of fatalities in own workforce as result of work-related injuries	-	-	-	-
Number of fatalities in own workforce as result of work-related ill health	-	-	-	-
Number of fatalities as result of work-related injuries and work-related ill health of other workers working on undertaking's sites	-	-	-	-
Number of fatalities as result of work-related ill health of other workers working on undertaking's sites	-	-	-	-
Number of recordable work-related accidents for own workforce	-	-	-	-
Number of recordable work-related accidents for own workforce	24	36	1	-
Rate of recordable work-related accidents for own workforce	6	9	6	-
Number of cases of recordable work-related ill health of own workforce	-	-	-	-
Number of days lost to work-related injuries and fatalities from work-related accidents, work-related ill health and fatalities from ill health	Not available	451	-	-

## S1-16 - Compensation metrics (pay gap and total compensation)

Regarding remuneration metrics, gross annual salaries including salaries, bonuses, stock bonuses, etc. were used for the calculation, and foreign currency salaries converted at the average annual exchange rate. In addition, for those employees who were hired during the year, the total annual remuneration was still taken as the total annual remuneration, and for those employees with a part-time employment contract, the remuneration was adjusted based on full-time hours. In light of these considerations, the percentage of the pay gap between female and male employees of the Group's employees as at 31.12.2024 is 7%<sup>10</sup>. To improve the analysis, as early as next year, the Group would like to include the parameters of employee seniority and type of job performed, so that the pay gap can be compared with multiple variables. On the other hand, the ratio of the total annual remuneration of the highest paid person to the median annual remuneration of all Group employees (excluding the highest paid person) is 48.74.

<sup>10</sup>The calculation consists of subtracting the average gross pay of women from that of men, then dividing the result by the average gross pay of men and finally multiplying by 100.

## **S1-17 - Incidents, complaints and severe human rights impacts**

The Group upholds and respects the rights of the individual in accordance with the UN Universal Declaration of Human Rights and therefore acts and works with the utmost respect for people and in full compliance with applicable labour regulations, discouraging and repressing any discriminatory behaviour or behaviour that threatens people's safety. The Group considers the impartiality of treatment to be a fundamental component in every human relationship, and the individual, as well as his or her ideologies and rights, to be values to be protected. The behaviour of each employee and collaborator must comply with the principles and rules expressed in the Code of Ethics and in the laws and contractual regulations governing labour relations. Through the dissemination of its Code of Ethics and Human Rights Policy among its employees, collaborators and suppliers, the El.En. Group aims at guaranteeing respect for human rights (prohibition of discrimination, prohibition of forced and child labour, freedom of association), also in areas considered to be at greater potential risk in relation to these issues (e.g. the supply chain).

As of 2023 El.En. S.p.A. set up a whistleblowing channel for violations managed by its Supervisory Board and prepared a section on the company's website dedicated to the issue of whistleblowing. This section contains the "Whistleblowing Procedure", applicable to all the companies of the El.En. Group, which governs the procedures for making reports (as well as the related reception, analysis and processing process) by anyone sent or transmitted, providing the Whistleblower with clear operational indications on how to transmit reports, as well as on the forms of protection provided by the Company in accordance with the applicable regulations. The Procedure also regulates the activity carried out by the person receiving the report ("Manager") in order to ascertain the validity and grounds of the reports and to take appropriate corrective and disciplinary action, if necessary. It should be noted that there were no incidents of discriminatory practices, including harassment, during the reporting year, and therefore no costs were recorded in the income statement arising from such incidents. It is specified that the number of complaints submitted through the channels set up for the company's own workers to raise concerns is zero.

Finally, it is specified that there were no cases of serious human rights incidents related to the company's workforce during the reference fiscal year; therefore, no costs were recorded in the income statement arising from such incidents or complaints.

## **S.2 - Workers in the value chain**

### **SBM-2 Interests and views of stakeholder**

For this disclosure, please refer to section SBM-2 "Interests and views of Stakeholders" within the "General Information" section.

### **SBM-3 Material impacts, risks and opportunities and their interaction with strategy and business model**

For the identification of impacts, risks and opportunities related to workers in the value chain, please refer to paragraph SBM-3 of the "General Information" section. With specific reference to ESRS S2, the El.En. Group's double materiality analysis identified some relevant impacts that can be found in the table in the previous paragraph "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

### **S2-1 - Policies related to value chain workers**

There are currently no processes for directly involving employees in the value chain in the identification and management of impacts, risks and opportunities. However, the El.En. Group recognises the importance of promoting responsible practices throughout the supply chain and, to this end, incorporates these principles both within its Code

of Ethics and, more specifically, within its Human Rights Policy. In particular, through this Policy, the Group requires its collaborators, suppliers and business partners to undertake to condemn all forms and types of child labour and not to use or support child labour in any way, to condemn all forms of forced labour and to condemn human trafficking, not to use or support them. It is requested not to use or support any form of discrimination based on gender, age, sexual orientation, religion, social origin or any other condition that could give rise to discrimination in hiring, remuneration, access to training, promotion or termination of employment, and to adopt any form of human resources protection, to respect any form of association or collective bargaining, to comply with applicable laws on remuneration, benefits, working hours and overtime, and to be an indirect but effective mechanism to promote greater accountability along the supply chain. In this way, the Group contributes to disseminating and consolidating ethical and sustainable practices, strengthening the protection of workers even outside the company perimeter. This approach makes it possible to exert a positive influence on the operating environment, promoting an ecosystem characterised by respect for human rights and social sustainability. The Human Rights Policy, approved by the Board of Directors of parent company El.En. S.p.A., which is responsible for the monitoring and implementation of this policy, transposed by the Group's subsidiaries is translated if necessary into local languages and sent to all employees. The Policy is also available to all Group employees on the company intranet and/or noticeboards as well as on the institutional website at [www.elengroup.com](http://www.elengroup.com) in the Governance/Ethics, integrity and compliance section available to all stakeholders. The Policy is periodically reviewed by management in order to update it if new commitments need to be incorporated or if it is assessed that it is no longer appropriate or up-to-date. The above Policy is to be considered an integral part of the duties of all collaborators, suppliers and business partners, with particular reference to the conduct of company activities and business, as well as to the standards to which stakeholders are required to adhere; the Policy applies to all Group companies, both in Italy and abroad, regardless of the geographical location of subsidiaries, collaborators, suppliers or business partners. The Human Rights Policy complies with internationally recognised instruments relevant to workers, including the UN Guiding Principles on Business and Human Rights. During the fiscal year, there were no instances of non-compliance with the UN Guiding Principles on Business and Human Rights, the ILO Declaration on Fundamental Principles and Rights at Work and the OECD Guidelines for Multinational Enterprises, involving the value chain, upstream and downstream. It is specified that to date the Group does not have a Supplier Code of Conduct, but within the Sustainability Plan it is scheduled to be drawn up by 2027.

## **S2-2 - Processes for engaging with value chain workers about impacts**

Currently, the El.En. Group does not have a specific employee involvement process in the value chain.

## **S2-3 - Processes to remediate negative impacts and channels for value chain workers to raise concerns**

The El.En. Group, through the Whistleblowing Procedure, has mechanisms in place to collect *feedback* information or to raise concerns for all *stakeholders*, in relation to the Group's practices and any negative impact the Group may have caused or contributed to. The procedure allows all stakeholders, thus including workers in the value chain, to raise their concerns in good faith. The Group promotes whistleblowing channels on its corporate website, where the procedure and the various addresses to refer to in the event of a report are listed. Please refer to the "Whistleblowing Procedure" on the institutional website [www.elengroup.com](http://www.elengroup.com) in the "whistleblowing management/whistleblowing" section where the methods for controlling and monitoring the issues raised and addressed are defined, as well as the verification of the effectiveness of the channels and the possible involvement of stakeholders. The Whistleblowing procedure is publicly accessible on the corporate website, ensuring availability to all actors in the value chain.

The Whistleblowing procedure governs the operating procedures for making and sending reports, the process by which they are received, analysed and handled, and provides instructions as to the forms of protection put in place by the Company in accordance with the applicable legal provisions. Furthermore, it regulates the activity carried out by the individual that receives and handles the report in order to ascertain the validity and truth of the reports and to take appropriate corrective and disciplinary action, if necessary. Although no dedicated communication campaigns have been activated, the presence of the channel and the possibility of reporting violations in a safe and anonymous manner are made explicit in the procedure, favouring conscious and spontaneous access by each stakeholder. The El.En. Group is subject to legal obligations under national legislation transposing Directive (EU) 2019/1937 on the protection of whistleblowers. For further details, please refer to section 'G1-1 - Policies on Corporate Culture and Business Conduct' of this document.

## **S2-4 - Taking action on material impacts on value chain workers, and approaches to managing material risks and pursuing material opportunities related to value chain workers, and effectiveness of those action**

The double materiality analysis performed did not reveal any significant risks related to these aspects. The only impacts noted are of an indirect nature and mainly concern suppliers and global operations, which may not work in full compliance with workers' rights. The Group's activities could therefore, even unintentionally, contribute to unsafe working conditions for people employed by external suppliers because they may not guarantee adequate working conditions, egalitarian practices, fair treatment and equal opportunities, protection of human rights and respect for sustainable practices. This can happen mainly due to the lack of control of their supply chain in terms of governance policies, health and safety, human rights and working conditions.

The El.En. Group requires its suppliers to adhere to the Code of Ethics and, in the Human Rights Policy, requires a formal commitment to respect the fundamental principles of labour rights. As of 2025, a strengthening of supply chain monitoring will be initiated with a more structured oversight of the respect of labour rights, through more in-depth verification tools, which may include documentary checks, audits or direct engagement mechanisms with suppliers. The identification of appropriate actions will be done through risk assessment in the value chain. In the event of reports of potential violations, the Group will comply with the Whistleblowing Procedure, which provides for a structured process for handling and investigating reports received. The El.En. Group wants to address any negative impacts through the strengthening of its responsible purchasing practices, through the direct involvement of suppliers in the adoption of ethical and human rights *standards* and through the promotion of shared standards in the value chain. Currently, through the Whistleblowing Procedure, the El.En. Group ensures the availability of a whistleblowing channel accessible to all stakeholders, as already mentioned in the previous section. The implementation of more structured supply chain monitoring will help ensure greater control over suppliers' adherence to the principles of the Code of Ethics and the Human Rights Policy, strengthening the capacity to prevent and manage potential negative impacts. Monitoring will keep a continuous time horizon, with constant verification and evaluation of working conditions in the value chain.

To date, no reports of violations or actual negative impacts on workers in the value chain have been received, so no remedial action was necessary. Since no specific action plans have been implemented to date, nor is any significant investment expected to be required at the moment, there is no operational expenditure (OpEx) or capital expenditure (CapEx) planned for this initiative, nor are any financial resources specifically allocated.

Monitoring one's supply chain in terms of sustainability is essential to ensure not only operational efficiency, but also compliance with environmental, ethical and social regulations. This is why specific training activities on *supply chain* monitoring were carried out during 2024 and a supply chain due diligence procedure was drafted at the end of the year. This covers environmental, social and governance issues and aims to verify whether suppliers comply with due diligence procedures with respect to sustainability issues and in line with the requirements of the European CSRD (Corporate Sustainability Reporting Directive). Since the monitoring process will have to be developed over the course of 2025 to date, no targets have been defined to assess the effectiveness of the actions. For more information, please refer to section "G1-2 - Supplier Relationship Management" of this document.

## S2-5 - Objectives related to managing relevant negative impacts, enhancing positive impacts and managing relevant risks and opportunities

S2 - WORKERS IN THE VALUE CHAIN				
Objectives	Targets	Deadline	2024 results	Scope
<b>HUMAN RIGHTS</b> <ul style="list-style-type: none"> <li>Targeted training to disseminate a broad understanding of human rights principles and how they are universally applied.</li> </ul>	<ul style="list-style-type: none"> <li>Every two years carry out specific training on Respect for Human Rights for all the Group's companies;</li> <li>Dissemination of the Code of Ethics to all new employees.</li> </ul>	2024-2026  2023-2027	The Code of Ethics was disseminated to all new employees;  Training on the Code of Ethics was delivered to 304 employees.	Group
<b>SUPPLIER CODE OF CONDUCT</b> <ul style="list-style-type: none"> <li>Implement a Supplier Code of Conduct for El.En. Group.</li> </ul>	<ul style="list-style-type: none"> <li>Approval of the El.En Group Supplier Code of Conduct by all companies.</li> </ul>	2026	N/A	Group

The double materiality analysis carried out did not reveal any significant risks related to these aspects; the relevant impacts are of an indirect nature and mainly concern the Group's suppliers, who may not work in full respect of their workers' rights. The Group will continue to closely monitor the evolution of these issues, with the aim of promptly identifying any new impacts, risks and opportunities that may emerge in the coming years. Should future analyses reveal significant elements that have not been detected to date, the organisation will consider setting specific targets and concrete measures for the protection of workers in the value chain.

In the area of respect for human rights, as already noted in section "S1-5 Objectives related to the management of relevant negative impacts, enhancement of positive impacts and management of relevant risks and opportunities" above, the first objective taken on by the Group is to carry out training aimed at disseminating a broad understanding of human rights principles and how they are applied universally within the Group. The second objective is to ensure the delivery and in some cases a brief introduction to the Group Code of Ethics to all new employees. The presence of both the Human Rights Policy and the Code of Ethics is ensured on notice boards or in shared folders, so that a copy is available to all employees at all times. These are absolute objectives. Given that in the course of 2024, in order to align with the requirements of the European CSRD Regulation and ESRS standards, both the Code of Ethics and the Group Policies were revised, discussed and approved by El.En. Board of Directors and subsequently transposed by the subsidiaries as well as translated, if necessary, into local languages and disseminated to all Group employees, it was decided to postpone the Human Rights training to 2025 so that the introductions made during this fiscal year's training would already be incorporated. This objective is necessary to reaffirm that within the Group and along its supply chain there must be a garrison on the protection of human rights and this garrison must be perceived.

The Group distributes the Code of Ethics to all new employees, ensuring its continuous availability and, in some cases, providing short training sessions to deepen its contents. This approach ensures that all employees are aware of the principles and rules contained in the Code of Ethics. It is by assessing the document accessibility, new employees' participation in training sessions as well as taking stock of any requests for clarification received about the Group's ethical principles that the effectiveness of these actions is monitored. The objective of distributing the Code of Ethics to each new employee was defined in line with the Group's commitment to disseminating its culture and ethics and ensuring that all those to whom the Code of Ethics is addressed are familiar with its fundamental principles of conduct.

The adoption of a Sustainability Supplier Code of Conduct is an essential element in ensuring the alignment of the supply chain with the Group's ESG principles and ethical standards. In light of the significant impacts revealed by the double materiality analysis, the need for a structured effort to strengthen supply chain monitoring and management practices is confirmed. Against this backdrop, we will pay particular attention to impacts in terms of human rights, raw material

sourcing conditions and their implications for affected communities, as well as the social and environmental practices adopted by our suppliers. The Group envisages a progressive development path, with a two-year time horizon, in order to consolidate an effective and structured control system, in line with the start of more stringent supply chain monitoring planned from 2025.

Although there was no direct stakeholder involvement in the definition of these specific objectives, their importance is readily apparent.

## **S.3 Affected communities**

### **SBM-2 Interests and views of stakeholders**

For this disclosure, please refer to section SBM-2 "Interests and views of Stakeholders" within the "General Information" section.

### **SBM-3 - Material impacts, risks and opportunities and their interaction with strategy and business model**

For the identification of impacts, risks and opportunities related to affected communities, please refer to paragraph SBM-3 in the "General Information" section. With specific reference to ESRS S3, the double materiality analysis of the El.En. Group identified some relevant impacts that can be found in the table in the previous paragraph "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

### **S3-1 - Policies related to affected communities**

The El.En. Group strives daily to ensure that its work has a positive impact on the environment and surrounding communities. The Group's commitment to doing business continued to be expressed in 2024 through initiatives in favour of the community: every day, El.En. Group people work to make a positive impact in people's lives and, through a number of targeted projects, the Group donates its skills and tools to non-profit organisations, foundations or cutting-edge scientific laboratories, in the service of people's health and wellbeing as well as in the industrial sector and in the conservation and restoration of cultural heritage. The Group companies are also very closely linked to the areas they are active in and are committed to taking part in solidarity initiatives and in supporting cultural, social and educational initiatives through sponsorships, equity investments in associations and the promotion of work-related learning projects, internships and apprenticeships. The Group has a significant positive impact on the affected communities, which include not only the workers along the entire value chain, but also the surrounding areas where the companies are active. These efforts not only create job and development opportunities, but also show the Group's commitment to contributing to sustainable and inclusive growth for the people and areas in which it is active.

Within the Group's Environmental Policy, one of the commitments relates to assessing, together with its supply chain, any impact on local communities in the countries where the extraction of the raw materials procured takes place, as well as the impact on biodiversity and local communities in these territories. The Group is aware that raw material is a dependency for its business and that its extraction impacts on biodiversity and local communities, which is why, with the supply chain monitoring plan, which will run from 2025 onwards, the Group is committed to evaluating alternatives wherever possible. This commitment is also expressed through the Code of Ethics, in the paragraph dedicated to 'responsibility towards the community' the Group states that it is aware of the influence, even indirect, that its activities can have on the conditions, economic and social development and general wellbeing of the community. For this reason, the Group intends to conduct its activities in accordance with universal human rights, respecting local and national communities, supporting initiatives of cultural and social value in order to improve its reputation and social acceptance; it expects all its collaborators, suppliers and business partners to respect its rules, commitments and principles and to work according to the highest ethical standards and in compliance with all applicable laws.

The Code of Ethics, the Human Rights Policy and the Environmental Policy were approved by the Board of Directors of parent company El.En. S.p.A., which is responsible for the monitoring and implementation of these documents. The documents are received by the Group's subsidiaries, translated if necessary into local languages and sent to all Group employees on the company intranet and/or notice boards as well as on the corporate website [www.elengroup.com](http://www.elengroup.com) in the section Governance/Ethics, Integrity and Compliance available to all *stakeholders*. The Code of Ethics and the Human Rights Policy are to be considered an integral part of the duties of all collaborators, suppliers and business partners, with particular reference to the conduct of corporate activities and business, as well as the standards to which stakeholders are required to adhere; the Policy applies to all Group companies, both in Italy and abroad, regardless of the geographical location of subsidiaries, collaborators, suppliers or business partners. The Environmental Policy applies to all El.En. Group companies and all collaborators, as well as to anyone acting on behalf of those companies. The Policy is periodically reviewed by management in order to update it if new commitments need to be incorporated or if it is assessed that it is no longer appropriate or up-to-date.

The Group describes its human rights commitments by ensuring compliance with the United Nations Guiding Principles on Business and Human Rights, the ILO Declaration on Fundamental Principles and Rights at Work and the OECD Guidelines for Multinational Enterprises. The disclosure deals with the relevant issues, outlining the Group's approach to respecting the rights of communities and the measures taken to prevent and remedy human rights impacts. The Group confirms that its policies regarding affected communities comply with recognised international standards, including the United Nations Guiding Principles on Business and Human Rights. The Group has always adopted a proactive approach to dialogue with the communities concerned, which is daily and aimed at understanding the needs of the community and improving our actions with a view to sustainability.

In the context of business operations and along the value chain, there were no reported cases of non-compliance with the UN Guiding Principles, the ILO Declaration on Fundamental Principles and Rights at Work or the OECD Guidelines for Multinational Enterprises involving affected communities.

### **S3-2 - Processes for engaging with affected communities about impacts**

The El.En. Group has always pursued numerous initiatives to increase the process of listening to interested communities and local authorities through direct involvement, which takes place with specific methods and communication channels depending on the subject involved, adapting to the specificities of each project<sup>11</sup>.

Operational responsibility for the involvement of affected communities is not assigned to a single sector or function, but is distributed among different business areas according to the nature of the activity and the stakeholders involved. This approach allows for a focused and effective dialogue, ensuring that the results steer corporate strategies in a manner consistent with specific competencies and responsibilities. Ultimately, the responsibility for ensuring that this involvement takes place and that the results guide the company's approach lies with the management. The Group's participation in recent years has also been highly in demand at events promoted by local institutions where ongoing projects and the main sustainability initiatives carried out in the area are outlined: the various Group companies have responded positively to requests to participate in such events, in order to have the opportunity to discuss and develop sustainable activities for the area, or to attend meetings with local and national authorities and discuss regulatory innovations and future implications with other local entities. The dialogue with local communities is also expressed through the numerous work-related learning projects promoted and through participation in *career-day* events. Establishing and maintaining partnerships with universities and research centres is crucial to keeping a constant dialogue with these bodies, both nationally and internationally. All Group companies consider these exchanges to be crucial both in research and development and for their own success in the talent search and selection process. Maintaining these channels is essential to increase opportunities to get to know people and to promote the development of technical and scientific skills in the areas where companies are active, including through curricular and extracurricular university internships. On the other hand, with regard to donations or gratuitous loans for use that the Group makes, which aim to make the access to treatment easier and improve health care for the most fragile and disadvantaged people around the world, or to contribute to the conservation of the world's artistic heritage if it is a question of restoration systems, the equipment to be donated is identified on a case-by-case basis by assessing the goodness of the proposed project, thanks to an ongoing exchange and constant dialogue with the community: we carry out follow-up monitoring to check how much our systems and accessories are used and how many people benefit from

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<sup>11</sup> With local communities, the theme areas we engage in dialogue for may be indirect social impacts, attention to respect for the territory, support for employment or social and cultural initiatives, with the main tools for dialogue being institutional websites, meetings or participation in events, press releases, collaborations in support of the world's artistic heritage or of some philanthropic association along with national or regional research projects, etc. As soon as one of these channels with the community is activated, the frequency of listening is continuous.

them, with the aim of improving people's well-being and quality of life. We want to make sure that our skills, knowledge and technologies made available promote equitable access to care and increasingly effective healthcare worldwide. The willingness to make one's own tools, skills and knowledge available emerges in the formal commitment stated in the objective 'Extend positive social impacts' within the Sustainability Plan 2023-2027: annually, this support is to take the form of donations or loan for free use of laser systems for medical and aesthetic purposes or for the conservation of works of art.

When the opportunity arises, the Group is committed to better understanding the views of affected communities, with particular attention to the most vulnerable or marginalised groups. Among the topics addressed, that of combating violence and the role of women is of central importance, both in external initiatives and internal policies. For a more in-depth look at the specific activities carried out in this area again this year, please refer to section S3-3 below.

### **S3-3 - Processes to remediate negative impacts and channels for affected communities to raise concerns**

The El.En. Group has established a whistleblowing channel for violations managed by its Supervisory Board and has set up a section of the company's website dedicated to the issue of whistleblowing; therefore, it has mechanisms for collecting *feedback* information or expressing the concerns of all *stakeholders* with respect to the Group's practices and any negative impact the Group may have caused or contributed to. The Whistleblowing Procedure allows all *stakeholders*, including representatives of affected communities, to report their concerns in good faith. The Whistleblowing Procedure governs the procedures for making reports (as well as the related data reception, analysis and processing process) by anyone sent or transmitted, providing the Whistleblower with clear operational indications on how to transmit reports, as well as on the forms of protection provided by the Company in accordance with the applicable regulations. It is not expected that business partners will adopt the tool made available to the Group for whistleblowing. The Procedure also regulates the activity carried out by the person receiving the report ("Manager") in order to ascertain the validity and grounds of the reports and to take appropriate corrective and disciplinary action, if necessary. The company ensures the availability of safe and accessible channels for whistleblowing non-compliant conduct through its procedure by allowing all *stakeholders* to report anonymously and securely any violations, ensuring that reports are handled promptly, confidentially and impartially. Within the procedure, the process used to remedy, or help remedy, where a negative impact has been caused is described. Reports are received by the Supervisory Board, an autonomous and independent body that handles reports with diligence and professionalism. The Supervisory Body ensures that the handling process is carried out and its outcomes are obtained in accordance with the Group's Policies and Code of Ethics. For further details, please refer to the "Whistleblowing Procedure", available at [www.elengroup.com](http://www.elengroup.com). Affected communities are informed of the existence of the structures and processes available to express concerns or needs and receive assistance as information and procedures relating to these tools are communicated via the corporate website [www.elengroup.com](http://www.elengroup.com). The procedure on the website also mentions protection from retaliation against those who report issues or concerns. For more information, please refer to section 'G1.1 Business Culture and Conduct Policies' of this document.

### **S3-4 - Taking action on material impacts on affected communities, and approaches to managing material risks and pursuing material opportunities related to affected communities, and effectiveness of those actions**

Everyone in the Group strives every day to ensure that their work has a positive impact on people's health and quality of life. The social work strategy is to provide skills, knowledge and tools, with the dual aim of facilitating access to care and improving health care for vulnerable people and those most disadvantaged around the world and to increase scientific knowledge: we work for science and a healthier world. Group companies participate in cultural, social,

educational and sporting solidarity initiatives through sponsorships, equity investments in associations and donations with the aim of strengthening their ties with the local community.

The negative impact that emerged from the double materiality analysis refers to the local communities where the extraction of raw materials takes place; as a matter of fact, it is an indirect impact. Within the Environmental Policy, one of the commitments made by the Group concerns the assessment, together with its supply chain, of possible impacts on local communities in the countries where the extraction of the raw materials procured takes place. The Group is aware that raw material is a dependency for its business and that its extraction has an impact on local communities, which is why with the supply chain monitoring plan, which will run from 2025 onwards on an ongoing basis, it is committed to evaluating alternatives wherever possible. Since we have not yet started monitoring the supply chain for indirect impacts on local communities and no case studies have emerged, we have not yet defined the financial resources allocated to possible future action plans.

The actions and initiatives through which the Group is committed to promoting positive impacts on affected communities are described below. These activities reflect the Group's approach to ensuring responsible interaction with communities, contributing to their sustainable development and the well-being of those involved. The approach adopted ensures that relevant issues are constantly monitored, ensuring that any critical issues are addressed in a timely and effective manner. The double materiality analysis did not reveal any relevant risks or opportunities in relation to the affected communities. The time horizons within which the company intends to complete each action are defined in the Sustainability Plan. To date, there is no dedicated budget for the actions and the quantification of the resources to be dedicated to the different projects is done on a case-by-case basis, during the evaluation phase of the initiative. The Group does not resort to sustainable financial instruments, the possibility of implementing the planned actions is not conditioned by the recognition of financial support or the evolution of public policies and the market, but only by the company's available resources.

Donations - One of the operating methods in the social field is to support non-profit organisations, foundations and cutting-edge scientific laboratories around the world with specific donations, accompanying them in the use of new technologies in the service of patient health, as well as in the conservation and restoration of cultural heritage. The Group strongly believes in the value of its donations to support the most fragile communities, formalising this commitment in its Sustainability Plan 2023-2027. Over the years, we have donated our medical systems to several hospitals: the State Hospital of the Republic of San Marino, the Careggi Hospital and the Meyer Children's Hospital in Florence, the Moshi Medical Centre in Tanzania, the Paediatric Outpatients Clinics in the St. Albert's, MaryMount, St. Rupert's and Chitsungu Mission Hospitals in Zimbabwe, the Foundation Mondino National Neurological Institute IRCCS, the Valduce Hospital, the Bambin Gesù Children's Hospital and the Gemelli Hospital in Rome. Furthermore, our lasers were also donated to the Vatican for the restoration of marble sculptures, busts, fountains and statues, as well as to the Uffizi Gallery and the Archaeological Museum in Florence for the restoration of paintings and sculptures, and also to other museums, such as the MET in New York and the Paul Getty Museum in Los Angeles, as well as to associations such as "Gli Angeli del bello" in Florence to clean up graffiti in the city.

In 2024, El.En donated a sophisticated medical<sub>CO2</sub> laser to the Princess of Naradhiwas University Hospital in Thailand, which was donated to treat the wounds suffered by civilians affected by attacks and bombings in the separatist provinces in the south of the country. In its continuing mission of sustainability and social commitment, the El.En. Group celebrated, at a major event held in the capital Bangkok, twenty years since its commercial establishment in Thailand, a flagship country for the Group's *business* throughout South-East Asia. On this occasion, he announced and made this important donation. This initiative is a crucial step towards improving health conditions in conflict-affected areas, providing essential medical support and a symbol of hope for local communities. The laser device, called PUNTO, equipped with a dedicated scanner to treat scars, is designed to effectively treat a wide range of wounds, accelerating the healing process and reducing pain for patients. Also in 2024, an EOS 1000 LQS laser device was donated by El.En. for restoration to the Egyptian Museum in Turin. To mark the bicentenary of the founding of the Egyptian Museum in Turin, the Group decided to donate a laser system designed for the restoration of ancient works of art and artefacts. The donated laser represents the fruit of years of research in the field of laser cleaning, allowing for extremely precise interventions while respecting ancient materials.

Conservation of historical and artistic heritage - Activities with laser systems in the field of conservation have materialised with many interventions during 2024:

- Vienna National Library: Cleaning the wooden shelves in the 'Sala Magnifica' with the Infinito 300W system
- Terme di San Siro, Milan: Restoration of porch stonework with Infinito 100W and Thunder Compact lasers
- Temple of Jupiter Anxur, Terracina: Removal of vandalism and restoration of frescoes with the EOS 1000 LQS, EOS QS and Infinito 100W lasers
- Villa Medicea di Careggi: Cleaning of underground frescoes with Thunder Compact and EOS 100 LQS lasers
- House of the Silver Wedding, Pompeii: Removal of dark patinas from frescoes
- Villa Huffer, Rome: Facade restoration with Infinito 300W laser to remove black crusts
- Horrea Agrippiana, Rome: Mosaic and stucco restoration with the EOS 1000 LQS laser
- Sculptures from the Veneranda Fabbrica del Duomo, Milan: Cleaning of sculptures with Thunder Compact
- Palazzo Tornabuoni, Florence: Restoration of the façade with fibre laser over an area of 7000 square metres
- Split Cathedral Removing black crusts from the façade with Thunder Compact
- Belgioioso Castle, Pavia: Restoration of a fountain with Thunder Compact
- Complesso Monumentale Sant'Anna dei Lombardi, Napoli: Restoration of the Lamentation over the Dead Christ statues with lasers
- Palazzo Orsini, Bomarzo: Restoration of frescoed vaults with the EOS 1000 QS laser
- Villa d'Este, Tivoli: Restoration of Diana's Cave with Infinito 100W
- Casa dei Grifi on the Palatine, Rome: Cleaning of frescoed walls with EOS 1000 LS and EOS 1000 QS
- Ca' Granda, Milan: Removal of facade vandalism with Thunder Art
- Passage of Commodus, Colosseum: Restoration of stucco decorations
- Lapis Niger, Roman Forum: Cleaning of cast iron structures
- Church of San Zaccaria, Venice: Restoration of Andrea del Castagno's frescoes.

Promoting training and youth employment - The El.En. Group is committed to supporting cultural, social and educational initiatives to strengthen ties with local communities. The aim is to promote a positive exchange between the Group and the region, creating mutual benefits. The Group companies actively co-operate with higher education institutions and universities to foster the development of technical and scientific skills through activities such as university internships, work-related learning projects and participation in events such as career days, which make it easier for students to get in touch with the employment world. In particular, in 2024, the El.En. Group companies implemented work-related learning programmes involving 19 pupils from higher education institutions.

In 2024, the following activities are also reported:

BIG ACADEMY AND BIG-IN Also in 2024, parent company El.En. is a partner in the 'Big Academy' advanced training programme for managers in sectors such as energy, mechanics, optics, electronics and IT. The objective of the course is to train future business leaders, transferring to them the ability to understand the changing global business environment. The programme, which combines academics and top business managers, alternates between theory and real business practice, offering a comprehensive overview of management in large international companies. The El.En. company is also involved in the Big-in project, created in 2023 by the network of companies and academics linked to the BIG Academy. Big-in is a three-month workshop course for students at the University of Florence, allowing them to get in touch with the corporate world, develop *soft skills* and understand business dynamics. The programme, with co-lectures between business and academic professors, helps young people to better understand organisations and human relations, preparing them for the world of work and defining their professional goals. El.En. believes in the importance of training new generations to meet the challenges of technological innovation.

DEKA Academy: DEKA periodically hosts Training Labs, workshops and seminars at its headquarters with the aim of providing a practical approach to medical and aesthetic laser technologies. These workshops are held by clinical experts with a focus on the latest applications and represent a unique educational opportunity to enhance knowledge in the field of medical and aesthetic lasers among DEKA, doctors and distributors from all over the world.

Asclepion Academy: it is an initiative of German subsidiary Asclepion Laser Technologies GmbH that offers customers the opportunity to keep up-to-date with the latest developments in the field of laser medicine. For over twenty-five years, regular events have been organised with the participation of people from all over the world. The aim of the Academy is to promote the development of scientific knowledge by making the advantages of laser technology known to an increasing number of people. Day after day, Asclepion is committed to improving the well-being of patients and supporting the success of local practices and partners. To support customers in the use of laser technology, practical and theoretical training courses are offered, including live treatments and training on laser device safety. The Academy organises courses on physical principles, biological effects and legal regulations, with workshops in Germany, Austria and Switzerland, supported by medical experts. In addition, webinars allow customers around the world to interact in real time, receive treatment information and review content via videos available on the company's YouTube channel.

ASA LASER - *Energy for health* and the value of sharing: ASA, through its magazine "*Energy for Health*", published by ASA campus jointly with the University of Florence, is committed to spreading scientific knowledge and promoting the culture of laser therapy and magnetotherapy. The journal, founded over ten years ago, collects the results of internationally conducted research and clinical studies and has now become an important reference point for sharing experience and knowledge, distributing articles free of charge during courses, conferences and online. In addition, the "ASA Research Library" section on the company website collects the numerous scientific papers published using ASA technologies, making research results available to all.

Its Vita Foundation: Subsidiary Deka M.E.L.A. is one of the founding members of Fondazione VITA - Istituto Tecnico Superiore (ITS) per le Nuove tecnologie per la Vita (Higher Technical Institute (ITS) for New Technologies for Life) - established in 2015 in Tuscany to respond to the demand for new and high technical and technological skills from companies and to train specialised professional figures in a strategic sector such as Life Sciences. The ITS Vita Foundation constitutes an important segment of tertiary education as an alternative to university education, as it runs highly specialised technological courses in the pharmaceutical, biotechnological and medical device sectors in cooperation with the Region of Tuscany, MIUR, companies, universities and research centres. This important partnership between companies, universities and institutions thus makes it possible to promote the dissemination of technical and scientific culture, to support measures for the development of the economy by developing skills in line with the real needs of companies, and to pursue active employment policies guaranteeing concrete professional opportunities for students.

A laser for women's intimate health: since 2010, the El.En. Group has introduced the MonaLisa Touch laser treatment for vulvo-vaginal atrophy, which has become the most popular non-pharmacological treatment. Over the years, it has expanded its offer with MonaLisa Glide and Dr. Arnold, also treating chronic pelvic pain and urinary incontinence. The Group is engaged in research and awareness-raising on female gynaecological problems, such as vulvodynia and urinary incontinence, which affect millions of women, often undiagnosed. The DEKA IntiMate project was also created, a new communication programme describing the world of DEKA therapies for women's intimate health with a description of the pathologies that can be treated with DEKA technologies.

Ot-las and AI: *Embracing inclusivity through laser technology* - During 2024, subsidiary Ot-las launched an innovative project in cooperation with students of the "Interior Design" and "Fashion" courses at Accademia Italiana - Art, Fashion & Design in Florence, with the aim of promoting the use of lasers for inclusivity. Thanks to the versatility of CO<sub>2</sub> laser technology, which allows customised effects to be created on a wide range of materials, it was possible to develop tailor-made solutions to improve accessibility in the clothing and interior design sectors. Among the proposals presented are ideas such as engraving braille codes on furnishings and customised cutting of garments to fit medical devices or prostheses, thus promoting greater inclusiveness.

As previously mentioned, the El.En. Group is reinforcing its supply chain monitoring, to ensure as of next year that it also monitors indirect negative impacts on affected communities, in order to avoid causing or contributing to significant negative impacts on affected communities through its practices, including in relation to the extraction or production of raw materials, use of natural resources and management of environmental impacts. Depending on the supplier's

assessment, monitoring will include specific checks with regard to third parties with documentary requests, but more in-depth investigations may be envisaged if any critical issues are suspected with regard to the counterparty. If the findings are confirmed and/or critical profiles emerge in relation to the counterparty under analysis, these must be immediately reported to the bodies responsible for receiving the reports and to senior management, and relations with the counterparty must be terminated.

During the reporting period, no serious human rights problems or incidents were reported in relation to the communities concerned.

### S3-5 - Targets related to managing material negative impacts, advancing positive impacts, and managing material risks and opportunities

S3 - AFFECTED COMMUNITIES				
Objectives	Targets	Deadline	2024 results	Scope
<b>YOUTH EMPLOYMENT</b> <ul style="list-style-type: none"> <li>Promote youth employment through partnerships with colleges and universities. Promote activities aimed at guiding young people's choices in study paths in line with the demands of the labour market.</li> </ul>	<ul style="list-style-type: none"> <li>Activation of at least one annual work-related learning project and reporting on collaborations for secondary, university and post-graduate training projects;</li> <li>Annual activation of scholarships/internships and traineeships.</li> </ul>	2023-2027	Work-related learning projects, traineeships and training internships were launched in many subsidiaries.	Production companies
<b>IMPROVING QUALITY OF LIFE</b> <ul style="list-style-type: none"> <li>Place tools and solutions on the market to improve patients' quality of life and people's well-being and to facilitate accessibility to treatment.</li> </ul>	<ul style="list-style-type: none"> <li>At least one system per year donated and/or loaned free of charge.</li> </ul>	2023-2027	Donation of one medical laser device to the University hospital Princess of Naradhiwas in Thailand	El.En. S.p.A. Deka Mela S.r.l. Quanta System S.p.a
<b>PRESERVE THE ARTISTIC HERITAGE</b> <ul style="list-style-type: none"> <li>Contribute to the preservation of the world's artistic heritage.</li> </ul>	<ul style="list-style-type: none"> <li>At least one system per year donated and/or loaned free of charge.</li> </ul>	2023-2027	Donation of a laser for conservation to Turin's Egyptian Museum.	El.En. Quanta System S.p.a.

Within the 2023 - 2027 Sustainability Plan, approved by El.En.'s Board of Directors and circulated to all subsidiaries, there are various objectives dedicated to community relations, including the promotion of youth employment through relations with institutes and universities, for the creation of specialisation paths for the transmission of know-how to new generations, and the donation of laser instruments for medicine and for the conservation and restoration of works of art, to contribute to the development of scientific knowledge and the economic and social development of the community. The time objectives, approved by the Board of Directors, are geared towards enhancing the positive impacts

on the affected communities. The Group adopts an approach based on measurable, results-oriented objectives, using them as a tool to guide its initiatives and monitor progress over time. The Group wishes to promote youth employment by joining hands with high schools and universities, with a view to fostering activities aimed at guiding young people's choices in study paths, consistently with the labour market demands. This goal is monitored on an annual basis by making sure that work-related learning projects are set up with high schools and scholarships, internships or apprenticeships granted, especially for university education and post-graduate training. The goal of setting work-related learning projects as well as internships or apprenticeships in motion is defined through straight interaction with the schools involved by directly comparing the training needs of students and the skills required in the employment world. This dialogue makes it possible to structure courses that concretely meet the school's educational expectations and the company's objectives, guaranteeing a valuable educational experience for the students. We constantly monitor the company's performance, assessing the number of participants and the effectiveness of the programmes offered. The subsequent objectives were set to respond to the desire of the El.En. Group to bring tools and solutions to market in order to not only improve the patients' quality of life and people's well-being and make access to treatment easier, but also to contribute to the conservation of the world's artistic heritage: the Group monitors this target annually, verifying the donations and/or loans for use granted during the fiscal year. Donations or gratuitous loans are always defined through a dialogue with the beneficiary institution in order to understand its specific needs and maximise the positive impact of the initiative. This process allows the Group's contribution to be aligned with the real needs of the community, ensuring effective use of resources and concrete benefit for the recipients.

Specific objectives related to reducing negative impacts towards the community have not yet been identified, since the double materiality analysis carried out shows that the only impact detected is of an indirect nature; for now, the future actions that the Group has planned concern strengthening the monitoring of the supply chain, in order to ensure greater control over any negative impacts on local communities resulting from procurement activities. The Group will continue to closely monitor the evolution of these issues, with the aim of promptly identifying any new impacts, risks and opportunities that may emerge in the coming years. Should future analyses reveal significant elements hitherto undetected, the organisation will consider setting specific targets and concrete measures to protect the community.

## **S.4 Consumers and end-users**

### **SBM-2 - Interests and views of stakeholders**

For this disclosure, please refer to section SBM-2 "Interests and views of Stakeholders" within the "General Information" section.

### **SBM-3 - Material impacts, risks and opportunities and their interaction with strategy and business model**

For the identification of impacts, risks and opportunities concerning consumers and end-users, please refer to paragraph SBM-3 of the "General Information" section. With specific reference to ESRS S4, the double materiality analysis of the El.En. Group identified some relevant impacts that can be found in the table in the previous paragraph "IRO 1 Description of the process to identify and assess material impacts, risks and opportunities".

#### **S4-1 - Policies related to consumers and end-users**

The Group is aware that the complexity of its business requires high quality standards, and therefore the commitment we promote and maintain to the Quality and Safety of our products is essential to its continued growth and success. We strive every day to provide valuable products to our customers in order to establish a loyalty process based on quality, reliability and safety, ensuring that product requirements are recognised and appreciated and that every

measure is taken to ensure regulatory compliance. We always pay the utmost attention to the design and development phases of our systems: our value also lies in the study and application of increasingly selective, effective and safe methods.

The El.En. Group's innovative capacity is based on continuous experimentation that, thanks to the development of cutting-edge systems and technologies, allows it to provide customers a wide range of outstanding products that stand at the top end of the market in terms of innovation and excellent performance. The Group also stands out for its attentive and scrupulous after-sales service, which uses increasingly advanced monitoring and response tools. One of the distinctive features of the El.En. Group is also represented by capillary and structured entities dedicated to marketing and after-sales service, in order to respond in a targeted and comprehensive manner to customers in specific channels or geographical areas. All this enables to maintain a focus on customer care through a stable, reliable but also flexible organisation with fast response times.

To date, a Group Quality Policy has not been adopted, but the companies El.En. S.p.A., Dekam M.E.L.A. S.r.l., Quanta System S.p.A., ASA S.r.l. and Asclepion GmbH have adopted a Quality Policy that guarantees the continuous improvement of company processes and the maintenance of high standards in order to achieve compliance of activities with the standards of the national authorities of the countries in which they are active. Depending on the geographical area and type of *business* in which they are active, the various Group companies comply with various ISO standards and regulations; please refer to section 'S4-4 - Actions on Significant Impacts on Consumers and End-Users, Approaches to Manage Significant Risks and Achieve Significant Opportunities in Relation to Consumers and End-Users, and the Effectiveness of Such Actions' below for a more in-depth discussion of all standards and regulations.

The Group is committed to achieving, through the motivation and involvement of its people, a continuous improvement in the quality of its products and services; this goal is pursued through the optimisation of company processes, according to criteria of efficiency and uniform, streamlined and effective working methods. There is also an increasing tendency towards a risk management-oriented Quality Policy, as a tool for evaluation and decision-making, in order to pursue continuous improvement through appropriate preventive or corrective actions. Employees receive basic training on product quality and safety. The responsible Quality functions verify on a daily basis that products comply with safety requirements and investigate incidents that occur and promptly implement corrective actions. The staff in charge of these controls receive regular training on the activities to be performed, aligned with new regulations, recommendations, best practices at national and international level. The companies receive regular external audits from independent certification bodies on product safety and the correctness of the procedures and processes put in place. Our commitment to ensuring that product requirements are recognised and appreciated, and that all necessary steps are taken to ensure regulatory compliance, in order to provide valuable products to our customers, is formalised in our policies. These policies address material impacts and risks identified during the double materiality analysis process, reflecting the Group's principles towards its customers. The Code of Ethics reiterates that the Group is committed to spreading and consolidating a safety culture by developing risk awareness and promoting responsible behaviour by all collaborators; it also works to preserve, especially through preventive actions, the health and safety of workers, as well as the interests of other stakeholders. The Group's objective is to protect its human, capital and financial resources by constantly seeking the necessary synergies not only within the companies, but also with suppliers, companies and customers involved in its business. To this end, the internal structure, attentive to the evolution of reference scenarios and the consequent change in threats, implements technical and organisational interventions, such as: the introduction of an integrated risk and security management system; a continuous analysis of the risk and criticality of processes and resources to be protected; the adoption of the best technologies. The Code of Ethics affirms that the El.En. Group's main objective is to fully satisfy the needs of its customers and clients and to create relations based on the principles of legality, fairness, loyalty and transparency. Relations with customers and clients are governed by specific contracts, which are characterised by maximum clarity and comprehensibility. The Group ensures that negotiations and negotiating relations with customers are based on the utmost fairness and are conducted in compliance with current legislation; it also ensures that framework agreements with customers lasting several years are always in line with corporate principles and policies. Consistent with the principles of impartiality and equal opportunities, Group companies undertake not to discriminate arbitrarily against their customers, to provide high quality products and services that meet the customer's reasonable expectations and protect their safety and security, and to be truthful in advertising, commercial or any other kind of communication.

Within the Human Rights Policy, the El.En. Group is committed to ensuring respect for human rights throughout the value chain, all the way to the customers. It is specified that the El.En. Group did not detect any significant impacts on the human rights of the users of the devices produced. The Human Rights Policy also addresses suppliers and collaborators operating in the (downstream) value chain and thus activities involving all end users. The Group Policy is aligned with the Universal Declaration of Human Rights and the ILO Declaration on Fundamental Principles and Rights at Work. Furthermore, in line with the UN Guiding Principles on Business and Human Rights, we have set up an open-

access communication channel and an internal process for handling any reports and implementing corrective actions that may be necessary.

Please refer to the section entitled "Disclosure pursuant to Article 8 of Regulation (EU) 2020/852 (Taxonomy Regulation)" within chapter "2. Environmental Information" of this document for the OECD Guidelines.

We believe that the active involvement of consumers is essential to continuously monitor our impacts, including possible human rights impacts. That is why we promote channels of dialogue with consumers to gather *feedback* and improve business practices. Accessible and anonymous whistleblowing channels for consumers to raise concerns or report violations are described in the Policy, and reference is made to the Whistleblowing procedure, already described in section 'S1-3 - Processes for remedying adverse impacts and channels for employees to raise concerns' of this document, for a description of the timely investigation and resolution processes that ensure an effective and transparent response. Our commitment to human rights is an integral part of our sustainability strategy and corporate social responsibility. We will continue to monitor, improve and strengthen our practices to ensure that our customers' rights are always protected and respected. It is specified that no reports of serious problems or incidents of human rights issues related to consumers and/or end users have been received.

## **S4-2 - Processes for engaging with consumers and end-users about impacts**

The process of listening to the Group's customers and distributors is carried out mainly through Customer Satisfaction surveys, monitoring appropriate company indicators or administering questionnaires relating to the surveys carried out and, ultimately, monitoring the *deficiencies* reported.

In some Group companies, specific surveys are carried out at defined intervals involving a portfolio of customers or distributors mainly derived from billing data from the period between the previous and current survey, but may also include older customers depending on business needs. Customer experience is measured through feedback obtained during conversations between company representatives and customers, from whom opinions, comments, expressions of interest in a product or service, or in interactions with both the service department and internal and external sales representatives are collected. Already since a few years, the Parent company El.En and some subsidiaries have included questions related to sustainability issues in the Customer Satisfaction process.

From our customers, we mainly try to collect opinions on product quality and safety, as well as anticipations and findings on their expectations and needs, in order to maintain trust and satisfaction; the main tools for dialogue are the various institutional websites and the evaluation of customer satisfaction through the complaints handling process, the after-sales customer service and the commercial communications function. The point of view of consumers and end-users guides the Group's decisions and activities, as customer trust, satisfaction and needs are at the core of the corporate strategy. Through a structured and continuous process of engagement, we collect daily feedback and input that allows us to assess and manage relevant impacts, both actual and potential.

Customer satisfaction goes hand in hand with the drive for innovation and sustainability and is determined by a combination of factors: from the characteristics of the product to the evaluation of the service received and the relationship with the company in terms of quality delivered and perceived. This approach allows us to constantly improve the quality of our products and services and to respond to consumer needs in a timely manner. This process is nurtured on a daily basis through multiple opportunities for meetings and discussions, both direct and indirect, which allow us to dynamically incorporate market needs. The following general guideline is followed to improve customer satisfaction:

**Analysis of customer needs and expectations** - The analysis of customer needs, requirements and expectations can vary significantly depending on industry, country, market maturity, type of customer, cultural aspects and other elements. Analysis methods may include market research, trend analysis, CRM information analysis, complaint analysis and so on. Focusing on customer needs and expectations contributes to customer focus, improving customer satisfaction and customer loyalty.

**Managing customer expectations** - The first element is to provide services/products consistent with customer expectations. The second element is to address the intangible expectations of customers. Information from customers is collected to monitor their level of satisfaction.

**Monitoring and measuring customer satisfaction** - To improve customer satisfaction, among the various aspects that are analysed are data on how customers feel about services/products and whether they are satisfied with the overall experience with the company. The data collected are translated into trend analyses, root cause analyses, corrective actions, indicators for improving operation, service and/or product and into improvement plans.

### **S4-3 - Processes for engaging with consumers and end-users about impacts**

The El.En. Group, through the Whistleblowing Procedure, has mechanisms in place to collect information on stakeholder feedback and complaints regarding the Group's practices and any negative impact the Group may have caused or contributed to, and allows all stakeholders, including customers and end consumers, to report their concerns in good faith. Involvement within this channel can take place at any stage of the relationship with customers and end users. Involvement is triggered by the end-users in the event that there is a need for them to report or complain to the Group. The Supervisory Board is the body responsible for ensuring that involvement takes place and that such reports are followed up by management. For further details on the Whistleblowing procedure, please refer to section "G1-1 - Policies on Corporate Culture and Business Conduct". Within the procedure, the process used to remedy, or help remedy, where a negative impact has been caused is described. For a more specific survey, customers are provided with several communication channels in which they can report their feedback: the CSS (Customer Satisfaction Survey), a survey carried out periodically on industrial and medical products, as part of a Customer Focused initiative, the Complaint Management process, the analysis of service reports and post-market reliability, and other methods of analysis that may include market research and trend analysis.

With regard to complaint handling, one can receive complaints about sold products from various internal channels, especially from technical support departments that, within their service portals, enter the problems that customers may have encountered after purchasing the product and how they were solved. The data collected by the service portal are used for statistical processing of product reliability and safety data; analyses are periodic in order to identify defect trends in the field and identify possible countermeasures for defect resolution and possible decisions regarding corrective and/or preventive actions. These analyses are to be considered as input for the periodic risk review carried out throughout the life of the product.

Each form of interaction with customers provides an opportunity to create value, as it is only by identifying the current and future needs of customers that we will be able to intercept possible growth opportunities and fully understand the adherence of our products to market expectations.

An additional tool useful for improving customer satisfaction is post-market reliability analysis, the purpose of which is to identify any defect trends and immediately propose suitable countermeasures for resolution. Verification allows for the detection of any drift in a timely manner, provided that individual reports of complaints, incidents or adverse events are quickly dealt with on a case-by-case basis. The El.En Group is actively committed to the continuous improvement of flows and processes in the after-sales stage. As a matter of fact, the role of Service takes on crucial importance in the relationship of trust between companies and their customers.

Consumers are informed about the structures and processes available to express concerns or needs and receive assistance. Information on these instruments is communicated through the company website [www.elengroup.com](http://www.elengroup.com), contractual documentation and dedicated support channels. In the Group's Whistleblowing procedure, which can be found on the company website, there is mention of protection against retaliation against those who report problems or critical issues.

### **S4-4 - Taking action on material impacts on consumers and end-users, and approaches to managing material risks and pursuing material opportunities related to consumers and end- users, and effectiveness of those actions**

The El.En. Group is aware of the importance of positive impacts on consumers and the need to prevent any potential negative impacts and mitigate any risks.

Below are the negative impacts that have been analysed and the actions and initiatives through which the company seeks to prevent, mitigate or remedy them: one negative impact noted concerns the possible decrease in the quality and safety of products and services supplied to the market, which can generate negative impacts on people and the environment: there are numerous mitigation actions implemented by the Group, which adopts a highly structured

quality management system based on rigorous internal and external controls. Our Quality departments carry out constant checks throughout the production chain, through internal audits, supplier inspections and extensive testing of each product before final release. Our products and our quality system are certified by the world's leading Bodies, which are responsible for overseeing the safety and effectiveness, above all, of medical devices. As a matter of fact, the Group's medical companies periodically receive inspections to renew the certificates they hold, which are indispensable for being able to export our products to foreign countries.

Some companies of the Group have equipped themselves with an Integrated Management System Manual to describe the goals and policies of the Quality Management System and the methods it is applied with. The manual defines the general criteria for meeting the safety and performance requirements of products throughout their life cycle as well as the services provided.

The various Group companies comply with the following standards and regulations, depending on the geographical area and type of business in which they are active:

- ISO 9001<sup>12</sup>;
- - ISO 13485 relating to the quality management system for medical devices<sup>13</sup>;
- ISO 14001<sup>14</sup> relating to the environmental management system;
- ISO 14064<sup>15</sup> for the carbon footprint of organisations;
- ISO 45001<sup>16</sup> for occupational health and safety;
- ISO 50001<sup>17</sup> for access to clean, reliable and sustainable energy;
- European Directive MDD93/42/EEC (Medical Devices Directive) which will soon be replaced by European Regulation (EU) 2017/745 MDR (Medical Device Regulation);
- National laws of member states of the European Community and non-European countries such as the United States of America (21CFR820/803/806), Japan, China (CCC- Certification for electronic components and Enterprise standard "CNC laser cutting machine") and Brazil.
- The medical manufacturing companies El.En. S.p.A., Dekamela S.r.l., Quanta System S.p.A., Asclepion GmbH and ASA S.r.l. obtained the MDSAP (Medical Device Single Audit Program) certification. This certification allows bodies recognised and accredited by the Regulatory Authorities of the five participating countries (U.S.A., Canada, Brazil, Japan and Australia) to conduct a single audit of medical device manufacturers to verify that they meet the requirements of ISO 13485 and the national deviations of the relevant countries.

It should be noted that there are fourteen manufacturing sites, of which nine relate to the industrial sector and five to the medical one. 64% of the production sites are ISO 9001 certified while 100% of the production sites producing medical devices are ISO 13485 certified.

In line with its commitment to continually improve the quality of its products and services, the Group has initiated a process of optimising its business processes, according to criteria of efficiency and uniform, streamlined and effective working methods. The implementation of these actions, which must be carried out on a daily basis, is in line with the Code of Ethics, which specifies that the Group's success depends on customer trust and satisfaction. The Group's commitment to quality, value and safety is essential for continued growth and success. The Group is committed to providing products that offer value to customers and to maintaining customer confidence in its products based on quality, reliability and safety.

The nature of El.En. Group's business requires the presence in the company of highly specialised professionals who are up-to-date on the latest regulations. A deficiency in the ability to train adequate professional profiles and to keep them in the organisation could have negative consequences on the quality and safety of the Group's products. To mitigate possible impacts on end-users of devices, the Group continuously invests in hiring and training dedicated qualified staff.

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<sup>12</sup> Present for companies: El.En. S.p.A., Dekamela S.r.l., Asa S.r.l., Quanta System S.p.A. and the four Chinese companies.

<sup>13</sup> Present for companies: El.En. S.p.A., Dekamela S.r.l., Asa S.r.l., Quanta System S.p.A. and Asclepion GmbH.

<sup>14</sup> Present for the Chinese companies KBF, Shandong and Zhejiang.

<sup>15</sup> Present for companies: El.En. S.p.A., Dekamela S.r.l. and Quanta System S.p.A.

<sup>16</sup> Present for the Chinese companies KBF and Zhejiang.

<sup>17</sup> Present for the Chinese companies KBF and Zhejiang.

Training has always been considered fundamental for the growth of staff and the development of the key skills essential for a company's success. The resources assigned to impact management on these issues are the heads of human resources departments. For further details on training, please refer to ESRS S1-13. The implementation of these actions responds to what is stated in the Diversity Policy, i.e. the Group's willingness to promote training for all employees, with both refresher courses and courses dedicated to specific topics, in order to enhance the knowledge and specialisation of each resource within the organisation.

Another impact noted relates to unclear and non-transparent communication about product information provided to customers, including information on sustainability, such as incomplete information about the products sold, could lead customers to buy products because of their characteristics and negatively affect customer satisfaction. Furthermore, non-compliance with legislative requirements imposed on product labelling and traceability could adversely affect the quality of the final service provided. This is why Group companies, especially those operating in the medical sector, provide clear and transparent communication of their products and comply with the legislative requirements imposed on product labelling and traceability. With a view to transparency and the utmost attention to the customer, and in order to guarantee the appropriateness and correctness of any information provided as well as of all material for the commercial promotion of products (brochures, flyers, catalogues, websites, advertisements in specialized magazines, videos, etc.), is subject to an internal approval process before its dissemination, it having to highlight aspects related to the performance of devices. The resources assigned to impact management on these issues are the heads of the quality and communication departments. As set out in the Code of Ethics, the Group's main objective is to fully satisfy the needs of its customers and clients and to create relations based on the principles of legality, fairness, loyalty and transparency. Relationships with customers and clients are governed by specific contracts, based on maximum clarity and comprehensibility, for this as well as for the impacts, risks and opportunities outlined below.

Finally, the impact of the fact that the Group may not monitor or exploit technological innovation, which can improve the quality of products and processes (from the point of view of environmental impact by offering more competitive and sustainable solutions) and may not carry out the digitisation of processes (with negative impacts on the attractiveness, traceability, quality and safety of products) was analysed. The Group monitors technological innovation on a daily basis to improve the quality of products and processes from the point of view of environmental impact and to offer more competitive and sustainable solutions, in order to always have highly attractive, traceable, high quality and safe products. Research and Development is at the heart of the strategy and represents the true essence of the El.En Group. The resources assigned to impact management on these issues are the heads of the research and development departments.

The double materiality analysis carried out by the El.En. Group to identify impacts, risks and opportunities revealed a significant risk related to the failure to monitor/deficient monitoring processes for product anomalies, with possible repercussions on the perception of quality, safety and innovation of our products. The Group assiduously monitors the risks related to the quality and safety of its products and implements numerous actions to minimise this risk by adopting a highly structured quality management system based on rigorous internal and external controls. Our Quality departments are the resources assigned to managing these issues and carry out constant checks throughout the production chain, through internal audits, supplier inspections and thorough testing of each product before final release. Our quality management system is certified to the highest international standards, and our companies undergo regular audits to renew their certifications, which are indispensable for operating in international markets. To mitigate the risk also from a financial point of view, the Parent company and its Italian and European subsidiaries have taken out a product liability insurance policy, which covers any claims for damages arising from the use of its products by consumers or other people.

Currently, the risk related to the lack of processes for monitoring product anomalies, with potential repercussions on product quality, safety and innovation, is considered to be significant in the medium to long term. Therefore, there are no significant assessments of this fiscal year's financial statements estimates. The analyses performed will be updated annually in light of the phase-in deadline on the expected financial effects and additional detailed considerations arising

from them that may affect the assumptions underlying the financial statements estimates. In view of this assessment, to date the Group has not planned any significant changes in its business model and strategy.

The positive impact detected on consumers and end users is the result, in the medical sector, of the daily commitment that the Group devotes to research and development of new or improved medical and aesthetic laser applications and that translates into the availability of tools and solutions that improve people's well-being and patients' quality of life, reducing both physical and aesthetic health problems and the associated psychological issues. With our laser systems in the medical and aesthetic fields, we have contributed to making tools and solutions available to the market that improve people's state of wellbeing and patients' quality of life by reducing both physical and aesthetic health problems, and the psychological ones associated with them: as a matter of fact, the laser is a device that, thanks to its innate selectivity, treats the pathologies it treats by maximising the effectiveness of interaction and minimising the side effects of treatments. The resources assigned to impact management on these issues are research and development managers and commercial managers.

If we think of the surgical sector as an example, the equipment conceived and developed by the Group for minimally invasive surgery has led to an improvement in the quality of life of patients in terms of a greater recovery of healthy tissue, a reduction or elimination of local anaesthesia, and a decrease in post-surgery recovery time as sutures are minimised. The types of operations that can be performed with lasers today do not involve incisions or the use of scalpels, and furthermore, the laser beam can be transmitted remotely via sub-millimetre fibre optics, making it easier for medical staff to use.

Our devices also bring great advantages and improvements for the well-being of patients in dermatological surgery where, if we think for example of skin surgery applied to mucous membranes, the laser revolutionises the traditional approach by vaporising rather than cutting tissue, eliminating only the existing skin lesion and sparing the tissue surrounding the lesion, all in the absence of bleeding by virtue of the laser's cauterising effect. The laser treatment does not cut deeply into the dermis, and the functional advantage of this is that it does not cause scarring or loss of skin elasticity, an important factor especially in the most delicate areas of the body. In recent years, laser treatment has proven to be the most effective non-surgical and non-pharmacological solution to prevent and treat vaginal atrophy and its consequences: the lack of nourishment and hydration of the vaginal mucosa cells leads to dryness, burning and constant discomfort, and negatively affects the patient's relationships and personal safety, whether the symptoms are due to the genitourinary syndrome of natural or induced menopause following cancer therapies, or due to postpartum hypo-oestrogenisation.

The elimination of major blemishes (including hirsutism, angiomas, acne, rosacea, psoriasis, large scars, etc.) by means of our laser equipment has enabled people, both in the family and in society, in childhood as well as in adulthood, to regain a harmonious balance of acceptance and dignity with other members of the community. In addition to being an often annoying and painful pathologies, for some people living with a part of their body, especially a visible one, affected by an obvious blemish can also have very important psychological repercussions.

Some injuries create very strong emotional reactions in those affected, who have difficulty in relationships, feel uncomfortable with their bodies or suffer from depression, unable to accept imperfections and experiencing them as an insurmountable problem. Thanks to laser technology, these pathologies or imperfections can be combated effectively, painlessly, non-invasively and increasingly cheaply.

Improvements in patients' well-being are also evident for vascular anomalies such as infantile or congenital angiomas: in addition to being aesthetically visible, these can also disrupt a person's normal functions or cause discomfort; laser treatment is a valid alternative to pharmacological therapies compared to which it also has the advantage of preserving tissue integrity; laser treatment selectively dries up the blood component, which slowly deflates until it disappears completely in some cases.

In the case of skin dyschromia, the use of the laser not only has an important preventive action, but also spares the epidermis the aggressiveness of traditionally used acids and removes the problem without bringing up another one. In the case of superficial spots, the laser strikes selectively without destroying the surrounding tissue, whereas with traditional techniques the dyschromia is removed by controlled abrasion of the dermis assisted by acidic substances. The case of deep spots is different, where the laser is the only technique available. The quality of life is also influenced

by one's aesthetic self-image, even if no pathological imperfections are present. Hence the ever-increasing demand for aesthetic and medical treatments from a population that wants to improve its physical appearance more and more. In today's society, aesthetic image plays an increasingly important role, and if one fails to come close to the common standard, dissatisfaction with oneself increases.

Over the years, the Group has allocated increasing resources, both financial and managerial, to research activities for the development of equipment for aesthetic medicine, for facial skin rejuvenation through the treatment of wrinkles and pigmentary changes (age spots or other), to improve skin texture or achieve facial firming, rather than for body reshaping or the elimination of unwanted hair.

To meet the different needs of patients, the El.En. Group has developed numerous types of laser sources to effectively treat the most diverse skin rejuvenation problems with emissions characterised by different wavelengths, pulse duration and power. With laser treatments, the immediate benefit is the reduction of downtime for the person undergoing the treatment, compared to traditional cosmetic surgery; as for general medium-term effectiveness, the laser creates controlled micro lesions, stimulating the body to produce new tissue, thus harnessing the intrinsic potential of one's own physique and triggering a natural and progressive rejuvenation. The impact of these treatments from a psychological point of view is very positive on the person, who perceives the change day by day and not immediately, gradually getting used to his or her appearance. In the body contouring sector, we had the market introduction of the world's first system that, through the emission of special microwaves, acts on cellulite, adiposity and skin laxity, reducing the thickness of subcutaneous fat with a non-invasive treatment, and then of a system for fat reduction through an electromagnetic field that interacts with the muscle tissues, activating their contraction. In addition to this new technology, the Group has for many years now introduced systems for localised removal of fat deposits with laser lipolysis, a minimally invasive treatment that makes it possible to treat specific areas of the body, even very delicate ones, where traditional liposuction is not normally recommended.

In the laser hair removal sector, the Group has been developing and designing systems since the late Nineties, continually improving their performance; as a matter of fact, our lasers are able to treat even very fine hairs on all skin types, even the darkest or tanned ones, and treatments are very fast, meeting both the needs of customers, who have less and less time at their disposal, and of operators, who maximise their performance thanks to the productivity of the devices.

Tattoo removal, a segment for which the Group has recently launched innovative systems, is also part of a person's aesthetic self-image: in today's society, a tattoo is an aggregation language, contains a message, a memory, but for many people it can be part of a past that they want to erase: thanks to laser technology, the particles that make up the tattoo ink are crushed and removed through the lymphatic system in the weeks following the treatment, leaving the tissues untouched, not forgetting that in the eastern hemisphere, the technology used in the west to remove tattoos is considered an anti-ageing technique, since it is effectively used to remove the pigmented ageing lesions that most characterise oriental skin.

The El.En. Group distribution network is structured in such a way as to meet the needs of customers who need to receive technical support for products quickly and directly in the countries where end customers are located, which is why most Distributors are equipped with a team of trained technicians, supported by the Service Departments at Headquarters, which maintain supervision and provide support on interventions. In order to be able to better follow the needs of technical training for distributors and enable them to keep up with innovations, some of the Group's companies have equipped themselves, especially in the last year, with specific training environments equipped for this purpose. The resources assigned to impact management on these issues are the heads of the service departments.

The results of the above actions lead to increased customer confidence and satisfaction and positive feedback from lor. The Group monitors the perception of its products through competitive positioning. In order to monitor and evaluate the effectiveness of the actions taken, key performance indicators (KPIs) relating to customer satisfaction, product/service quality and regulatory compliance are also defined (some of these indicators are those used to monitor the achievement of targets in the Sustainability Plan). Necessary actions are identified through periodic analysis of consumer feedback, using the involvement processes reported in section "S4-2 - Processes for engaging consumers and end-users on impacts". To ensure effective remedies in the event of adverse impacts, structured processes are in place

for handling reports, as outlined in Section S4-3 - Processes to Remedy Adverse Impacts and Channels for Consumers and End-Users to Express Concerns.

The time horizons within which the Group intends to complete each main action are defined in line with the duration of the Sustainability Plan; some actions are then planned on an annual basis, ensuring constant monitoring and alignment with the company's strategic objectives. To date, an action plan with significant dedicated resources has not yet been defined.

## S4-5 - Targets related to managing material negative impacts, advancing positive impacts, and managing material risks and opportunities

Below are the targets set by the El.En. Group related to consumers and end users:

S4 - CONSUMERS AND END-USERS				
Objectives	Targets	Deadline	2024 results	Scope
<b>PRODUCT QUALITY AND SAFETY</b> <ul style="list-style-type: none"> <li>Continuous improvement of the quality and safety of products and services in compliance with technical regulations, at every stage of the production process to meet the high standards required by the business.</li> </ul>	<ul style="list-style-type: none"> <li>Maintain all existing ISO certifications and envisage obtaining further certifications for the Group's companies.</li> </ul>	2023-2027	<p>Maintain all certifications deemed important by Group companies</p> <p>Ensured in an efficient and integrated manner compliance with process quality requirements, in line with market expectations.</p> <p>Constantly verify that the corporate products and processes comply with applicable laws and safety regulations and that environmental protection and energy savings are pursued.</p>	Medical companies
<b>IMPROVING QUALITY OF LIFE</b> <ul style="list-style-type: none"> <li>Investments are made in research and development in order to develop products and processes that are in line with customer needs and requirements, maximising customer satisfaction to improve performance, efficiency and sustainability.</li> </ul>	<ul style="list-style-type: none"> <li>Invest annually in research and development to advance scientific knowledge and improve the performance of products, both from the perspective of technological improvement and reduction of environmental impact.</li> </ul>	2023-2027	<p>Approximately 4% of the Group's revenues invested in Research and Development.</p>	Companies with R&D

The target setting process was based on the identification of the most significant KPIs in terms of product quality and safety, as well as on improving the quality of life of patients. Although there was no direct interaction with consumers or end-users in setting the targets, they were determined through listening to the needs and analysing customer requirements. The company's performance is monitored by means of specific indicators that assess quality, safety and product performance, making it possible to identify any room for improvement and implement targeted corrective actions. Both of the following objectives are not based on sound scientific data.

The El.En. Group has identified as an objective related to consumers and end-users, that of maintaining all ISO certifications important for the business, i.e. ISO for medical devices, and foreseeing the eventual obtainment of further certifications. Through this target, which is checked every year, it is ensured in an efficient and integrated manner that process quality requirements are met in line with market expectations and that the company's products and processes comply with applicable laws and safety regulations and that environmental protection and energy saving are pursued. This objective mitigates the impact linked to a decrease in the quality and safety of products and services provided to the market (which may have negative impacts on people and the environment) and the risk that inadequate or inefficient monitoring processes may not detect product anomalies in a timely or correct manner, leading to a decrease in the perception of product quality, safety and innovation and thus leading to a loss of corporate image and reputation, resulting in a decrease in financial performance. Actions related to this objective are in line with the Code of Ethics, which specifies that the Group's commitment to quality, value and safety is essential for continued growth and business success. The Group is committed to providing products that offer value to customers and to maintaining customer confidence in its products based on quality, reliability and safety. Several stakeholders are indirectly engaged in the target setting process as a result of customers and end users involvement, because, through their feedback on quality, safety and product performance they influence the focus of ISO management systems, prompting the Group to strengthen certain aspects in order to ensure compliance with standards and market expectations. Suppliers are involved by requesting specific requirements for compliance with ISO certifications, by being subject to audits and through periodic assessments in order to ensure alignment with company standards. Employees and management participate through training, in-house audits and continuous improvement processes, reporting critical issues and putting forward solutions to maintain certifications. Finally, certification bodies, through surveillance audits and renewals, provide guidance on areas to be improved and regulatory updates, thereby contributing to the company target adaptation.

The second objective refers to the annual investment in research and development to foster the advancement of scientific knowledge and improve the performance of its products, both with a view to technological improvement and environmental impact reduction: it is fundamental for the Group to make investments in research and development in order to develop products and processes that are in line with customers' needs and requirements, thus maximising customer satisfaction in improving performance, efficiency and sustainability. This objective mitigates the detected impact related to the fact that the Group may not monitor or exploit technological innovation to improve the quality of products and processes from an environmental impact point of view and to offer more competitive and sustainable solutions. The Group's commitment also stated in the Code of Ethics is to provide products that offer value to customers and to maintain customer confidence in its products based on quality, reliability and safety. Stakeholders are involved in defining research and development objectives by analysing the needs and requirements, whether expressed or not, of customers and end users. Collaboration with suppliers, research centres and universities is as crucial as the contribution of employees with innovative ideas and testing of new solutions.

## 4. GOVERNANCE INFORMATION

### ESRS 2 GOV-1 - The role of the administrative, supervisory and management bodies

For more details, please refer to the paragraph of ESRS 2 "GOV-1 - Role of administrative, management and supervisory bodies" in the "General Information" section.

### ESRS 2 IRO-1 - Description of the processes to identify and assess material impacts, risks and opportunities

For the identification of impacts, risks and opportunities relating to governance aspects, please refer to the table in section "IRO -1 - Description of the process to identify and assess material impacts, risks and opportunities". With specific reference to ESRS G1, the El.En. Group's double materiality analysis identified two relevant impacts, no relevant risks and no relevant opportunities.

### G1-1 - Corporate culture and Business conduct policies and corporate culture

To manage and remedy its significant impacts, risks and opportunities related to business conduct issues, the El.En. Group has identified the following Policies and similar documents: Code of Ethics, Organisational Model pursuant to Legislative Decree 231, Anti- Corruption Policy, Human Rights Policy, Diversity Policy and Whistleblowing Procedure.

El.En. Group is aware of its responsibility towards the Company and the environment in which it is active, and considers it indispensable that ethical and transparent conduct be maintained in all respects for the proper management of the Company's activities, both in compliance with laws and regulations and in consideration of the expectations of all stakeholders.

The El.En. Group's corporate culture is based on business conduct policies that address the material impacts, risks and opportunities identified in the double materiality analysis.

Since 2018, the El.En. Group has adopted a Code of Ethics as a tool for strengthening and disseminating a corporate culture based on the importance of ethical and social responsibility in carrying out business and corporate activities. The Code of Ethics defines the principles and values that must be followed at all times and applies to the Group and to all persons performing activities on its behalf.

The Code of Ethics is approved by the Board of Directors of El.En. S.p.A.: the Group's subsidiaries have transposed it and, where necessary, translated it into the local language, disseminated it to their employees and collaborators through appropriate communication methods and made it available in shared folders or company notice boards. The Code is always available, in its updated version, on the website [www.elengroup.com](http://www.elengroup.com), in the section 'Governance/ Ethics, Integrity and Compliance'.

The rules contained in the Code of Ethics are intended to protect the integrity of the Group and to ensure compliance with the laws and regulations of each country in which it is active; the Group has established appropriate channels of communication through which reports of violations or suspected violations of the Code may be made, or for requests for explanations. Violation of the principles set out in the Code constitutes breach of contractual obligations arising from the employment and/or collaboration relationship and a source of damages.

In addition, the parent company and its Italian subsidiaries Deka M.E.L.A. S.r.l., Quanta System S.p.A. e ASA S.r.l. have adopted an Organisational Model pursuant to Italian Leg. D. 231/2001 (hereinafter also referred to as the "Organisational Model"), aimed at preventing the commission of offences in the interest of the company by its employees and/or collaborators. This model of organisation, management and control of corporate activities consists of a series of general principles of conduct - in the areas identified as sensitive for the purposes of preventing so-called predicate offences - and a structured system of procedures and control activities for the prevention of such offences.

The areas that have been identified as sensitive are: offences relating to health and safety in the workplace (the company ASA S.r.l. has identified only this as a sensitive area on which to prepare a special section in its Organisational Model); offences against the public administration; corporate offences; handling stolen goods, money laundering, and the use of money, goods or utilities of unlawful origin; in addition, the companies El.En. S.p.A. and Dekam M.E.L.A. S.r.l. have also identified as sensitive the areas relating to the following offences: market abuse, transnational offences and environmental offences.

In this context, parent company El.En. S.p.A. and its subsidiaries Dekam M.E.L.A. S.r.l. and Quanta System S.p.A. have analysed, considered relevant and mapped this risk, and included it in their Organisational Model as per It. Leg. D. 231/2001. These companies have carried out an analysis of the risks of committing offences against the public administration (including those of a corrupt nature), from which a high level of risk did not emerge, in view of the existence of procedures to guard against them and in consideration of the type of activity performed. Nevertheless, the most sensitive areas of corporate activity have been identified and a special part dedicated to the prevention of this type of offence has been prepared in the Organisational Model. The analysis therefore started from the mapping of activities and the identification of the risk associated with each of them by means of the attribution of a score (the parameters of which are: historical occurrence, existence of company procedures, impact of sanctions for the type of offence and frequency of occurrence). It was considered that the frequency of the event and the impact of the sanctions made it appropriate to dedicate a part of the Organisational Model to all prevention activities related to this type of offence, even if the historical occurrence (no event occurred to date) and the existence of company procedures mitigated the risk. The Code of Ethics also contains a reference to precise behavioural duties aimed at avoiding the occurrence of corrupt phenomena.

In order to ensure compliance with the principles set forth in the Code of Ethics and the effective implementation of the information flow and control system referred to in Model 231, the Group companies that have established it make use of the Supervisory Body. Appointed by the Board of Directors, the main task of the Supervisory Board is to monitor and, if necessary, report to the Board of Directors any irregularities or violations and to supervise compliance with the procedures adopted by the Company in the context of the prevention of the so-called predicate offences, identified following an in-depth analysis.

The El.En. Group believes that knowledge of and adherence to the principles of the Code of Ethics and Model 231 should also be promoted through specific training plans for people working within the organisation: during 2024, the subsidiary Quanta System and the subsidiary Asa carried out specific training on Model 231, which reached 37 employees, while various subsidiaries carried out in-depth training on the Code of Ethics, which reached 304 people for a total of 682 hours of training. The Code of Ethics is handed out at the time of recruitment.

With particular reference to risks related to ethical behaviour, the El.En. Group pays great attention to the issue of preventing corruption-related risks, and to further strengthen its system for preventing corruption and bribery, it has signed the Anti-Corruption Policy, which is fully aligned with the United Nations Convention against Corruption. Central to the corporate culture are also the Human Rights Policy and the Diversity Policy. The three policies are approved by the Board of Directors of parent company El.En. S.p.A. and received by the Group's subsidiaries, translated if necessary into local languages, sent and made available to all employees. They are also available to all stakeholders, in their updated version, on the website [www.elengroup.com](http://www.elengroup.com), in the section "Governance/ Ethics, Integrity and Compliance".

Although the El.En. Group's Anti-Corruption Policy does not formally refer to it, it is consistent with the United Nations Convention against Corruption, sets specific objectives for the prevention of corruption, and is integrated into the Group's Sustainability Plan. The El.En. Group constantly monitors the corporate offices at greatest risk of corruption, executives, middle managers, purchasing and sales departments, identifying and/or periodically reassessing these areas through risk assessment. In their conduct, all collaborators carrying out activities in the name and on behalf of a company belonging to the Group, regardless of where they are located, must comply with the Policy and with all anti-corruption legislation in force in the countries where they are employed or active, if more restrictive. Any country-specific guidelines must comply with this Policy; no violation of federal, state or international regulations is permitted or tolerated. Every two years, the El.En. Group conducts anti-corruption training for all companies, specifically for executives, middle managers, purchasing and sales departments, i.e. all offices identified as having a higher risk of active and passive corruption. This training is carried out on-line: an invitation is sent to all persons who have to undertake it. Inside the module are slides on the El.En. Group's commitment to fight corruption through the Code of Ethics, the Anti-Corruption Policy and Model 231 (for companies that have implemented it). This is followed by practical cases to practise on, a module on warning signs not to be underestimated and an in-depth discussion on responsibility and how to report. Once the in-depth study with the slides has been completed, one is asked to fill out a multiple-choice questionnaire to

check the level of learning of the course. During 2024, the training reached 247 people. Training was also provided to executive board members and top management of the parent company and its subsidiaries.

El.En.'s Whistleblowing Procedure accepts any reports from internal and external stakeholders, regulates the operating procedures for making and transmitting reports, the relative reception, analysis and processing process, and provides indications regarding the forms of protection set up by the Company in compliance with the regulations in force. The above procedure underlies the activity carried out by the individual who receives and handles the report in order to ascertain the validity and truth of the reports and to take appropriate corrective and disciplinary action, if necessary. The El.En. Group is subject to legal obligations under national legislation transposing Directive (EU) 2019/1937 on the protection of whistleblowers. The addressees of the procedure are employees, collaborators, members of corporate boards and shareholders of the Company and/or Group companies as well as partners, customers, suppliers, consultants, collaborators and shareholders of the Company and/or Group companies. Addressees who are aware of violations are invited to report them promptly by means of the methods described below, refraining from undertaking autonomous initiatives of analysis and/or investigation.

All the El.En. Group's Policies for the submission of reports and the procedure for handling them refer to the "Whistleblowing Procedure" available on the website [www.elengroup.com](http://www.elengroup.com) in the section Governance/management of reports/Whistleblowing.

El.En. has procedures in place to expeditiously, independently and objectively investigate incidents concerning the company's conduct, including cases of active and passive corruption. El.En. Group guarantees the confidentiality of sources and information that comes into its possession, without prejudice to legal obligations. The Group does not tolerate any form of retaliation against anyone who makes a report in good faith, nor against anyone who has refused to carry out actions contrary to this document, even if there have been negative consequences for the business as a result of such a refusal. Therefore, any employee, collaborator or stakeholder who becomes aware of a suspected or known violation of the Policies or laws in question must immediately report it, even anonymously, through the channels indicated in the Whistleblowing Procedure.

## **G1-2 – Management of relationships with suppliers**

Sustainable supply chain management on all aspects of sustainability is described in section S2 - Workers in the Value Chain.

In managing the processes inherent in relations with suppliers and contractors, the Group continuously carries out analyses and preventive assessments of market trends, developments in current and potential suppliers, technical updates and trade regulations for relevant products.

In the selection of and relations with suppliers and contractors, the Group assesses, objectively and consistently with internal procedures and corporate planning, the economic convenience for the Company, with particular reference to the objectives of profitability and liquidity, as well as the market position, technical capabilities and overall reliability of its interlocutors. In particular, the Group takes into account elements such as: financial solidity, experience acquired in the sector, reliability demonstrated in relations with the Company, resources and technical and design capabilities, also based on specific testing of the relative products, production capacity, adoption of company quality control and product safety systems consistent with those required by the Group.

Although the Group has not adopted formal policies on the management of relations with suppliers, its main objective is to establish relations with suppliers and contractors inspired by the principles of legality, fairness, loyalty and transparency. The Group shall ensure that negotiations and business relations with suppliers are characterised by the utmost fairness and seriousness and are conducted in compliance with applicable regulations. Relations with suppliers and contractors, including financial and ancillary relations, are governed by specific agreements, which are characterised by maximum clarity and comprehensibility.

Parent company El.En. S.p.A. and Deka Mela S.r.l. were the first companies in the group to have included, in the qualification and approval procedure for suppliers of critical components<sup>18</sup>, the evaluation of certain aspects related to sustainability issues (Human Resources and Health and Safety System Management, Environmental System Management and Corporate Governance Management), so that sustainability parameters would also contribute to the supplier's overall evaluation.

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<sup>18</sup> Suppliers of critical components are intended as those who supply a component/an assembly having an impact on Patient and/or Practitioner safety and posing a high risk index; or those who offer services related to product quality that have an impact on Patient and/or Practitioner safety.

Subsequently, also the Chinese subsidiaries and the companies Quanta System and Asa S.r.l. included the questions in their "New Supplier Checklists" relating to sustainability issues (Human Resources and health and safety system management, Environmental system management, Corporate Governance management and Respect for human rights in terms of refusal to employ child labour and refusal to use forced or compulsory labour). Already last year in El.En., the Sustainability department started to set up a model for sustainable supply chain management, to be used for all subsidiaries, which allows new and relevant suppliers to be monitored more closely based on sustainability parameters.

Monitoring the supply chain in terms of sustainability is essential to ensure not only operational efficiency, but also compliance with environmental, ethical and social regulations. Specific training activities on supply chain monitoring were carried out during 2024 and a supply chain due diligence procedure was drafted at the end of the year. This covers environmental, social and governance issues and aims to verify whether suppliers comply with due diligence procedures with respect to sustainability issues and in line with the requirements of the European CSRD (Corporate Sustainability Reporting Directive). The procedure outlines the main impacts, risks and opportunities related to its supply chain activities, the actions taken to identify and monitor sustainability KPIs at its suppliers, the procedure for reporting on any actions taken or to be taken to prevent or mitigate impacts and risks, and any results following such actions. In order to structure the process uniformly throughout 2024, also in light of recent regulatory changes, the Group decided to adopt a platform for monitoring its supply chain, which will come into effect at the beginning of 2025 for parent company El.En. S.p.A. and in the course of the year for the main subsidiaries, to be extended in the course of 2026 to the entire Group. The suppliers monitored through the platform will be those identified by volume of business, geographical area and strategic value. With this support, the Group will be able to more meaningfully engage and support its suppliers towards a sustainable growth path. The Group is committed to ensuring the punctuality of payments to its suppliers and business partners, in accordance with the agreed contractual conditions. Our company policy to avoid late payments, in particular to SMEs, is based on a structured and transparent process. All supplier invoices are recorded with an agreed due date in the supply clauses and monitored by the treasury departments. Barring any specific problems, meeting deadlines is guaranteed, ensuring punctual payments and consolidating a relationship of trust with our partners. This approach supports the financial stability of SMEs and maintains an efficient and reliable supply cycle.

### **G1-3 - Prevention and detection of corruption and bribery**

The El.En. Group adopts a zero-tolerance policy towards acts of corruption: the approach to fighting corruption is outlined in both the Code of Ethics and the specific Group Anti-Corruption Policy.

Both documents have been approved by the El.En. Board of Directors, implemented by all subsidiaries, sent to all employees, placed in public folders or notice boards and published on the website [www. elengroup.com](http://www.elengroup.com) in the governance/ethics, integrity and compliance section available to all *stakeholders*.

The rules contained in the Code of Ethics are intended to protect the Group's integrity and to ensure compliance with the laws and regulations of each country in which it is active. With particular reference to ethical behaviour, the El.En. Group pays great attention to the issue of preventing corruption-related risks: violation of the principles defined in the Code constitutes breach of contractual obligations arising from the employment and/or collaboration relationship and a source of compensation for damages. In the contracts signed by the Parent Company with consultants, distributors, agents and suppliers of critical components as well as at the foot of supplier orders, explicit reference is made to the Group's Code of Ethics and the counterparty declares to have received a copy of it and to accept it.

Furthermore, parent company El.En. S.p.A. and its Italian subsidiaries Deka M.E.L.A. S.r.l. and Quanta System S.p.A. have analysed, considered relevant and mapped out the risk of corruption, incorporating it into their Organisational Model as per It. Leg. D. 231/2001. These companies have carried out an analysis of the risks of committing offences against the public administration (including those of a corrupt nature), from which a high level of risk did not emerge, in view of the existence of procedures to guard against them and in consideration of the type of activity performed. Nevertheless, the most sensitive areas of corporate activity have been identified and a special part dedicated to the prevention of this type of offence has been prepared in the Organisational Model. The analysis therefore started from the mapping of activities and the identification of the risk associated with each of them by means of the attribution of a score (the parameters of which are: historical occurrence, existence of company procedures, impact of sanctions for the type of offence and frequency of occurrence). It was considered that the frequency of the event and the impact of the sanctions made it appropriate to dedicate a part of the Organisational Model to all prevention activities related to this type of offence, even if the historical occurrence (no event occurred to date) and the existence of company procedures mitigated the risk.

In order to ensure compliance with the principles set forth in the Code of Ethics and the effective implementation of the information flow and control system referred to in Model 231, the Group companies that have established it make

use of the Supervisory Body. Appointed by the Board of Directors, the main task of the Supervisory Board, a third and impartial party, is to monitor and, if necessary, report to the Board of Directors any irregularities or violations and to supervise compliance with the procedures adopted by the Company in the context of the prevention of the so-called predicate offences, identified following an in-depth analysis. The Group is committed to implementing all necessary measures to prevent and avoid corruption and bribery. Group collaborators are prohibited from making or promising to third parties, even indirectly, gifts of money or other benefits, with the aim of unduly promoting or favouring the interests of the Group or third parties, as well as from accepting for themselves or for others the promise or gift of sums of money or other benefits to unduly promote or favour the interests of third parties. The El.En. Group therefore prohibits the use of any form of bribe, illicit payment, whether in cash or in any other form, for the purpose of gaining an advantage, understood as facilitation in a performance or guarantee in the achievement of a performance. The prohibition also extends to Group employees who intend to accept or offer bribes for personal benefit or for the benefit of their family members, associates or acquaintances. In the event of an offer, promise or request for a bribe, employees must immediately notify their supervisor and the relevant function through the channels dedicated to the collection of reports. Within the Anti-Bribery Policy, the following items are examined in depth:

- Giveaways
- Institutional relations with both the public administration and other relevant actors
- Applying for, receiving and managing public funding
- Relations with political parties, trade unions, associations and other representative bodies
- Charity and event sponsorship
- Financial and Sustainability Reporting and the Rules on Data Collection Management
- Whistleblowing channels, who should collect them, disciplinary actions foreseen

Every two years, the El.En. Group conducts anti-bribery training for all companies, specifically for executives, middle managers, purchasing and sales departments, thus covering all functions considered to be at risk, in order to ensure adequate understanding of all topics contained in the Policy; during 2024, the training reached 247 people. Anti-corruption training will be carried out in subsequent years in the same way. The aim of such training is to create in people a greater awareness of risks, strengthen their ethical culture and promote the adoption of behaviour in compliance with regulations. Training is therefore administered with the aim of reducing the risk of wrongdoing, improving transparency and ensuring compliance with Group Policy.

Anti-corruption training tries to cover all corporate operations at risk of corruption, including sales, purchasing, relations with public authorities and third-party management of both the upstream (suppliers, intermediaries) and downstream (distributors, customers) phases, seeking to ensure compliance throughout the value chain. All Group companies and all countries in which the Group is active or has business relations are therefore covered.

Training is provided by in-house corporate positions and therefore, there were no significant operating expenses (OpEx) and/or capital expenses (CapEx) during the fiscal year and none are planned in the future.

## **G1-4 - Confirmed incidents of corruption or bribery**

In 2024, there were no proven or alleged incidents of corruption or bribery within the Group, nor cases directly involving its employees or value chain actors. Consequently, no sanctions were applied for violations of anti-corruption and anti-bribery regulations. Please refer to the aforementioned Policy, which can be found on the website [www.elengroup.com](http://www.elengroup.com) in the Governance/Ethics, Integrity and Compliance section, to specify what is considered an incident of corruption and which cases apply. In the event of violations committed by employees or other collaborators of the Group, the relevant disciplinary measures will be taken and sanctions will be imposed in full compliance with applicable laws. Disciplinary sanctions may go as far as dismissal or termination of all business relations, and employees or collaborators may be subject to both criminal and civil prosecution in the relevant jurisdictions. The El.En. Group will not tolerate non-observance, even if unintentional, of the Code of Ethics, Anti-Corruption Policy and the applicable legislation requirements and reserves the right to claim damages against violations. Furthermore, the El.En. Group shall not be obliged to reimburse sanctions or legal costs incurred by employees. Please refer to the previous section for a description of the actions taken.

## G1-6 - Payment practices

The El.En. Group pays invoices mostly in line with the standard terms of the different countries in which it is active. To calculate the average days to pay suppliers, which turned out to be 87.9 days, we used the *Days Payable Outstanding* (DPO) indicator, which measures the average number of days it takes a company to pay its suppliers after receiving an invoice. The DPO is calculated as the ratio of accounts payables to the sum of costs for purchases, direct costs and other operating services and charges, as reported in the Group's Consolidated Financial Statements, multiplied by the number of days in the reference fiscal year. It is specified that, as at the date of this document, there are no relevant pending legal proceedings due to late payment. It should be noted that there are no formalised standard payment terms at Group level for the different categories of suppliers. At the date of publication of this report, there were no pending legal proceedings due to late payment.

## **Certification of sustainability reporting pursuant to Art. 81-ter, paragraph 1, of Consob Regulation No. 11971 of 14 May 1999 and later modifications and additions**

The undersigned Andrea Cangioli, in his capacity as Managing director, and Caterina Delibassis, in her capacity as Sustainability Executive of El.En. S.p.A. certify, pursuant to Art. 154-*bis*, para. 5-*ter* of It. Legislative Decree of 24 February 1998, no. 58, that the sustainability reporting included in the Management Report was drawn up:

- in compliance with the reporting standards applied pursuant to Directive 2013/34/EU of the European Parliament and of the Council of 26 June 2013 and It. Legislative Decree of 6 September 2024, no. 125;
- with the specifications adopted pursuant to Art. 8, para. 4, of Regulation (EU) 2020/852 of the European Parliament and of the Council of 18 June 2020.

Calenzano, 13 March 2025

The Managing Director

Ing. Andrea Cangioli

The Certifying Executive in charge  
of Sustainability

Ms. Caterina Delibassis

## El.En. S.p.A.

Independent auditor's report on the limited assurance of  
the Consolidated Sustainability Statement in accordance  
with Article 14-bis of Legislative Decree n. 39, dated 27  
January 2010

## Independent auditor's report on the limited assurance of the Consolidated Sustainability Statement in accordance with Article 14- bis of Legislative Decree n. 39, dated 27 January 2010 (*Translation from the original Italian text*)

To the Shareholders of  
El.En. S.p.A.

### Conclusions

We have been appointed to perform a limited assurance engagement pursuant to Articles 8 and 18, paragraph 1, of Legislative Decree n. 125 dated 6 September 2024 (hereinafter "Decree") on the consolidated sustainability statement of El.En. S.p.A. and its subsidiaries (hereinafter "Group" or "El.En. Group") for the year ended on 31 December 2024, prepared in accordance with Article 4 of the Decree, included in the specific section of the Report on operations of El.En. Group.

Based on the procedures performed, nothing has come to our attention that causes us to believe that:

- the El.En. Group consolidated sustainability statement for the year ended on 31 December 2024, has not been prepared, in all material aspects, in accordance with the reporting principles adopted by the European Commission pursuant to European Directive 2013/34/EU (European Sustainability Reporting Standards, hereinafter also referred to as "ESRS");
- the information included in the paragraph "*Disclosure pursuant to Article 8 of Regulation (EU) 2020/852 (Taxonomy Regulation)*" of the consolidated sustainability statement has not been prepared, in all material aspects, in accordance with Article 8 of European Regulation n. 852 dated 18 June 2020 (hereinafter "Taxonomy Regulation").

### Elements underlying the conclusions

We have performed a limited assurance engagement in accordance with the Sustainability Reporting Assurance Standard ("Principio di Attestazione della Rendicontazione di sostenibilità") – SSAE (Italy). The procedures performed in this type of engagement vary in nature and timing compared to those necessary for conducting an engagement aimed at obtaining a reasonable level of assurance and are also less extensive. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the level of assurance that would have been obtained if the engagement aimed to acquire a reasonable level of assurance. Our responsibilities under this Standard are further described in the section "*Auditor's responsibility for the Assurance of the Consolidated Sustainability Statement*" of this report.

We are independent in accordance with the standards and principles regarding ethics and independence applicable to the assurance engagement of the consolidated sustainability statement according to Italian law.

Our audit firm applies the International Standard on Quality Control (ISQM Italy) 1, under which it is required to establish, implement, and operate a quality management system that includes instructions and procedures on compliance with ethical principles, professional principles, and applicable legal and regulatory provisions.

We believe we have obtained sufficient and appropriate evidence on which to base our conclusions.

## Other Matters – Comparative information

The comparative information presented in the consolidated sustainability statement related to the year ended on 31 December 2023 has not been subjected to verification.

## Responsibility of the directors and Board of Statutory Auditors of EI.En. S.p.A. for the Consolidated Sustainability Statement

The directors are responsible for the development and implementation of procedures used to identify the information included in the consolidated sustainability statement in accordance with the requirements of the ESRS (hereinafter the "Materiality assessment process") and for the description of such procedures in the paragraph "*Description of the processes to identify and assess material impacts, risks and opportunities*" of the consolidated sustainability statement.

The directors are also responsible for the preparation of the consolidated sustainability statement, which contains the information identified through the Materiality assessment process, in accordance with the requirements of Article 4 of the Decree, including compliance with:

- the ESRS;
- Article 8 of the EU Taxonomy Regulation regarding the information contained in the paragraph "*Disclosure pursuant to Article 8 of Regulation (EU) 2020/852 (Taxonomy Regulation)*".

This responsibility entails the establishment, implementation, and maintenance, as required by law, for that part of internal control that they consider necessary in order to allow the preparation of the consolidated sustainability statement in accordance with the requirements of Article 4 of the Decree, free from material misstatements caused by fraud or not intentional behaviors or events. This responsibility also includes the selection and application of appropriate methods for processing the information as well as the development of assumptions and estimates regarding specific sustainability information that are reasonable under the circumstances.

The Board of Statutory Auditors is responsible, within the terms provided by the law, for overseeing the compliance with the requirements of the Decree.

## Intrinsic limitations in the preparation of the Consolidated Sustainability Statement

As indicated in paragraph "*1. Criteria for drafting*", for the purpose of reporting prospective information in accordance with the ESRS, the directors are required to prepare such information based on assumptions, described in the consolidated sustainability statement, regarding events that may occur in the future and possible future actions by the Group. Due to the uncertainty associated with the realization of any future events, both concerning the occurrence itself and regarding the extent and timing of its occurrence, the variations between actual values and prospective information could be significant.

As indicated in the paragraph "*1. Criteria for drafting*", the information related to *Scope 3* greenhouse gas emissions is subject to greater intrinsic limitations compared to *Scope 1* and *2*, due to the limited availability and accuracy of the information used to define such information, both quantitative and qualitative, related to the value chain.

## Auditor's responsibility for the Assurance of the Consolidated Sustainability Statement

Our objectives are to plan and perform procedures to obtain a limited level of assurance that the consolidated sustainability statement is free from material misstatements, due to fraud or not intentional behaviors or events, and to issue a report containing our conclusions. Errors may arise from fraud or not intentional behaviors or events and are considered significant if it can be reasonably expected that they, individually or in the aggregate, could influence the decisions made by users based on the consolidated sustainability statement.

In the context of the engagement aimed at obtaining a limited level of assurance in accordance with the Sustainability Reporting Assurance Standard ("Principio di Attestazione della Rendicontazione di Sostenibilità") – SSAE (Italy), we exercised professional judgment and maintained professional skepticism throughout the duration of the engagement.

Our responsibilities include:

- considering the risks to identify the information in which a significant error is likely to occur, whether due to fraud or not intentional behaviors or events;
- defining and performing procedures to verify the information in which a significant error is likely to occur. The risk of not detecting a significant error due to fraud is higher than the risk of not detecting a significant error arising from not intentional behaviors or events, as fraud may involve collusion, forgery, intentional omissions, misleading representations, or manipulation of internal controls;
- directing, supervising, and conducting the limited assurance of the consolidated sustainability statement and assuming full responsibility for the conclusions regarding the consolidated sustainability statement.

## Summary of the work performed

An engagement aimed at obtaining a limited level of assurance involves performing procedures to obtain evidence as a basis for formulating our conclusions.

The procedures performed on the consolidated sustainability statement were based on our professional judgment and included interviews, primarily with the personnel of EI.En. S.p.A. responsible for preparing the information included in the consolidated sustainability statement, as well as documents analysis, recalculations and other procedures aimed at obtaining evidence considered appropriate.

In particular, we performed the following procedures, partly in a preliminary phase before the end of the year and subsequently in a final phase up to the date of issuance of this report:

- understanding the business model, the Group's strategies, and the context in which it operates concerning sustainability issues;
- understanding the processes underlying the generation, detection, and management of the qualitative and quantitative information included in the consolidated sustainability statement, including the analysis of the reporting perimeter;
- understanding the process implemented by the Group for identifying and assessing relevant impacts, risks, and opportunities based on the principle of Double Materiality concerning

sustainability issues and verifying the related information included in the consolidated sustainability statement;

- identifying the information where there is a likelihood of a significant risk of error;
- defining and performing analytical and substantive procedures, based on our professional judgment, to address the identified significant risks of error, including:
  - for the information collected at the Group level:
    - carrying out inquiries and document analysis regarding qualitative information, particularly policies, actions, and targets on sustainability issues, to verify consistency with the evidence collected;
    - performing analytical procedures and limited assurance procedures on a sample basis regarding quantitative information;
  - for the information collected at site level, conducting on-site visits for Asclepion Laser Technologies GmbH (production site in Jena – DE). This site was selected based on its activities and its relevance to the metrics of the consolidated sustainability statement. During this visit, we conducted interviews with Group personnel and obtained documentary evidence regarding the determination of the metrics;
- regarding the requirements of Article 8 of the EU Taxonomy Regulation, understanding the process implemented by the Group to identify eligible economic activities and determine their aligned nature based on the provisions of the EU Taxonomy Regulation, and verifying the related information included in the consolidated sustainability statement;
- cross-checking the information reported in the consolidated sustainability statement with the information contained in the consolidated financial statements in accordance with the applicable financial reporting framework or with the accounting data used for the preparation of the consolidated financial statements or with the management data of an accounting nature;
- verifying the structure and presentation of the information included in the consolidated sustainability statement in accordance with the ESRS;
- obtaining the representation letter.

Firenze, 31 March 2025

EY S.p.A.

Signed by: Andrea Eronidi, Auditor

*This report has been translated into the English language solely for the convenience of international reader*



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